



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1                   [REPORT OF ACTION TAKEN IN CLOSED SESSION  
2                   ON FEBRUARY 27, 2007, BEGINS ON PAGE 119.]

3

4

5

6

7   **SUP. YAROSLAVSKY, CHAIRMAN:** THE MEETING OF THE BOARD OF  
8   SUPERVISORS IS NOW IN SESSION. GOOD MORNING, DON.

9

10   **SUP. KNABE:** GOOD MORNING.

11

12   **SUP. YAROSLAVSKY, CHAIRMAN:** EVERYBODY PLEASE RISE FOR THE  
13   INVOCATION AND THE PLEDGE OF ALLEGIANCE. THE INVOCATION WILL  
14   BE LED BY DR. E. W. MCCALL, PASTOR OF ST. STEPHEN MISSIONARY  
15   BAPTIST CHURCH IN LA PUENTE AND THE PLEDGE WILL BE LED BY  
16   ALBERT SMITH, FORMER CORPORAL, UNITED STATES MARINE CORPS,  
17   RECENTLY RETURNED FROM SERVICE IN IRAQ. DR. MCCALL.

18

19   **DR. E. W. MCCALL, SR.:** SHALL WE PRAY? OH, GOD, WE COME,  
20   THANKING YOU FOR THIS DAY. WE GRANT-- WE PRAY THAT YOU'LL  
21   GRANT THIS BODY THE ALTRUISTIC SPIRIT AS THEY, THE BOARD OF  
22   SUPERVISORS, SEEK THE HIGHEST GOOD FOR THIS COUNTY. WE THANK  
23   YOU NOW FOR THOSE WHO HAVE WORKED SO HARD AND THEY SEEK TO  
24   GIVE THEMSELVES AND SACRIFICE IN THESE DAYS. WE PRAY. AMEN.

25



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1   **ALBERT SMITH:** PLEASE JOIN ME FOR THE PLEDGE OF ALLEGIANCE. [  
2   PLEDGE OF ALLEGIANCE ]

3

4   **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR MOLINA.

5

6   **SUP. MOLINA:** THANK YOU. IT'S MY HONOR THIS MORNING TO MAKE A  
7   PRESENTATION OF A CERTIFICATE OF APPRECIATION TO PASTOR E. W.  
8   MCCALL, SR. DR. MCCALL HAS SERVED AS PASTOR AS ST. STEPHEN  
9   MISSIONARY BAPTIST CHURCH IN LA PUENTE SINCE 1970. OVER THE  
10   DECADES, ST. STEPHENS HAS GROWN FROM A SMALL CHURCH INTO THE  
11   AREA'S LARGEST AFRICAN-AMERICAN CONGREGATION. IT IS NOW A  
12   THRIVING PLACE OF WORSHIP THAT INCLUDES A FAMILY LIFE CENTER,  
13   A PRESCHOOL AND A YOUTH WING, FLOURISHING SUNDAY SCHOOL AND  
14   BIBLE STUDY PROGRAMS, A HOMELESS MINISTRY AND A GOLDEN CIRCLE  
15   MINISTRY, AMONG MANY OF ITS OFFERINGS. PASTOR MCCALL RECEIVED  
16   HIS BACHELOR'S DEGREE FROM GRAMBLING STATE UNIVERSITY AND A  
17   MASTER'S OF DIVINITY FROM THE AMERICAN BAPTIST SEMINARY OF THE  
18   WEST IN BERKELEY. HE HAS PURSUED ADDITIONAL STUDIES AT  
19   U.C.L.A., CAL STATE UNIVERSITY AND PEPPERDINE UNIVERSITY AS  
20   WELL. IN ADDITION TO HIS MANY CHURCH RESPONSIBILITIES, PASTOR  
21   MCCALL HAS BEEN VERY ACTIVE IN CIVIC AFFAIRS INCLUDING SERVING  
22   AS A MEMBER OF THE BOARD OF TRUSTEES AT CAL STATE, RIVERSIDE,  
23   SERVING AS A WEST COAST REGIONAL DIRECTOR OF THE S.B.C.  
24   AFRICAN-AMERICAN FELLOWSHIP AND SERVING WITH THE GOLDEN GATE  
25   THEOLOGICAL SEMINARY. HE HAS RECEIVED VARIOUS AWARDS





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1 THROUGHOUT THE YEAR AND WE REALLY APPLAUD HIM FOR ALL THE WORK  
2 THAT HE DOES, AS WELL AS LEADING HIS CONGREGATION. WE THANK  
3 HIM SO MUCH FOR LEADING US TODAY IN OUR INVOCATION. [ APPLAUSE  
4 ]

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR ANTONOVICH.

7

8 **SUP. ANTONOVICH:** MR. CHAIRMAN, ALBERT SMITH, WHO LED OUR  
9 PLEDGE OF ALLEGIANCE TODAY, SERVED IN THE UNITED STATES MARINE  
10 CORPS, HE SERVED IN IRAQ, HE WAS A CORPORAL. HE'S ORIGINALLY  
11 FROM NEW YORK AND NOW HE'S A STUDENT AT LOS ANGELES VALLEY  
12 COMMUNITY COLLEGE AND HOPES TO GO INTO THE THEATRE. SO,  
13 ALBERT, THANK YOU FOR COMING DOWN AND LEADING US IN THE PLEDGE  
14 AND ALSO FOR SERVING OUR COUNTRY IN THE UNITED STATES MARINE  
15 CORPS. [ APPLAUSE ]

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ALL RIGHT. BOARD  
18 SECRETARY WILL CALL THE AGENDA.

19

20 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE  
21 BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 6, PUBLIC  
22 HEARINGS, ITEMS 1 THROUGH 5. ON ITEM NUMBER 3, AS INDICATED ON  
23 THE SUPPLEMENTAL AGENDA, THIS ITEM IS RESCHEDULED TO THE  
24 MEETING OF MARCH 27TH, 2007, TO MEET LEGAL NOTICE  
25 REQUIREMENTS. AND ALSO ON ITEM 5, AS INDICATED ON THE AGENDA,



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1 SUPERVISOR YAROSLAVSKY REQUESTS THAT THIS ITEM BE CONTINUED  
2 WITHOUT DISCUSSION TO MARCH 6TH, 2007. ON THE RE...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** 5.

5

6 **CLERK SACHI HAMAI:** 5. ON THE REMAINING ITEMS, WE'LL HOLD THOSE  
7 FOR THE PUBLIC HEARING. ADMINISTRATIVE MATTERS, BOARD OF  
8 SUPERVISORS, ITEMS 6 THROUGH 15.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** BEFORE ITEM 5, WHAT WAS THE OTHER  
11 ONE?

12

13 **CLERK SACHI HAMAI:** ITEM NUMBER 3.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT IS RESCHEDULED FOR MARCH  
16 27?

17

18 **CLERK SACHI HAMAI:** CORRECT.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 5 WE HAD CONTINUED BECAUSE AT  
21 THE TIME THAT THAT ISSUE WAS COMING UP, WE THOUGHT WE WERE  
22 ONLY GOING TO HAVE THREE PEOPLE HERE, SO, YEAH, NO, SO IT'S  
23 ONLY A WEEK, IT'S NEXT WEEK. ALL RIGHT. I THINK IT'S ONLY A  
24 WEEK. YEAH. OKAY. SORRY. ITEM 6 THROUGH...

25



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1 **CLERK SACHI HAMAI:** ITEM 6 THROUGH 15.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MOLINA MOVES, MR. KNABE  
4 SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.

5

6 **CLERK SACHI HAMAI:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 16 AND  
7 17. ON ITEM 16, SUPERVISOR MOLINA AND A MEMBER OF THE PUBLIC  
8 REQUEST THAT THIS ITEM BE HELD. ITEM 17 IS BEFORE YOU.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** WE'LL HOLD THAT. KNABE MOVES,  
11 ANTONOVICH SECONDS. UNANIMOUS VOTE.

12

13 **CLERK SACHI HAMAI:** PARKS AND RECREATION, ITEM 18 AND 19.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, KNABE SECONDS.  
16 UNANIMOUS VOTE.

17

18 **CLERK SACHI HAMAI:** PUBLIC HEALTH, ITEM 20.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, MOLINA SECONDS.  
21 UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** PUBLIC SOCIAL SERVICES, ON ITEM 21, AS  
24 INDICATED ON THE SUPPLEMENTAL AGENDA, THIS ALSO INCLUDES  
25 SUPERVISOR KNABE'S RECOMMENDATION.





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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE MOVES, MR. ANTONOVICH  
3 SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.

4

5 **CLERK SACHI HAMAI:** MISCELLANEOUS COMMUNICATIONS, ITEMS 22 AND  
6 23.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, KNABE SECONDS.  
9 UNANIMOUS VOTE.

10

11 **CLERK SACHI HAMAI:** ORDINANCES FOR ADOPTION, ITEMS 24 THROUGH  
12 38.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.  
15 UNANIMOUS VOTE.

16

17 **CLERK SACHI HAMAI:** MISCELLANEOUS, ADDITIONS TO THE AGENDA  
18 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE  
19 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE  
20 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM  
21 39-A.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, MOLINA SECONDS.  
24 UNANIMOUS VOTE.

25



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1 **CLERK SACHI HAMAI:** ON ITEM 39-B, SUPERVISOR MOLINA REQUESTS  
2 THAT THE ITEM BE HELD FOR AN AMENDMENT AND SUPERVISOR MOLINA  
3 AND SUPERVISOR ANTONOVICH BOTH REQUEST THAT THIS ITEM BE  
4 REFERRED TO CLOSED SESSION.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. LET'S HOLD IT FOR NOW. WE'LL  
7 GO INTO CLOSED SESSION, BUT I DON'T KNOW ABOUT THE MOTION. YOU  
8 WANTED TO DO THE MOTION BEFORE WE GO INTO CLOSED SESSION,  
9 GLORIA, OR AFTERWARDS? ON 39-B?

10

11 **SUP. MOLINA:** (OFF-MIKE).

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SO LET'S HOLD IT AND  
14 WE'LL TAKE THAT UP.

15

16 **CLERK SACHI HAMAI:** 39-C.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.  
19 UNANIMOUS VOTE.

20

21 **CLERK SACHI HAMAI:** 39-D

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.  
24 UNANIMOUS VOTE.

25



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1 **CLERK SACHI HAMAI:** 39-E.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.  
4 UNANIMOUS VOTE.

5

6 **CLERK SACHI HAMAI:** 39-F.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS,  
9 UNANIMOUS VOTE.

10

11 **CLERK SACHI HAMAI:** ON 39-G, WE WILL HOLD THIS ONE FOR A  
12 REPORT. AND, ON ITEMS CONTINUED FROM PREVIOUS MEETINGS FOR  
13 FURTHER DISCUSSION AND ACTION BY THE BOARD, ON ITEM A-3, WE  
14 WILL HOLD THIS ITEM FOR A REPORT, AND THAT THAT COMPLETES THE  
15 READING OF THE AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS  
16 BEGIN WITH SUPERVISORIAL DISTRICT NUMBER 3.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THERE ARE SOME  
19 PRESENTATIONS THIS MORNING. SUPERVISOR KNABE.

20

21 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD. I  
22 WOULD LIKE TO ASK PUBLIC AFFAIRS SPECIALIST FIRST CLASS SPRING  
23 DEHAVILAND TO JOIN ME, AS WELL AS MAJOR JOSEPH CHIZMADIA.  
24 TODAY WE ARE RECOGNIZING SPRING FOR HER 30 YEARS OF SERVICE TO  
25 THE UNITED STATES COAST GUARD RESERVE. SHE HAS BEEN HONORED BY



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1 THE DEPARTMENT OF DEFENSE FOR HER STELLAR LEADERSHIP AND THE  
2 INTERNATIONAL CONTRIBUTIONS TO THE FIELD OF PUBLIC AFFAIRS AND  
3 MEDIA AND COMMUNITY RELATIONS, AS WELL AS FOREIGN AND CULTURAL  
4 AFFAIRS. AS THE UNITED STATES DEPARTMENT OF DEFENSE  
5 INFORMATION SCHOOL INSTRUCTOR, SHE HAS RECEIVED FOUR  
6 COMMENDATIONS AS GOING ABOVE AND BEYOND THE CALL OF DUTY AND  
7 WAS HONORED AS THE CREATOR OF THE ANNUAL JOINT SERVICES SALUTE  
8 TO THE UNITED STATES COAST GUARD. HER DISTINCTIVE UNITED  
9 STATES COAST GUARD SEARCH AND RESCUE SKILLS AIDED HER  
10 HELICOPTER CREW IN SAVING LIVES IN ALASKA, MICHIGAN, WISCONSIN  
11 AND CALIFORNIA. FEARLESSLY, SHE WOULD DANGLE OUT THE DOOR ON  
12 THE GUNNER'S BELT TO AID STRICKEN VICTIMS AS THE HELICOPTER  
13 HOVERED OVER DISASTERS. SHE HAS BEEN RECOGNIZED AS THE  
14 OUTSTANDING ENLISTEE OF THE YEAR, HAS EARNED SIX GOOD CONDUCT  
15 MEDALS, SIX MERITORIOUS SERVICE MEDALS, A COAST GUARD UNIT  
16 COMMENDATION MEDAL AND A SPECIAL OPERATIONS MEDAL. SO, ON  
17 BEHALF MYSELF AND MY COLLEAGUES, WE WANT TO CONGRATULATE HER  
18 AS WE CELEBRATE HER 30 YEARS OF SERVICE, TO WISH HER CONTINUED  
19 GOOD THINGS TO HER AND HER FAMILY BUT I THINK WE THANK YOU ON  
20 BEHALF OF THE CITIZENS OF LOS ANGELES COUNTY BUT ALSO THE  
21 CITIZENS OF THE UNITED STATES OF AMERICA. SO, SPRING, THANK  
22 YOU VERY MUCH. CONGRATULATIONS.

23  
24 **SPRING DEHAVILAND:** THANK YOU. [ APPLAUSE ]



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1    **SUP. KNABE:** NEXT, WE HAVE MAJOR JOSEPH CHIZMADIA IS BEING  
2    RECOGNIZED FOR 21 YEARS OF EXEMPLARY SERVICE IN THE UNITED  
3    STATES AIR FORCE. MAJOR CHIZMADIA HAS BEEN AWARDED  
4    DISTINGUISHED FLYING CROSS AND AIR MEDAL WITH 13 CLUSTERS OF  
5    BRAVERY AND VALOR AS A VIETNAM COMBAT PILOT AND A MERITORIOUS  
6    SERVICE MEDAL FOR HIS OUTSTANDING SERVICE TO AMERICA. HE HAS  
7    CONTINUED TO SERVE HIS COUNTRY AS A VOLUNTEER OFFICER AND  
8    PILOT IN THE CALIFORNIA WING OF THE CIVIL AIR PATROL SEARCH  
9    AND RESCUE ORGANIZATION. HE HAS ALSO TRAINED AND MENTORED OVER  
10   100 PILOTS AND CONTINUES TO GIVE EVALUATIONS AND CERTIFIES  
11   PILOT ON THE CIVIL AIR PATROL'S LIFE SAVING AND OPERATIONAL  
12   READINESS. THE MAJOR HAS BEEN HONORED BY THE LOS ANGELES  
13   CHAPTER OF THE AMERICAN RED CROSS AS A VOLUNTEER C.P.R. AND  
14   FIRST AID INSTRUCTOR AND SERVES ON THE DISASTER RESPONSE TEAM  
15   AS A GIVER OF RELIEF AND COMFORT TO THOSE IN NEED WITH  
16   STRUCTURE FIRES, EARTHQUAKES OR OTHER DISASTERS. HE  
17   PERSONIFIES THE UNITED STATES AIR FORCE MOTTO OF AIM HIGH AND  
18   HIS LEADERSHIP IN COMMUNITY SERVICES EMBRACES THE AMERICAN  
19   CORE VALUES OF SERVICE AND SUPPORT TO HIS FELLOW CITIZENS.  
20   AND, AGAIN, WE WANT TO CONGRATULATE THE MAJOR FOR 21 YEARS.  
21   THANK YOU ON BEHALF OF ALL OF OUR CITIZENS OF LOS ANGELES  
22   COUNTY, OF THE CITIZENS OF THE UNITED STATES OF AMERICA AS  
23   WELL, TOO. CONGRATULATIONS. [ APPLAUSE ]  
24



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1   **SPECIALIST FIRST CLASS DEHAVILAND:** THE COAST GUARD'S CORE  
2   VALUES ARE HONOR, RESPECT AND DEVOTION TO DUTY AND I'VE BEEN  
3   INVOLVED WITH THE MILITARY AND I LOVE THE VETERANS, I SUPPORT  
4   THE VETERANS, SO, ON BEHALF OF ALL THE VETERANS THAT HAVE  
5   SERVED OUR COUNTRY BEFORE, THAT HAVE DIED AND THOSE TROOPS  
6   AROUND THE WORLD NOW, I WOULD JUST LIKE TO HAVE A MOMENT OF  
7   HONOR AND SILENCE FOR THEM IN THEIR HONOR. THANK YOU. THANK  
8   YOU, SUPERVISOR KNABE.

9

10   **MAJOR CHIZMADIA:** JUST THANK YOU VERY MUCH FOR THE HONOR AND I  
11   FEEL VERY HUMBLLED TO BE IN FRONT OF YOU TODAY AND IT'S MY  
12   OPPORTUNITY TO CONTINUE TO SERVE THROUGH THE CIVIL AIR PATROL  
13   AND THE COMMUNITY SERVICES THAT WE DO. THANK YOU. [ APPLAUSE ]

14

15   **SUP. KNABE:** THAT'S ALL I HAVE.

16

17   **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH.

18

19   **SUP. ANTONOVICH:** MR. CHAIRMAN, MEMBERS, WE'D LIKE TO WELCOME  
20   JOHN GRIGGS FOR RECOGNITION OF HIS WORK AND DEDICATION WHILE  
21   SERVING AS MY APPOINTEE TO THE COMMISSION ON H.I.V. HEALTH  
22   SERVICES. HE'S A RESIDENT OF THE ANTELOPE VALLEY, RESIDES IN  
23   LANCASTER. HE HAS MANY COMMUNITY AFFILIATIONS, INCLUDING  
24   SERVING ON THE ANTELOPE VALLEY CONSUMER ADVISORY BOARD. IN  
25   THAT ROLE, HE CHAIRED THE OUTREACH COMMITTEE AND SERVED AS AN





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1 ADVOCATE FOR THE ANTELOPE VALLEY COMMUNITY. HIS RECORD IS  
2 IMPRESSIVE WITH THE H.I.V./A.I.D.S. PROGRAMS IN THE VALLEY,  
3 INSTRUMENTAL IN THE FIRST A.I.D.S. WALK FOR THE ANTELOPE  
4 VALLEY, ACTIVE MEMBER OF THE NORTH COUNTY ALLIANCE ANTELOPE  
5 VALLEY H.I.V./A.I.D.S. ALLIANCE, WHICH WORKS IN COLLABORATION  
6 WITH THE HEALTHCARE PROVIDERS TO BETTER SERVE INDIVIDUALS  
7 INFECTED WITH THIS VIRUS. IN JUNE OF 2003, I HAD APPOINTED  
8 JOHN TO THE HEALTH COMMISSION'S H.I.V. HEALTH SERVICES  
9 COMMITTEE. HE PROVIDED A GREAT DEAL OF INSIGHT AND SENSITIVITY  
10 AND, WHILE HIS PRESENCE ON THE BOARD WILL BE MISSED, WE WANT  
11 TO THANK HIM FOR HIS SERVICE TO THE COUNTY AND HE'S  
12 ACCOMPANIED TODAY BY BRAND LAND, ANTHONY BRASSWELL, ROBERT  
13 BUTLER AND CRAIG VINCENT JONES AND MARIO PEREZ. SO, JOHN,  
14 THANK YOU FOR SERVING. SAY SOMETHING?

15

16 **JOHN GRIGGS:** I JUST WANT TO THANK YOU VERY MUCH. IT'S AN HONOR  
17 TO BE HERE. I WANT TO THANK MICHAEL ANTONOVICH FOR SELECTING  
18 ME ON TO SERVE AS HIS COMMISSIONER ON H.I.V. AND HEALTH  
19 SERVICES. IT WAS AN HONOR TO DO THAT. I JUST HOPE THAT I WAS  
20 ABLE TO BRING SOME KIND OF BETTER LIVING TO THE PEOPLE IN THE  
21 ANTELOPE VALLEY THAT LIVE WITH H.I.V. AND A.I.D.S. THANK YOU  
22 VERY MUCH, MR. ANTONOVICH, AND I NEED TO THANK YOU BECAUSE  
23 YOU'RE THE ONE WHO MADE THIS ALL POSSIBLE. THANK YOU.

24



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1    **SUP. ANTONOVICH:** THIS IS HIS FIANCE AND WE'RE HOPEFUL THAT THE  
2    WEDDING IS THIS YEAR. OKAY? YOU KNOW, I DO WEDDINGS. GOOD TO  
3    SEE YOU AGAIN. NOW, I WANT TO INTRODUCE A REMARKABLE PERSON.  
4    NOW, THERE ARE A LOT OF PEOPLE AT HOME WATCHING ON TELEVISION  
5    OR THOSE WHO ARE WATCHING ON THEIR COMPUTER SCREENS OR THOSE  
6    WHO ARE LISTENING WHO FEEL THAT THEY CAN'T DO ANYTHING BECAUSE  
7    THEY JUST DON'T HAVE THE ENERGY OR THEY THINK THEY MAY BE TOO  
8    OLD. THIS IS A REMARKABLE LADY WHO, AT THE AGE OF 90, BOWLED  
9    213 SCORE IN A BOWLING LEAGUE. KAZ MATSUDA'S STORY IN AMERICA  
10    BEGAN MANY, MANY YEARS AGO BY ACCIDENT. HER FAMILY, WHILE ON  
11    VACATION IN SAN FRANCISCO, MISSED THEIR BOAT BACK TO JAPAN  
12    AND, AS A RESULT, SHE HAD TO STAY IN THE UNITED STATES AND SHE  
13    DECIDED THEN TO EMBRACE AMERICA AS HER NEW HOME. HER FATHER  
14    RELOCATED THE FAMILY TO THE FARM IN HAWTHORNE, WHERE HE GREW  
15    AND SOLD SPANISH ONIONS. SHE ATTENDED GRAMMAR SCHOOL IN  
16    HAWTHORNE AND LATER SHE WAS MARRIED AND HAD TWO CHILDREN.  
17    SHE'S ALSO A FORMER BASEBALL PLAYER IN THE 1930S BY THE NAME  
18    OF BABE OSHIKI. KAZ HAD NEVER BOWLED A GAME IN HER LIFE UNTIL  
19    ONE FRUITFUL DAY WHEN HER HUSBAND WAS OUT AND SHE JOINED HER  
20    FRIENDS AT THE LOCAL BOWLING ALLEY. ALTHOUGH SHE WAS  
21    INEXPERIENCED, SHE CAUGHT THE BUG AND HER 10 GIRLFRIENDS MADE  
22    IT A MONTHLY RITUAL TO GO TO THE LOCAL BOWLING ALLEY. SO SHE  
23    BOWLED AT THE OLD TROJAN BOWLING ALLEY, ARLINGTON BOWLING  
24    ALLEY, HOLIDAY BOWLING ALLEY, BEFORE ULTIMATELY SETTLING AT  
25    THE MAR VISTA BOWLING ALLEY, WHERE SHE BOWLS ONCE A WEEK WITH



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1 THE NIKKEI LADIES BOWLING LEAGUE. SO, ON TUESDAY, JANUARY  
2 16TH, 2007, SHE BOWLED A 213 GAME, AN INCREDIBLE ACHIEVEMENT  
3 BY ANYONE, ESPECIALLY THOSE WHO ARE IN THEIR 90S. HER JOURNEY  
4 IS AN IMPORTANT ONE THAT TEACHES US ALL THAT IT IS NEVER TOO  
5 LATE TO FOLLOW OUR PASSIONS AND TO BE INVOLVED, AND SHE'S HERE  
6 WITH HER DAUGHTER, MARCY MATSUDA, WHO IS TAKING A PHOTOGRAPH  
7 RIGHT NOW. AND LET ME GIVE FIRST-- THIS WAS IN THE RAFU SHIMPO  
8 NEWSPAPER ON FRIDAY, JANUARY 19TH, HAS HER GETTING THE AWARD  
9 AND NOW WE'RE GOING TO GIVE HER THE-- AS YOU CAN SEE, THIS IS  
10 HER FORM RIGHT HERE. THIS IS A PICTURE OF HER BOWLING.  
11 CONGRATULATIONS. [ APPLAUSE ]

12

13 **SUP. ANTONOVICH:** DO YOU WANT TO SAY SOMETHING?

14

15 **KAZ MATSUDA:** THANK YOU.

16

17 **SUP. ANTONOVICH:** THANK YOU. OKAY.

18

19 **MARCY MATSUDA:** YOU SPOKE AT MY COUSIN'S HUSBAND'S FUNERAL.

20

21 **SUP. ANTONOVICH:** OH, YEAH. HOW ARE YOU? GOOD TO SEE YOU. WELL,  
22 CONGRATULATIONS.

23

24 **MARCY MATSUDA:** THANK YOU.

25



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1    **SUP. ANTONOVICH:** OKAY. WHEN THE 300 GAME COMES, WE'LL DO  
2    ANOTHER ONE. YOU'RE WELCOME. PROUD OF YOU. AND WE'RE GOING TO  
3    WRAP UP, BECAUSE WE'RE COMING INTO THE EASTER SEASON, WE HAVE  
4    LITTLE ERNIE, WHO IS A RABBIT, A LITTLE BOY RABBIT, HE'S EIGHT  
5    WEEKS OLD. THIS IS ERNIE. AND HE'S LOOKING FOR A HOME. MANY  
6    PEOPLE DON'T REALIZE, WE HAVE MANY RABBITS IN OUR ANIMAL  
7    CONTROL SHELTERS AND MANY PEOPLE ADOPT THESE RABBITS EACH  
8    YEAR, NOT JUST DURING THE EASTER SEASON BUT THROUGHOUT THE  
9    YEAR. THEY MAKE VERY NICE PETS. MY TWO NIECES, MICHELLE AND  
10    FRANCINE, HAD LITTLE RABBITS GROWING UP AS PETS, ALONG WITH  
11    THE CATS AND THE DOGS, AND THEY GOT ALONG VERY WELL WITH  
12    EVERYONE. SO HOW ARE YOU, ERNIE? ERNIE'S GOT A LITTLE WHITE  
13    NOSE. SO ANYBODY WHO WOULD LOOK TO ADOPT ERNIE, CALL THE  
14    TELEPHONE NUMBER (562) 728-4644 AND YOU IF WANT TO HAVE A LOT  
15    OF LITTLE ERNIES, YOU GET TWO. IF YOU JUST WANT ONE, JUST GET  
16    ONE ERNIE AND THAT WILL DO THE JOB. OKAY? DOES THAT OKAY? LOOK  
17    AT THAT LITTLE NOSE. GIVE MY INTERN, BRETT ERICKSON, WHO HAS  
18    DONE A GREAT JOB AND WE APPRECIATE ALL HIS SERVICE, AND HE'S  
19    GOT A WONDERFUL MOTHER, WHO'S MY DEPUTY. WHY DON'T YOU GET IN  
20    HERE, ALITA.

21  
22    **SUP. YAROSLAVSKY, CHAIRMAN:** IS THAT IT?

23  
24    **SUP. ANTONOVICH:** THAT'S IT.



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I THINK I HAVE A COUPLE...  
2   OKAY. WE HAVE TWO-- THREE PUBLIC HEARING ITEMS. WE'LL TAKE  
3   THOSE UP NOW. SACHI, ITEM NUMBER 1?

4

5   **CLERK SACHI HAMAI:** BEFORE I GO TO ITEM NUMBER 1, ALL THOSE WHO  
6   PLAN TO TESTIFY BEFORE THE BOARD, PLEASE STAND AND RAISE YOUR  
7   RIGHT HAND TO BE SWORN IN. [ ADMINISTERING OATH ]

8

9   **CLERK SACHI HAMAI:** THANK YOU. ON ITEM NUMBER 1, THIS IS THE  
10   HEARING ON THE ANNEXATION OF APPROVED TENTATIVE SUBDIVISION  
11   TERRITORIES TRACT NUMBER 53618 TO COUNTY LIGHTING MAINTENANCE  
12   DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,  
13   UNINCORPORATED ZONE, CHARTER OAK AREA AND THE LEVYING OF  
14   ASSESSMENTS WITHIN THE ANNEXED TERRITORIES FOR STREET LIGHTING  
15   PURPOSES FOR FISCAL YEAR 2007/2008. NO WRITTEN CORRESPONDENCE  
16   WAS PRESENTED.

17

18   **RANDINE RUIZ:** MY NAME IS RANDINE RUIZ AND I AM A SENIOR CIVIL  
19   ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I AM FAMILIAR  
20   WITH THESE PROCEEDINGS FOR THE ANNEXATION TO LIGHTING  
21   MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,  
22   UNINCORPORATED ZONE AND THE LEVYING AND COLLECTION OF  
23   ASSESSMENTS FOR TENTATIVE TRACT NUMBER 53618. IN MY OPINION,  
24   TRACT NUMBER 53618 WILL BE BENEFITED BY THE ANNEXATION AND THE  
25   SERVICE TO BE PROVIDED AND THE PROPOSED ASSESSMENTS HAVE BEEN



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1 SPREAD IN PROPORTION TO BENEFIT. WE ARE ALSO RECOMMENDING THAT  
2 YOUR BOARD ACCEPT THE NEGOTIATED EXCHANGE OF PROPERTY TAX  
3 REVENUES FOR THE NONEXEMPT TAXING AGENCIES.

4

5 **CLERK SACHI HAMAI:** MR. CHAIRMAN, MEMBERS OF THE BOARD, IT  
6 WOULD BE APPROPRIATE AT THIS TIME TO CLOSE THE HEARING, DIRECT  
7 THE TABULATION OF THE BALLOTS AND TABLE THE ITEM UNTIL LATER  
8 IN THE MEETING FOR THE TABULATION RESULTS AND ACTION BY YOUR  
9 BOARD.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I SO MOVE. MOLINA SECONDS.  
12 IT WILL BE HELD ON THE TABLE UNTIL THE TABULATION. THE PUBLIC  
13 HEARING IS CLOSED.

14

15 **CLERK SACHI HAMAI:** ON ITEM NUMBER 2, THIS IS THE HEARING ON  
16 THE ANNEXATION OF APPROVED TENTATIVE SUBDIVISION TERRITORIES,  
17 TRACT NUMBER 48086 AND PARCEL NUMBER 60272 TO COUNTY LIGHTING  
18 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,  
19 UNINCORPORATED ZONE, SANTA CLARITA AND SAN GABRIEL AREAS AND  
20 THE LEVYING OF ASSESSMENTS WITHIN THE ANNEXED TERRITORIES FOR  
21 STREET LIGHTING PURPOSES FOR FISCAL YEAR 2007/2008.

22

23 **RANDINE RUIZ:** MY NAME IS RANDINE RUIZ AND I'M A SENIOR CIVIL  
24 ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I'M FAMILIAR WITH  
25 THESE PROCEEDINGS FOR THE ANNEXATION TO LIGHTING MAINTENANCE





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1 DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,  
2 UNINCORPORATED ZONE AND THE LEVYING AND COLLECTION OF  
3 ASSESSMENTS FOR TENTATIVE TRACT NUMBER 48086 AND TENTATIVE  
4 PARCEL MAP 60272. IN MY OPINION, THE TWO SUBDIVISION AREAS  
5 WILL BE BENEFITED BY THE ANNEXATION AND THE SERVICE TO BE  
6 PROVIDED AND THE PROPOSED ASSESSMENTS HAVE BEEN SPREAD IN  
7 PROPORTION TO BENEFIT. WE ARE ALSO RECOMMENDING THAT YOUR  
8 BOARD ACCEPT THE NEGOTIATED EXCHANGE OF PROPERTY TAX REVENUES  
9 FOR THE NONEXEMPT TAXING AGENCIES.

10

11 **CLERK SACHI HAMAI:** MR. CHAIRMAN, MEMBERS OF THE BOARD, IT  
12 WOULD BE APPROPRIATE AT THIS TIME TO CLOSE THE HEARING, DIRECT  
13 THE TABULATION OF THE BALLOTS AND TABLE THE ITEM UNTIL LATER  
14 IN THE MEETING FOR TABULATION RESULTS AND ACTION BY YOUR  
15 BOARD.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I WILL SO MOVE AND IT'S  
18 SECONDED BY MOLINA. THE PUBLIC HEARING IS CLOSED AND THE ITEM  
19 WILL BE TABLED FOR TABULATION OF THE VOTE.

20

21 **CLERK SACHI HAMAI:** ON ITEM NUMBER 4, THIS IS THE HEARING ON  
22 THE PROPOSED FEE INCREASE TO THE FIRE DEPARTMENT'S JUNIOR  
23 LIFEGUARD PROGRAM FROM \$386 TO \$420, EFFECTIVE SUMMER OF 2007.  
24 NO WRITTEN CORRESPONDENCE WAS PRESENTED ON THIS MATTER.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANYONE IN THE AUDIENCE  
2    WHO WANTS TO BE HEARD ON ITEM NUMBER 3?

3

4    **CLERK SACHI HAMAI:** 4.

5

6    **SUP. YAROSLAVSKY, CHAIRMAN:** I'M SORRY, NUMBER 4, I'M SORRY,  
7    THANK YOU. ITEM NUMBER 4, IS THERE ANYBODY THAT WANTS TO BE  
8    HEARD ON ITEM NUMBER 4? IF NOT, THE PUBLIC HEARING IS CLOSED.  
9    MR. KNABE MOVES, I'LL SECOND. WITHOUT OBJECTION, UNANIMOUS  
10   VOTE.

11

12   **CLERK SACHI HAMAI:** THAT COMPLETES THE PUBLIC HEARING MATTERS  
13   UNTIL LATER IN THE MEETING.

14

15   **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME ADJOURN IN THE MEMORY OF  
16   SHARI KAHANE, A LONG-TIME RESIDENT OF OUR DISTRICT WHO  
17   RECENTLY PASSED AWAY AFTER A LONG STRUGGLE WITH CANCER. SHE IS  
18   SURVIVED BY HER HUSBAND, DR. MARK BASKIN, TWO SONS, JONATHAN  
19   AND NATHANIEL, HER PARENTS, RABBI LEON AND PEPPY KAHANE AND A  
20   BROTHER, STEVE. ALSO IT CAME TO MY ATTENTION LAST NIGHT THAT A  
21   VERY ACTIVE RESIDENT OF OUR DISTRICT, ACTIVE IN THE BENEDICT  
22   CANYON RESIDENTS ASSOCIATION, GORDON SMITH, PASSED AWAY IN A  
23   TRAGIC ACCIDENT, A BOATING ACCIDENT IN ARGENTINA WHILE HE AND  
24   HIS WIFE WERE ON VACATION. THE BOAT TOOK ON SOME WATER. HE  
25   HELPED RESCUE AND ASSIST PEOPLE GETTING OFF THE BOAT. HE WAS



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1 ONE OF THE LAST IF NOT THE LAST ONE ON THE BOAT WHEN THE BOAT  
2 SANK AND HE PERISHED IN THE SINKING, SAVING THE LIVES OF THE  
3 OTHER PASSENGERS. GORDON WAS VERY ACTIVE IN THE BENEDICT  
4 CANYON COMMUNITY IN THE HILLSIDE AREA AND FIRE SAFETY LAND USE  
5 ISSUES, GRADING ISSUES, A REAL LOSS TO THAT COMMUNITY. HE  
6 PASSED AWAY ABOUT THREE MONTHS AGO. I ONLY LEARNED ABOUT THIS  
7 LAST NIGHT, SO I WILL GET YOU THE INFORMATION BUT ASK THAT WE  
8 ADJOURN IN HIS MEMORY. WITHOUT OBJECTION, UNANIMOUS VOTE. I  
9 ALSO HAVE TWO ADJOURNING MOTIONS THAT SUPERVISOR BURKE HAS  
10 ASKED ME TO INTRODUCE ON HER BEHALF. SHE'S IN WASHINGTON  
11 TODAY. SHE ASKED THAT WE ADJOURN IN MEMORY OF JOSEPH BENNETT,  
12 THE BROTHER OF TAX APPEAL BOARD APPOINTEE MALCOLM BENNETT WHO  
13 PASSED AWAY ON FEBRUARY 16TH AFTER A LONG BATTLE WITH CANCER.  
14 SHE ALSO ASKED THAT WE ADJOURN IN THE MEMORY OF JAMES (SONNEY)  
15 LEWIS, A LONG-TIME RESIDENT OF THE OF THE SECOND DISTRICT AND  
16 BROTHER OF COMMISSIONER ON AGING, RAY NEL LEWIS SIMMONS, WHO  
17 PASSED AWAY ON FEBRUARY 15TH. SONNEY LEWIS WAS A LOS ANGELES  
18 CITY PARKS AND RECREATION EMPLOYEE FOR MANY YEARS AND THOSE  
19 ARE THE TWO THAT MS. BURKE ASKED THAT WE-- WITHOUT OBJECTION,  
20 UNANIMOUS VOTE ON THOSE. WE HAVE ONE PUBLIC COMMENT-- PUBLIC--  
21 MEMBER OF THE PUBLIC HELD, MR. BAXTER HELD...

22

23 **CLERK SACHI HAMAI:** ITEM NUMBER 16 AND SUPERVISOR MOLINA ALSO  
24 HELD THAT ITEM.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WHY DON'T WE HEAR FROM  
2    MR. BAXTER FIRST. GOOD MORNING, MR. BAXTER.

3

4    **PETER BAXTER:** GOOD MORNING, SIR. MR. CHAIRMAN, MEMBERS OF YOUR  
5    HONORABLE BOARD, MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS  
6    PETER BAXTER AND I LIVE IN LOS ANGELES. IT IS RESPECTFULLY  
7    SUBMITTED THAT CHIEF ADMINISTRATIVE OFFICER, MR. DAVID  
8    JANSSEN, IS FACING A SIGNIFICANT CHANGE IN HIS  
9    RESPONSIBILITIES, PENDING THE ORDINANCE BEING PREPARED BY THE  
10   OFFICE OF THE COUNTY COUNSEL. OF IMMEDIATE CONCERN IS THE  
11   HITHERTO SOLITARY RESPONSIBILITY OF THE CHIEF OF THE FIRE  
12   DEPARTMENT FOR ALL MATTERS, INCLUDING TECHNOLOGY, AFFECTING  
13   THE FIRE DEPARTMENT. AS SOON AS THE PENDING ORDINANCE IS  
14   ADOPTED BY YOUR HONORABLE BOARD, A SECOND COUNTY OFFICER  
15   BECOMES AT ONCE RESPONSIBLE FOR SUCH TECHNOLOGY BEING EMPLOYED  
16   BY THE FIRE DEPARTMENT. SIMILARLY, IN TERMS OF THE REGISTRAR  
17   OF ORDERS, THE PENDING PRESIDENTIAL ELECTION, BY DIRECT VOTE  
18   OF THE ELECTORATE, BECOMES UNDER SCRUTINY WITH THE ELECTORAL  
19   COLLEGE. THE CONSTITUTION STATES EXPLICITLY THAT THE PRESIDENT  
20   SHALL BE ELECTED BY THE ELECTORAL COLLEGE AS A RESPONSIBLE  
21   CONSTITUTIONAL AGENCY, SEPARATE FROM A DIRECT ELECTION AND THE  
22   POLICIES CHOSEN BY THE CONGRESS, ALL OF WHICH IS RESPECTFULLY  
23   SUBMITTED AND I THANK YOU, SIR, MR. CHAIRMAN.

24



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. BAXTER. ONE MORE  
2    PERSON WANTS TO BE HEARD IS EMMANUEL SASOONES OR SASOONES.  
3    GOOD MORNING.

4  
5    **EMMANUEL SASOONES:** GOOD MORNING AND THANK YOU FOR GIVING ME  
6    THE OPPORTUNITY TO DISCUSS MY ISSUE HERE. I AM EMMANUEL  
7    SASOONES, THE PRESIDENT OF SINGLE COMPANY, THE CONTRACTOR OF  
8    THE SPECIAL ENFORCEMENT BUREAU REPLACEMENT PROJECT, PHASE II.  
9    DEAR HONORABLE BOARD MEMBERS, FURTHER TO A LETTER TO THE BOARD  
10   OF SUPERVISORS DATED FEBRUARY 7TH, 2007, WE HAVE MADE A  
11   SETTLEMENT AGREEMENT WITH THE COUNSEL OF LOS ANGELES, PUBLIC  
12   WORKS, IN NOVEMBER 2006 AND IT WAS EXPECTED THAT THE BOARD  
13   WOULD REVIEW THIS AGREEMENT IN THEIR MEETING ON DECEMBER 7TH,  
14   2007-- 2006 AND SINGLE COMPANY INC. WILL BE PAID WITHIN A  
15   COUPLE OF WEEKS. APPARENTLY, FOR SOME INTERNAL COUNTY  
16   DISCUSSIONS AND INVESTIGATIONS, THIS ITEM IS STILL ON THE  
17   BOARD AGENDA AND HAS NOT BEEN PROCESSED YET. AS MENTIONED  
18   BEFORE AND ALSO REQUESTED FROM MISS GLORIA MOLINA'S OFFICE, WE  
19   HAVE BORROWED AND PAID ALL THE SUPPLIERS AND SUBCONTRACTORS  
20   FOR THIS PROJECT TO PREVENT ANY STOP PAYMENT PLACEMENT AGAINST  
21   THIS PROJECT AND WE ARE PAYING MONTHLY HIGH INTEREST AND ALSO  
22   OUR BOND IS NOT RELEASED YET. WE ARE NOT A BIG COMPANY. OUR  
23   BUSINESS IS IN A VERY CRITICAL ECONOMICAL CONDITION AND WE  
24   CANNOT WAIT MORE THAN THIS. WE DON'T DESERVE TO GET DESTROYED  
25   FOR SOME ISSUES THAT WE ARE NOT PART OF IT. WE HAVE FINISHED



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1 THIS PROJECT ON TIME AND UNDER VERY DIFFICULT AND HARSH  
2 CONDITIONS AND WITHOUT OPENING THIS ISSUE, WE EXPECT TO GET  
3 PAID ACCORDINGLY. IF THIS ISSUE GOES ON LIKE THIS, WE BELIEVE  
4 THE COUNTY SHOULD COMPENSATE THE AMOUNT OF INTEREST THAT WE  
5 PAY FROM JANUARY 1ST, 2007, UNTIL THE DATE WE GET PAID AND  
6 ALSO THE COUNTY OF LOS ANGELES SHOULD COVER ALL THE DAMAGES  
7 HAD OCCURRED TO OUR BUSINESS FOR THE DELAY IN PAYMENT DURING  
8 AND AFTER PERFORMANCE OF THE PROJECT. THANKS FOR YOUR TIME AND  
9 WE APPRECIATE YOUR HELP.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ALL RIGHT. ANYBODY ELSE  
12 WANT TO BE HEARD ON THIS ITEM FROM THE PUBLIC? IF NOT, THE  
13 PUBLIC HEARING IS CLOSED. SUPERVISOR MOLINA?

14

15 **SUP. MOLINA:** THANK YOU. IT'S UNFORTUNATE THIS GENTLEMAN IS  
16 CAUGHT IN THE MIDDLE OF THIS BUT THIS IS A VERY DISTURBING  
17 SITUATION FOR ALL OF US. IN 2004, THE BOARD APPROVED THE  
18 RELOCATION OF THE SPECIAL ENFORCEMENT BUREAU TO REFURBISH  
19 BUILDINGS IN BISCALOO IN ORDER TO COMPLY WITH OUR EAST L.A.  
20 CIVIC CENTER PLAN. THE PROJECT INCLUDED REFURBISHMENT OF  
21 EXISTING BUILDINGS, INSTALLATION OF A PRE-ENGINEERED SERVICE  
22 GARAGE AND GRADING ON THE PARKING LOT. THE SHERIFF ASKED TO  
23 MANAGE THE PROJECT WITH C.A.O. OVERSIGHT AND THE BOARD  
24 APPROVED THAT AND NOW, THREE YEARS LATER, WE ARE 6.5 MILLION  
25 OVER BUDGET AND TWO YEARS BEHIND SCHEDULE. A PRELIMINARY





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1 INVESTIGATION THAT WAS CONDUCTED BY MY STAFF INDICATES THAT  
2 THERE WERE SEVERAL PROBLEMS WITH THE MANAGEMENT OF THE S.E.B.  
3 PROJECT THAT CAUSED IT TO GET SO FAR OFF TRACK. THE PRINCIPAL  
4 ISSUE THAT CAUSED THE DELAYS WAS THE WELL DOCUMENTED FACT THAT  
5 A LANDFILL WAS LOCATED BELOW THE S.E.B. PROJECT. THE FACT THAT  
6 THE-- THE FACT THAT THE LANDFILL WAS WELL DOCUMENTED IN THE  
7 S.E.B. PROJECT STILL CAREENED OUT OF CONTROL IS EXTREMELY  
8 TROUBLESOME FOR ME. COUNTY STAFF, THE C.A.O. AND ENVIRONMENTAL  
9 HEALTH KNEW ABOUT THE PROBLEM AS FAR BACK AS NOVEMBER OF 2002  
10 WHEN THE UNDERGROUND METHANE FIRE STARTED EMITTING AN  
11 UNPLEASANT ODOR AND SMOKE THAT WAS VISIBLE FROM THE LANDFILL.  
12 IN RESPONSE, THE C.A.O. HIRED AN ENVIRONMENTAL CONSULTANT TO  
13 DEVELOP A METHANE MONITORING PLAN. THE PLAN WAS APPROVED BY  
14 ENVIRONMENTAL HEALTH IN 2000-- IN JANUARY OF 2004 BUT WAS  
15 NEVER IMPLEMENTED. THEN A SEPARATE CONSULTANT FOR THE S.E.B.  
16 PROJECT COMPLETED A STUDY IN OCTOBER OF 2003. THE REPORT  
17 IDENTIFIED THE LANDFILL BOUNDARIES AND RECOMMENDED VARIOUS  
18 MITIGATION MEASURES. THE ENVIRONMENTAL DOCUMENT THAT THE BOARD  
19 APPROVED FOR THAT PROJECT IN NOVEMBER OF 2004 ALSO IDENTIFIED  
20 THE EXISTENCE OF A LANDFILL. HOWEVER, IT DID NOT INCLUDE THE  
21 MITIGATIONS AT THAT TIME. GIVEN THE INFORMATION AND THE NUMBER  
22 OF PROJECTS THAT THIS BOARD APPROVED IN RECENT YEARS ON THE  
23 SAME HILL, THE LACK OF PROJECT OVERSIGHT IS EXTREMELY  
24 DISTURBING. THE VARIOUS PROJECTS INCLUDE THE SHERIFF'S  
25 ACADEMY, THE PISTOL RANGE, THE FIRE DEPARTMENT HEADQUARTERS



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1 AND SYBIL BRAND. ALL OF THEM ARE LOCATED ON THE SAME HILL WITH  
2 ALL THE SAME PROBLEMS. EACH OF THESE PROJECTS WERE PRESENTED  
3 TO THE BOARD IN A PIECEMEAL FASHION AND THERE DOES NOT APPEAR  
4 TO BE A PLAN ON HOW TO MANAGE THE PROJECTS, NOR HOW TO AVOID  
5 THE IMPACTS TO THE SURROUNDING COMMUNITY. BASIC HEALTH AND  
6 SAFETY ISSUES, SUCH AS METHANE MONITORING, HAVE NOT BEEN  
7 ADDRESSED. IN ADDITION, THE LANDFILL ADDITIONAL HEALTH AND  
8 SAFETY ISSUES THAT ARISE FROM THE ERODING HILL LOCATED BELOW  
9 INTERNAL SERVICES DEPARTMENT HEADQUARTERS HAS NOT BEEN  
10 ADDRESSED AS WELL. THIS HILL IS A HAVEN FOR CRIMINAL  
11 ACTIVITIES, AN EYESORE TO THE COMMUNITY AND A RISK FOR FUTURE  
12 SLIDES AND FLOODING FOR THE COMMUNITY THAT RESIDES BELOW. SO  
13 I'VE BEEN EXTREMELY CONCERNED. I TALKED TO THE C.A.O., WE'VE  
14 TALKED TO THE SHERIFF AND THIS PROJECT HAS TO GET BACK UNDER  
15 CONTROL, SO I'M ASKING THAT WE MOVE FORWARD AND APPROVE ITEM  
16 16, WHICH IS THE ESCALATING COST, AND THEN WE DIRECT THE  
17 C.A.O. AND WE MONITOR HIM CLOSELY AS WELL TO PROVIDE AN UPDATE  
18 ON THE METHANE MONITORING PLAN FOR THE EASTERN AVENUE HILL,  
19 WHICH INCLUDES ALL THE PROTOCOLS, THE ASSIGNMENT OF  
20 RESPONSIBILITY THAT WE PUT A NAME WITH THE PERSON WHO'S  
21 SUPPOSED TO BE DOING WHAT THEY'RE SUPPOSED TO BE DOING AND  
22 TIME LINES FOR IMPLEMENTING THE PLAN AND REPORT BACK WITHIN  
23 THREE WEEKS, DIRECT THE C.A.O., DEVELOP A PLAN TO MANAGE ALL  
24 THE CAPITAL PROJECTS LOCATED ON THE EASTERN AVENUE HILL  
25 INCLUDING BUT NOT LIMITED TO THE FIRE HEADQUARTERS, THE SYBIL



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1 BRAND PROJECTS AND REPORT BACK TO US WITHIN 45 DAYS. I'M ALSO  
2 ASKING THAT WE DIRECT THE C.A.O. AND THE DEPARTMENT OF PUBLIC  
3 WORKS TO PREPARE A PLAN FOR THE STABILIZATION AND THE  
4 LANDSCAPING FOR THE SOUTH SIDE OF THE EASTERN HILL AVENUE  
5 ABOVE WHICH THE INTERNAL SERVICES DEPARTMENT HEADQUARTERS IS  
6 LOCATED AND REPORT BACK IN 45 DAYS. RIGHT NOW, THAT IS LAYERED  
7 WITH A BUNCH OF PLASTIC THAT THIS IS FROM THE RAINS TWO YEARS  
8 AGO AND IT'S TOTALLY UNACCEPTABLE THAT IT STAY IN THAT  
9 FASHION. 5, THAT WE DIRECT THE SHERIFF AND THE C.A.O. TO  
10 ASSESS THE NEED TO RELOCATE THE SHERIFF'S ACADEMY TO THE  
11 BISCALOO CENTER AND REPORT BACK TO THE BOARD IN 60 DAYS AND,  
12 FINALLY, THAT WE DIRECT THE AUDITOR-CONTROLLER, IN  
13 CONSULTATION WITH THE DEPARTMENT OF PUBLIC WORKS, TO CONDUCT A  
14 FULL ANALYSIS OF THE DELAYS AND THE DIFFICULTIES CONCERNING  
15 THE COMPLETION AND THE RELOCATION OF THE S.E.B. THE REPORT  
16 SHOULD INCLUDE AN ANALYSIS OF THE OVERALL MANAGEMENT OF THE  
17 PROJECT BY THE COUNTY AND THE ROLE OF EACH CONSULTANT  
18 CONTRACTED TO PROVIDE EXPERT RECOMMENDATIONS ON ANY AND ALL  
19 ENVIRONMENTAL CONCERNS INVOLVED WITH THE PROJECT AND REPORT  
20 BACK TO THE BOARD WITHIN 60 DAYS. THIS REALLY REQUIRES A LOT  
21 OF DETAIL AND MONITORING BECAUSE THERE'S SO MANY CONSULTANTS,  
22 THERE'S SO MANY PLAYERS, THERE'S SO MANY DEPARTMENTS THAT ARE  
23 INVOLVED IN THIS AND IT'S A PERFECT EXAMPLE OF HOW EVERYTHING  
24 CAN JUST GET TOTALLY OUT OF CONTROL BECAUSE SOMEBODY FEELS  
25 SOMEBODY ELSE IS DOING IT AND THEY'RE REALLY NOT. SO THAT'S



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1 WHY I HAVE PUT ALL OF THOSE DETAILS IN THIS MOTION BECAUSE I  
2 THINK THE C.A.O. NEEDS TO CONTROL THIS. HE'S THE ONLY ONE THAT  
3 HAS THE OVERSIGHT OVER ALL OF THE DEPARTMENTS, FOR THE MOST  
4 PART, AND SEE IF WE CAN GET SOME MANAGEMENT PLAN AS TO HOW TO  
5 BRING IT ALL BACK INTO CONTROL. THIS IS NOT A STABLE HILL BUT  
6 WE HAVE MANY OF OUR OFFICES UP THERE, ARE VERY IMPORTANT,  
7 ESSENTIAL SERVICES AND THESE PROJECTS SHOULD NOT GET OUT OF  
8 CONTROL AS THEY HAVE IN THIS INSTANCE.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT.

11

12 **SUP. MOLINA:** SO THAT IS MY MOTION.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL SECOND IT. IS THERE ANY OTHER  
15 DISCUSSION? IF NOT, WITHOUT OBJECTION, SO ORDERED.

16

17 **SUP. MOLINA:** I WANT TO THANK MY STAFF FOR THE WORK THAT THEY  
18 DID IN THIS AREA AND I THINK THEY NEED TO CONTINUE TO DO MORE  
19 WORK IN CONJUNCTION WITH THE C.A.O.'S OFFICE SO WE CAN PUT ALL  
20 THE FACTS ON THE TABLE AND I'M SORRY ABOUT THIS GENTLEMAN  
21 GETTING CAUGHT IN THE MIDDLE OF IT BUT THERE ARE VERY, VERY  
22 DISTRESSING FACTS THAT NEED TO BE RESOLVED BEFORE WE'RE GOING  
23 TO MAKE PAYMENTS TO MANY OF THE PEOPLE THAT WERE INVOLVED.

24



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ITEM A-3 IS A REPORT FROM  
2   DR. CHERNOF. HE INDICATES TO ME THAT HE DOESN'T NEED TO MAKE A  
3   REPORT, IT REALLY IS JUST A QUESTION OF APPROVING THIS ITEM  
4   DEALING WITH THE JURY SERVICE ISSUE, SO I THINK, UNLESS  
5   ANYBODY WANTS TO DISCUSS IT, I'LL MOVE AND MR. KNABE-- MR.  
6   KNABE MOVES, I'LL SECOND. UNANIMOUS VOTE ON ITEM A-3. SO  
7   ORDERED. ITEM 39-G. I THINK THAT'S ALSO DR. CHERNOF, CORRECT?

8

9   **CLERK SACHI HAMAI:** CORRECT.

10

11   **SUP. YAROSLAVSKY, CHAIRMAN:** WE CAN ASK THE HEALTH DEPARTMENT  
12   PEOPLE TO COME FORWARD.

13

14   **DR. BRUCE CHERNOF:** GOOD MORNING, SUPERVISORS. WE'VE PROVIDED  
15   YOUR BOARD WITH A WRITTEN UPDATE OF THE DEPARTMENT'S WORK TO  
16   DATE ANALYZING THE GOVERNOR'S HEALTHCARE REFORM PROPOSAL, AS  
17   WELL AS THE OTHER PROPOSALS THAT HAVE BEEN BROUGHT FORWARD BY  
18   OTHER ELECTEDS. IT IS CLEAR TO US THAT THE GOVERNOR'S PROPOSAL  
19   IS THE ONE THAT IS MOST ROBUST WITH RESPECT TO INFORMATION AT  
20   THIS POINT AND IS THE FOCUS OF OUR REPORT TO YOU ON THE 22ND.  
21   THE KEY THINGS TO ACKNOWLEDGE IN THIS REPORT IS WE HAVE  
22   COMPLETED AN INITIAL ASSESSMENT BASED ON OUR UNDERSTANDING OF  
23   HOW THE COVERAGE WOULD WORK, OF WHAT WOULD HAPPEN TO OUR  
24   CURRENTLY SERVED PATIENTS AND WHAT KIND OF COVERAGE THEY WOULD  
25   ACTUALLY HAVE AND I THINK THE KEY THING, WHICH IS IN



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1 ATTACHMENT "A", IS THE REFLECTION THAT THE 71% OF OUR PATIENTS  
2 WHO ARE UNINSURED, THE VAST MAJORITY OF THOSE INDIVIDUALS  
3 WOULD BE INSURED. SO, IN THIS NEW WORLD, ONLY 15% OF OUR  
4 PATIENTS WOULD REMAIN UNINSURED AND THE VAST MAJORITY OF THOSE  
5 WHO ARE INSURED WOULD QUALIFY FOR FULL SCOPE MEDI-CAL, 68% OF  
6 ALL OF THOSE PATIENTS WHO WE CURRENTLY SERVE WOULD QUALIFY FOR  
7 FULL SCOPE MEDI-CAL. OUR ANALYSIS AND PLANNING TO DATE HAS  
8 BEEN BASED ON A FAIRLY LIMITED AMOUNT OF INFORMATION THAT'S  
9 AVAILABLE, DESPITE ONGOING DIALOGUE WITH THE GOVERNOR'S STAFF  
10 AND STAFF IN THE HEALTH DEPARTMENT. WE'RE USING ALL THE  
11 AVAILABLE INFORMATION WE HAVE AND OUR PROJECTIONS PROBABLY  
12 WILL CHANGE AS THE GOVERNOR'S HEALTHCARE PROPOSAL EVOLVES AND  
13 WE'RE WAITING FOR ADDITIONAL DETAIL TO COMPLETE OUR ANALYSIS  
14 BUT WHAT WE HAVE NOW IS A FOUNDATION TO PLAN FROM, AT LEAST  
15 BASED ON OUR CURRENT UNDERSTANDING OF WHAT HAPPENS TO OUR  
16 PATIENTS. WE HAVE, SINCE OUR LAST REPORT TO YOUR BOARD, MET  
17 WITH THE GOVERNOR'S STAFF, CALIFORNIA DEPARTMENT OF HEALTH  
18 SERVICES INDIVIDUALS AND UNION REPRESENTATIVES TO LOOK AT THE  
19 GOVERNOR'S PROPOSAL IN SOME DETAIL AND I THINK WHAT IS CLEAR  
20 FROM THOSE DISCUSSIONS IS AN UNDERSTANDING OF HOW CRITICAL THE  
21 PUBLIC DELIVERY SYSTEM HERE IS IN LOS ANGELES COUNTY AND ITS  
22 ROLE IN PROVIDING CARE TO CITIZENS OF THIS COUNTY AND THAT  
23 THERE ISN'T SUFFICIENT RESOURCES IN THE HEALTHCARE DELIVERY  
24 SYSTEM TO PROVIDE FOR ALL THE FOLKS IN LOS ANGELES COUNTY  
25 WITHOUT THE PUBLIC DELIVERY SYSTEM AS PART OF THE SOLUTION. WE





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1 FOCUSED ON TWO GUIDING PRINCIPLES WITH THE GOVERNOR'S OFFICE  
2 AT THIS POINT. THE FIRST IS THAT OUR GOAL IS TO MAKE SURE THAT  
3 WE HAVE A STABLE AND SUSTAINABLE HEALTHCARE DELIVERY SYSTEM AS  
4 WE GO THROUGH THIS REFORM, PARTICULARLY FINANCIALLY STABLE AND  
5 SUSTAINABLE AND THAT THAT IS ESSENTIAL TO THE DELIVERY SYSTEM  
6 AS A WHOLE IN LOS ANGELES COUNTY, BOTH PUBLIC AND PRIVATE. AN  
7 UNSTABLE PUBLIC SYSTEM IS VERY DAMAGING TO THE PRIVATE  
8 HEALTHCARE DELIVERY SYSTEM HERE AS WELL. THE SECOND MAJOR  
9 PRINCIPLE HAS BEEN TO FOCUS ON THE FACT THAT FUNDING HAS GOT  
10 TO FOLLOW PRACTICE REALITY AND NOT JUST THEORIES, THAT IT'S  
11 VERY IMPORTANT THAT FUNDING CANNOT BE REDUCED, REDIRECTED OR  
12 CHANGED UNTIL IT'S DEMONSTRATED THAT THE COUNTY WORKLOAD IS  
13 ACTUALLY REDUCED, REDIRECTED OR CHANGED IN A SIMILAR FASHION.  
14 AND SO THAT, IF OTHER HEALTHCARE PROVIDERS ARE INVOLVED IN THE  
15 PROVISION OF CARE FOR SOME OF OUR CURRENT PATIENT POPULATION,  
16 THAT THEY ARE SEEING THOSE PATIENTS AT THE TIME THAT FUNDING  
17 CHANGES. WE CONTINUE A VERY OPEN AND ROBUST DIALOGUE WITH THE  
18 GOVERNOR'S OFFICE. WE HAVE RECEIVED, AS WELL AND IS ATTACHED  
19 IN THIS DOCUMENT, ATTACHMENT "E", AN UPDATED SCHEDULE FROM  
20 THEIR OFFICE ABOUT HOW THEY THINK FUNDING WOULD WORK. OUR  
21 STAFF AND GARY WELLS IS HERE TO ANSWER ANY QUESTIONS YOU MAY  
22 HAVE, IDENTIFIED A NUMBER OF QUESTIONS THAT ARE VERY UNCLEAR  
23 TO US OF HOW THAT SCHEDULE WILL WORK AND WE'VE PROVIDED THOSE  
24 QUESTIONS TO THE STATE. WE'RE WAITING FOR THEIR RESPONSES  
25 BECAUSE WE THINK A THOUGHTFUL FINANCIAL ANALYSIS DRIVES A FAIR



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1 BIT OF OUR PLANNING GOING FORWARD. WE'RE COMMITTED TO  
2 REPORTING TO YOUR BOARD ON A REGULAR BASIS AS WE RECEIVE MORE  
3 INFORMATION AND GUIDANCE AS TO WHAT WE SHOULD-- HOW WE SHOULD  
4 APPROACH THE PROPOSAL. WE STILL VIEW THIS AS A VERY BOLD  
5 REFORM AND AN IMPORTANT OPPORTUNITY TO PROVIDE FOR THE  
6 UNINSURED AND TO STABILIZE OUR DELIVERY SYSTEM. GARY, DO YOU  
7 HAVE ANYTHING YOU WANT TO ADD?

8

9 **GARY WELLS:** NOT AT THIS TIME.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** I WAS-- I'LL HAVE A CONVERSATION  
12 WITH YOU, NOT AT THE BOARD MEETING, ABOUT STRATEGIC ISSUES  
13 WHICH I THINK YOU'VE ALREADY DISCUSSED INTERNALLY BUT, SUFFICE  
14 IT TO SAY, I'M A LITTLE DISAPPOINTED THAT ALL WE HAVE IS AN  
15 ANALYSIS TODAY AND QUESTIONS AND REALLY, AT LEAST IN THE  
16 DOCUMENT AND MAYBE IT WAS INTENTIONAL, BUT IN A DOCUMENT, WE  
17 DON'T HAVE A-- THIS IS NOT A STRATEGIC MEMORANDUM FOR US,  
18 WHAT-- I'LL LET MS. MOLINA SPEAK FOR HERSELF. WHAT I ASKED YOU  
19 FOR, AS YOU RECALL, WHEN WE MET IN MY OFFICE, WAS THE KINDS OF  
20 THINGS WE OUGHT TO BE ENGAGING OUR STATE REPRESENTATIVES AND  
21 THE GOVERNOR'S OFFICE ON AND I DO NOT BELIEVE THAT JUST SAYING  
22 WE WANT TO BE HELD HARMLESS FINANCIALLY IS THE ONLY THING THAT  
23 OUGHT TO BE ON OUR LIST-- ON OUR MENU OF OPTIONS BECAUSE WE  
24 MAY TAKE THAT POSITION AND FIND OURSELVES STANDING ON THE  
25 PLATFORM AFTER A TRAIN HAS LEFT THE STATION. WE MAY NOT. THE



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1 GOVERNOR'S PROPOSAL MAY ALL OF ITS OWN WEIGHT, NOTHING MAY  
2 HAPPEN IN SACRAMENTO. I DOUBT THAT'S GOING TO BE THE CASE THIS  
3 YEAR BUT IT'S POSSIBLE. BUT I DON'T THINK, GIVEN OUR FINANCIAL  
4 SITUATION IN THE HEALTH DEPARTMENT, AS I UNDERSTAND IT, THAT  
5 WE'RE IN A POSITION TO BE SPECTATORS, BASICALLY, UNTIL WE SEE,  
6 YOU KNOW, WHICH WAY THE ACTION BREAKS. AND WHAT I WAS HOPING  
7 FOR, AND I'M STILL GOING TO INSIST ON IT, IS MORE SPECIFIC  
8 STRATEGIC OPTIONS THAT WE CAN-- AND THAT WE OUGHT TO SHARE  
9 WITH OUR STATE REPRESENTATIVES, THE KINDS OF THINGS THAT WE  
10 NEED TO BE ON THE LOOKOUT FOR, THAT THEY NEED TO BE ON THE  
11 LOOKOUT FOR AND NOT JUST DON'T HARM US FINANCIALLY. AS MUCH AS  
12 THIS IS A FINANCIAL ISSUE, EVEN MORE THAN THE FINANCIAL ISSUE  
13 ARE THE POLICY IMPLICATIONS, WHICH HAVE FINANCIAL IMPLICATIONS  
14 AS WELL, BUT THE POLICY IMPLICATIONS IN THE GOVERNOR'S  
15 PROPOSAL AND SEVERAL OTHER PROPOSALS THAT ARE FLOATING AROUND  
16 UP THERE, AND THOSE POLICY DEBATES AND POLICY DECISIONS THAT  
17 ARE MADE IN SACRAMENTO MAY OFFER US AN OPPORTUNITY, NOT JUST A  
18 BURDEN, BUT AN OPPORTUNITY TO DO SOME RESTRUCTURING OF OUR  
19 OWN. AND I DON'T BELIEVE THAT JUST SAYING-- I DON'T KNOW WHAT  
20 MONEY FOLLOWING THE ACTION MEANS IN THIS CONTEXT, ESPECIALLY  
21 SINCE OUR CONCERN, YOUR CONCERN, AS I UNDERSTAND IT, IS THAT,  
22 IF PEOPLE ARE LEFT TO THEIR OWN CHOICE, AS WE KNOW, THE  
23 PREPONDERANCE OF PEOPLE, IF THEY HAVE A CHOICE BETWEEN OUR  
24 SYSTEM AND OTHER SYSTEMS, WILL GO TO THE OTHER SYSTEMS. WE  
25 CERTAINLY KNOW THAT IN ONE OF OUR HOSPITALS. AND WE-- THE



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1 QUESTION THAT WE NEED TO BE ASKING OURSELVES IS, IS THAT-- DO  
2 WE WANT TO FIGHT THAT BATTLE? IS THAT WHAT-- ARE WE GOING TO  
3 GO TO THE MAT ON THAT ISSUE WHEN THE GOVERNOR'S  
4 ADMINISTRATION, INCLUDING THE SECRETARY OF HEALTH AND HUMAN  
5 SERVICES, HAS I THINK MADE IT ABUNDANTLY CLEAR, BOTH IN HER  
6 PUBLIC STATEMENTS AND IN PRIVATE CONVERSATIONS WITH SOME OF  
7 US, THAT CHOICE IS ETCHED IN STONE VIRTUALLY IN HER MIND, SO  
8 WE ARE NOT-- THERE'S NOTHING IN THIS MEMORANDUM THAT BEGINS TO  
9 ADDRESS THE POLICY DEBATES THAT ARE GOING ON AND TO WAIT UNTIL  
10 THE END OF MARCH TO START TO LOOK AT THAT I THINK COULD BE TOO  
11 LATE. AND I WAS HOPING THAT YOU WOULD COME-- THAT YOU WOULD  
12 HAVE MORE STRATEGIC-- NOT THAT THE FINANCIAL IS NOT IMPORTANT  
13 AND THE ANALYSIS IS NOT IMPORTANT, THAT'S A PIECE OF THIS AND  
14 IT'S A NECESSARY PIECE OF IT, BUT THAT YOU WOULD ALSO HAVE A  
15 POLICY ANALYSIS AND, AS I SAID TO DAVID YESTERDAY, IF I RUN  
16 INTO THE GOVERNOR THIS EVENING AND HE SAYS TO ME, "ZEV, WHAT  
17 IS IT YOU-- HOW DO YOU FEEL ABOUT MY HEALTHCARE PROPOSAL AND  
18 WHAT CAN WE DO TO MAKE SURE THAT THE COUNTY IS PROPERLY  
19 INTEGRATED INTO IT?" I DON'T HAVE AN ANSWER TODAY AND THERE'S  
20 NOTHING IN YOUR MEMO THAT GIVES ME AN ANSWER. WHAT WOULD I  
21 TELL HIM? WELL, JUST-- CAN WE TALK ON MARCH 23RD AFTER I GET  
22 ANOTHER REPORT? WE WON'T HAVE A REPORT ON MARCH 23RD THAT CAN  
23 EVEN ADEQUATELY ANSWER THAT QUESTION. IF ANY OF US RUN INTO  
24 THE SPEAKER OF THE ASSEMBLY OR THE PRESIDENT PRO TEM OF THE  
25 SENATE IN THE NEXT 30 DAYS AND THEY SAY, "WHERE DO YOU STAND



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1 ON THE HEALTH REFORM PROPOSALS THAT ARE FLOATING AROUND IN  
2 SACRAMENTO?" WE HAVE NOTHING TO SAY. "IT'S BEING ANALYZED."  
3 AND, I'M TELLING YOU, WE'VE GOT TO BE MORE PROACTIVE IN THAT.  
4 THAT'S ALL I'M SAYING. AND I THINK YOU KNOW WHAT THE ISSUES  
5 ARE. YOU DON'T HAVE TO HAVE EVERY "I" DOTTED AND EVERY "T"  
6 CROSSED BUT YOU NEED TO AT LEAST IDENTIFY WHAT THE POLICY  
7 ISSUES ARE THAT ARE EITHER LIKELY TO COME UP AND EITHER BITE  
8 US IN THE BEHIND OR OFFER US AN OPPORTUNITY TO DO SOMETHING SO  
9 THAT WE'RE AT LEAST INFORMED WHEN THINGS START TO MOVE AND,  
10 WHEN THEY START TO MOVE MOVE, THEY'RE GOING TO MOVE MUCH  
11 FASTER THAN IN 30-DAY INCREMENTS SO THAT WE'RE IN A POSITION  
12 TO MOVE AND YOU'RE IN A POSITION, HAVING GOTTEN GUIDANCE FROM  
13 US AND DIRECTION FROM US ON THESE MACRO POLICY ISSUES, TO  
14 RESPOND APPROPRIATELY. RIGHT NOW, WE'RE MARCHING DOWN A ROAD,  
15 BRUCE, IN MY JUDGMENT, OF WAITING AND SEEING WHAT HAPPENS. AND  
16 YOU RUN A-- YOU AND WE RUN A HUGE RISK, IF WE WAIT LONG  
17 ENOUGH, OF NOT BEING RELEVANT TO THE ACTION AND JUST TRYING TO  
18 FIGHT A REAR GUARD ACTION AT THE VERY END. WE HAVE NOT BEEN  
19 OVERLY SUCCESSFUL IN DOING REAR GUARD ACTIONS AT THE END. WE  
20 HAD ONE OR TWO CELEBRATED VICTORIES AND A LOT OF DEFEATS. I  
21 PREFER, ESPECIALLY SINCE WE'VE BEEN ASKED AND INVITED TO  
22 ENGAGE, THAT WE HAVE SOME POLICY CONTRIBUTIONS-- OR  
23 CONTRIBUTIONS TO MAKE ON THE POLICY FRONT. I THINK IT'S VERY  
24 POSSIBLE-- LET ME ASK YOU. DO YOU THINK IT'S POSSIBLE THAT, IF  
25 THE GOVERNOR'S PROPOSAL GOES FORWARD IN ANY ITERATION THAT IS



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1 REMOTELY CLOSE TO WHAT HE PROPOSED, THAT OUR SYSTEM, OUR  
2 HOSPITAL SYSTEM MIGHT SHRINK?

3

4 **DR. BRUCE CHERNOF:** THAT IS A POSSIBILITY, SUPERVISOR.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. DO YOU HAVE A-- ARE YOU  
7 THINKING INTERNALLY ABOUT WHAT TO DO IN THE EVENT THAT THAT--  
8 THAT WHATEVER IS DONE IN SACRAMENTO CAUSES US TO HAVE A  
9 SMALLER SYSTEM?

10

11 **DR. BRUCE CHERNOF:** YES, WE ARE, SUPERVISOR. I THINK WE'VE  
12 TRIED TO USE THE INFORMATION THAT'S AVAILABLE TO US TO  
13 ANALYZE-- I UNDERSTAND YOUR POINT ABOUT COMING FORWARD WITH  
14 STRONG POLICY PROPOSALS BUT WE'VE TRIED TO GAIN ENOUGH  
15 KNOWLEDGE THAT THOSE POLICY PROPOSALS HAVE A BASIS TO MOVE  
16 FORWARD AND WE ARE VERY CLOSE TO BEING ABLE TO BRING THOSE  
17 FORWARD TO YOU. I THINK THE NEXT REPORT WILL CONTAIN THAT  
18 INFORMATION FOR YOU BUT WE'VE TRIED-- GIVEN-- THE GOVERNOR'S  
19 PROPOSAL, TO MY MIND, WAS VERY ROBUST IN THAT IT'S A 10-PAGE  
20 DOCUMENT WITH A LOT MORE DETAIL THAN I THINK MANY PEOPLE WERE  
21 EXPECTING. ON THE OTHER HAND, IT IS STILL VERY SKETCHY AT  
22 POINTS IN TRYING TO ACTUALLY UNDERSTAND WHAT THEY WERE  
23 PROPOSING HAS BEEN IMPORTANT TO OUR DEPARTMENT AS WE THINK  
24 THROUGH WHAT THE POLICY IMPLICATIONS ARE. ONE OF THE THINGS I  
25 THINK THAT IS IMPORTANT WHEN WE MAKE POLICY RECOMMENDATIONS IS





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1 THAT WE HAVE A CLEAR UNDERSTANDING OF WHAT'S BEING PROPOSED SO  
2 THAT THOSE POLICY RECOMMENDATIONS HAVE A RATIONAL BASIS, THAT  
3 WE'RE NOT OUT THERE PROPOSING SOMETHING THAT DOESN'T MAKE  
4 SENSE WITH OTHER ENTITIES LIKE OURSELVES THAT ARE FACING  
5 SIMILAR SITUATIONS OR ACTUALLY REPRESENT A MISUNDERSTANDING OF  
6 WHAT'S BEING PROPOSED. SO I HEAR YOU CLEARLY.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, I DON'T THINK YOU HEARD ME  
9 CLEARLY BECAUSE I DIDN'T ASK YOU TO GIVE ME POLICY PROPOSALS  
10 TO MAKE AT THIS TIME. WHAT I SAID WAS WE NEED A MENU OF  
11 OPTIONS. FOR EXAMPLE, WHAT IS IT-- AND YOUR TEAM KNOWS, OUR  
12 LEGISLATIVE TEAM KNOWS, MR. WELLS KNOWS, YOU KNOW, WHAT SOME  
13 OF THE THINGS-- AND WE DON'T NEED TO GO INTO THEM IN DETAIL  
14 HERE TODAY BUT THE KINDS OF THINGS THAT COULD SPIN OFF OF SOME  
15 OF THESE PROPOSALS THAT WOULD BE ABSOLUTE-- AN ABSOLUTE DEATH  
16 KNEEL FOR US. WHATEVER THAT MAY BE, WE OUGHT TO BE IN A  
17 POSITION TO SAY, IF THERE ARE THINGS THAT WE FEAR MAY EVOLVE  
18 FROM SOME OF THESE PROPOSALS THAT ARE INIMICAL TO THE  
19 INTERESTS OF THIS COUNTY, AND I DON'T MEAN THE COUNTY  
20 BUREAUCRACY BUT TO OUR CLIENTS, TO THE UNINSURED OR TO THE  
21 PEOPLE WHO WILL NOW BE INSURED, BUT OUR ABILITY TO PROVIDE,  
22 THEN WE NEED TO KNOW WHAT THAT IS SO THAT WE CAN AT LEAST SAY  
23 TO THE GOVERNOR'S PEOPLE OR TO THE SPEAKER OR TO OUR  
24 DELEGATION, TO THE PRESIDENT PRO TEM, TO OUR SENATE  
25 DELEGATION, "BE ON THE LOOKOUT FOR THIS." WE MAY NOT HAVE A



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1 PROPOSAL SPECIFICALLY. WE'RE REALLY NOT IN A POSITION TO MAKE  
2 SPECIFIC PROPOSALS. WE'RE NOT THE LEGISLATURE. THEY'RE GOING  
3 TO INITIATE. BUT WE NEED TO BE ENGAGED IN IT SO THAT, IF  
4 SOMETHING GOES HAYWIRE FROM OUR POINT OF VIEW, I MEAN, REALLY,  
5 THAT IS ILL-ADVISED FROM THE POINT OF VIEW OF HEALTHCARE  
6 DELIVERY IN THE BIGGEST COUNTY IN THE STATE, THAT WE'RE NOT  
7 REACTING TO IT AFTER THE-- AFTER IT'S GONE THROUGH ONE HOUSE  
8 OF THE SENATE AND IT'S GONE THROUGH 11:59 THE NIGHT THE  
9 LEGISLATURE ADJOURNS AND WE'RE NOT IN A POSITION TO DO  
10 ANYTHING. IT'S A LOT EASIER TO LAY THE GROUNDWORK NOW THAN IT  
11 WILL BE IN JULY OR AUGUST OR SEPTEMBER, WHENEVER THEY ADJOURN.  
12 AND, AS I SAY, THIS MAY ALL FALL APART AND THAT MAY MAKE SOME  
13 PEOPLE HAPPY. I'M NOT SURE IT WOULD MAKE ME HAPPY. I DON'T  
14 THINK ANY OF US KNOW ENOUGH ABOUT WHAT THE OUTCOME IS GOING TO  
15 BE TO KNOW WHETHER WE'LL BE HAPPY OR UNHAPPY, BUT WE NEED TO  
16 BE PREPARED IN THE EVENT IT DOESN'T FALL APART. AND, BY THE  
17 WAY, IF IT DOES FALL APART, WE'VE GOT ANOTHER SET OF PROBLEMS,  
18 DON'T WE? SO I REALLY-- ALL I'M SAYING, AND I'LL STOP WITH  
19 THIS, DOING FURTHER FINANCIAL ANALYSIS BETWEEN NOW AND MARCH  
20 23RD IS GREAT BUT IT'S NOT SUFFICIENT. IT'S NECESSARY BUT IT'S  
21 NOT SUFFICIENT. WE NEED TO HAVE-- AND I KNOW YOU'VE HAD SOME  
22 DISCUSSIONS ABOUT THIS INTERNALLY AND I DON'T THINK YOU SHOULD  
23 BE RETICENT TO AT LEAST INTERNALLY HAVE SOME CONVERSATIONS  
24 WITH US ABOUT WHAT ARE THE THINGS THAT WE WANT TO PUT HIGH ON  
25 THE RADAR SCREEN FOR OUR REPRESENTATIVES IN SACRAMENTO AND THE



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1 GOVERNOR'S OFFICE IN SACRAMENTO. AND I THINK THAT'S ABSOLUTELY  
2 NECESSARY BECAUSE YOU WILL NEVER BE ON TIME. IF YOU'RE WAITING  
3 FOR THAT SURGICAL MOMENT WHEN YOU THINK THEY'RE-- THAT YOU'RE  
4 GOING TO GET A CALL FROM ARNOLD SCHWARZENEGGER SAYING, "DR.  
5 CHERNOF, I WANT YOUR OPINION," AIN'T GOING TO HAPPEN. SO  
6 YOU'VE GOT TO BE AHEAD OF HIS GAME AND AHEAD OF THE  
7 LEGISLATURE'S GAME SO THAT THE TRAIN DOESN'T LEAVE THE STATION  
8 BEFORE WE'RE ON IT. AND, YOU KNOW, WE HAVE ALL BEEN AROUND  
9 LONG ENOUGH TO HAVE SEEN MANY OF THESE SITUATIONS HAPPEN AT  
10 THE LAST MINUTE, THE LAST WEEK, NO COMMITTEE HEARINGS, NO  
11 NOTHING AND SOME DEAL IS CUT BETWEEN THE LEADERSHIP AND OFF IT  
12 GOES. WE NEED THE LEADERSHIP TO KNOW WHAT OUR FUNDAMENTALS  
13 ARE. THE OTHER THING IS I WANT TO JUST REITERATE THIS ISSUE OF  
14 THE SIZE OF OUR SYSTEM. I HOPE WE'RE NOT TAKING A POSITION  
15 THAT ONE OF OUR IRONCLAD DEMANDS IS THAT, IF OUR SYSTEM IS  
16 GOING TO SHRINK BY "X" PERCENT, THAT WE STILL WANT "Y"  
17 PERCENT, THE PREVIOUS AMOUNT OF MONEY AND THAT THAT'S AN  
18 INVIOATE THING. THAT'S NOT GOING TO BE SUSTAINABLE. IT MAY BE  
19 GREAT FOR US. WE HAVE A DEFICIT, A STRUCTURAL DEFICIT, BUT IT  
20 WON'T BE SUSTAINABLE IN ANY DISCUSSION WITH ANY LEGISLATOR. I  
21 CAN'T GO TO ANY OF MY REPRESENTATIVES AND I DON'T THINK ANY  
22 MEMBER OF THIS BOARD CAN GO TO ANY OF THEIR REPRESENTATIVES  
23 AND SAY, "THE SYSTEM IS GOING TO SHRINK BY 25% BUT DON'T TOUCH  
24 OUR MONEY." I WOULDN'T LOOK KINDLY TO THAT IF I WAS IN THE  
25 LEGISLATURE AND A SUPERVISOR CAME TO ME AND SAID THAT AND I



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1 DON'T SEE THAT DISCUSSION MATURING IN ANY WAY. SO THAT-- WELL,  
2 I'LL HAVE A FURTHER CONVERSATION BECAUSE THERE'S A LOT MORE  
3 DETAIL THAT I WANT TO GO INTO AND I DON'T THINK IT'S NECESSARY  
4 TO DO IT, TAKE THE TIME OF THE BOARD TO DO IT TODAY AND I'M  
5 SURE EVERYBODY ELSE WILL DO THE SAME AND OTHERS WILL HAVE  
6 COMMENTS TODAY BUT I'M NOT SATISFIED AT ALL WITH THIS REPORT,  
7 COMPLETELY SATISFIED WITH THIS REPORT. IT'S FINE AS FAR AS IT  
8 GOES BUT IT DOESN'T GO FAR ENOUGH. MR. KNABE.

9

10 **SUP. KNABE:** YEAH. I WOULD JUST ADD, I MEAN, I THINK THE MOST  
11 IMPORTANT PART, AT LEAST WHEN WE LOOK FOR ANALYSIS AND I THINK  
12 WHAT THE CHAIRMAN HAS INDICATED IS TRUE FOR ALL OF US, THEY DO  
13 ASK US THIS QUESTION, YOU KNOW? IT COULD BE AT SOME EVENT THAT  
14 WE'RE ATTENDING OR WHATEVER IT MAY BE AND THE REPORT COMES  
15 BACK IN A SENSE THAT SAYS, YOU KNOW, "THIS IS WHAT WE NEED,"  
16 OKAY? AND NOT AN OVER ANALYSIS IS WE'RE NOT GOING TO GET ALL  
17 THE NUMBERS, WE'RE NOT GOING TO KNOW WHAT THE ULTIMATE IMPACT  
18 IS BUT THERE'S CERTAINLY ENOUGH OUT THERE THAT WHAT'S GOOD FOR  
19 US, WHAT'S BAD FOR US, WHAT IS A DEAL BREAKER FOR US, I MEAN,  
20 ALL THOSE THINGS ARE IMPORTANT AND I THINK THAT'S WHAT I'M  
21 LOOKING FOR IN THE INFORMATION WE'RE GETTING BACK SO THAT WE--  
22 EVEN WITH THE UPDATES, WE CONTINUALLY GET THE TALKING POINTS  
23 NECESSARY, THAT, WHEN WE'RE WITH THESE PEOPLE OR IF YOU NEED  
24 TO US MAKE A PHONE CALL OR THE LEGISLATIVE PEOPLE, THAT WE'RE  
25 PREPARED TO DO THAT, AND I JUST DON'T FEEL PREPARED, BASED ON



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1 THE INFORMATION THAT WE RECEIVED THUS FAR, AND THEN WE  
2 CONTINUE TO EVALUATE. I MEAN, THERE'S CERTAINLY DEAL POINTS  
3 WITHIN THAT THAT MAY HAVE SOME SIGNIFICANT FINANCIAL VALUE,  
4 MAYBE NOT, WE DON'T KNOW WHAT THAT DOLLAR AMOUNT MAY BE, BUT  
5 WE KNOW THAT IT'S A CRITICAL ISSUE, PARTICULARLY IN THE  
6 DELIVER WITHIN, YOU KNOW, OUR VERY LARGE SYSTEM. SO THAT'S,  
7 YOU KNOW, THOSE ARE THE KIND OF THINGS THAT I'M LOOKING FOR  
8 AND, AGAIN, I THINK, YOU KNOW, SORT OF AN OVER ANALYSIS THUS  
9 FAR BUT, YOU KNOW, NOT IN THE FORMAT THAT, IF SOMEONE CALLED  
10 US TODAY, THAT WE'D HAVE A DEFINITIVE ANSWER. TO SOME DEGREE,  
11 I MEAN, JUST AT LEAST GENERIC IN ANY WAY THAT, YOU KNOW, THESE  
12 ARE THE THREE THINGS OF WHAT WE'VE SEEN THUS FAR THAT ARE  
13 CRITICAL TO US, THAT WILL WORK AND THESE ARE TWO THINGS THAT,  
14 HEY, IF THIS HAPPENS, WE ARE IN, YOU KNOW, DEEP TROUBLE HERE  
15 IN LOS ANGELES COUNTY. I MEAN, THOSE ARE THE KINDS OF POINTS  
16 THAT WE NEED, I THINK.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** ANYBODY ELSE? SUPERVISOR MOLINA?

19

20 **SUP. MOLINA:** WELL, I THINK THAT SUPERVISOR YAROSLAVSKY SAID  
21 WE'RE VERY DISAPPOINTED IN THE REPORT. BUT, DR. CHERNOF,  
22 YOU'RE RUNNING THE WHOLE SYSTEM AND MAYBE YOU'RE NOT THE  
23 PERSON TO BE STRATEGIZING OUR LEGISLATIVE EFFORTS AND I THINK  
24 MAYBE THAT'S THE DISCONNECT HERE AND I'M NOT SURE. I WAS UP IN  
25 SACRAMENTO ON TUESDAY AND, SURE ENOUGH, I DID GET ASKED. I WAS



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1 ASKED ON BOTH THINGS. I WAS ASKED ABOUT WHERE OUR POSITION WAS  
2 ON THE GOVERNOR'S PROPOSAL, WHAT POSITION WE WERE GOING TO  
3 TAKE, AND I WAS ASKED ABOUT OUR JUVENILE JUSTICE SYSTEM, AS TO  
4 WHETHER WE WERE ACCEPTABLE TO THE GOVERNOR'S PLAN AND, OF  
5 COURSE, YOU KNOW, I DID MY OWN POINT OF VIEW BUT THAT'S NOT  
6 ENOUGH. I THINK THEY WERE WAITING AND PARTICULARLY OUR  
7 DELEGATION, AND I HAD MENTIONED THIS TO DAVID, IS VERY NEW.  
8 AND I DON'T WANT TO SAY THEY'RE VERY GREEN BECAUSE THEY'RE  
9 NOT. THEY'RE EXPERIENCED FOLKS THAT HAVE BEEN WORKING ON A  
10 LOCAL LEVEL, MANY PEOPLE WHO HAVE BEEN UP THERE AND AROUND THE  
11 PROCESS FOR A LONG TIME AND ARE VERY ANXIOUS TO BE OUR  
12 ADVOCATES, BUT WE'VE GOT TO GIVE THEM SOMETHING AND, RIGHT  
13 NOW, WE DON'T HAVE THAT. AND, DR. CHERNOF, I DON'T MEAN TO BE  
14 DISRESPECTFUL, YOU'VE GOT MORE THAN ENOUGH TO DO WITH  
15 METROCARE ALONE, I MEAN, THAT JUST IS AN AMAZING THING, OF  
16 TRYING TO GET THAT OFF THE GROUND AND SO ON, I THINK WHAT WE  
17 NEED TO DO IS WHAT WE DID WHEN WE DID OUR WAIVER, IS WE HAVE  
18 TO HAVE A SEPARATE TEAM THAT DOES NOTHING BUT THE LEGISLATIVE  
19 ASPECTS OF THESE PROPOSALS. IDEALLY, WHAT WE WANT TO DO IS TO  
20 HAVE A PLAN OR AN UNDERSTANDING OF WHAT IMPACT THEY'RE GOING  
21 TO HAVE. AND WHEN YOU TALK ABOUT SHRINKING THE SYSTEM, THAT  
22 MAKES ME NERVOUS BUT THAT IS TRUE. I MEAN, IF SHEILA KUEHL'S  
23 BILL, WE COULD SELF-DESTRUCT. WE WOULD BE NEEDED, RIGHT? AND  
24 THAT'S WHAT WE WOULD WANT, BECAUSE EVERYBODY WOULD BE SERVED  
25 IF, IN FACT, IT WERE TO PASS AS SHE PROPOSED UNDER THE SINGLE





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1 PAYER PLAN. BUT THAT'S WHAT WE DON'T HAVE HERE. WE DON'T HAVE  
2 A PLACE OF RECOGNIZING THAT WE SHOULD BE IN A LEADERSHIP ROLE  
3 ON SOME OF THESE ISSUES. WHY? BECAUSE, RIGHT NOW, WE ARE THE  
4 LARGEST AND MOST SIGNIFICANT SAFETY NET IN CALIFORNIA. WE DO  
5 IT ALL AND TO THE DETRIMENT OF OUR BUDGET, UNFORTUNATELY. AND  
6 SO WHAT WE NEED TO DO IS THAT WE NEED TO LET THEM KNOW THAT WE  
7 ARE VERY INTERESTED IN GOING OUT OF THE BUSINESS OF  
8 HEALTHCARE. WE'LL DO OUR PUBLIC HEALTH RESPONSIBILITIES BUT,  
9 VERY FRANKLY, WE NEED TO DEAL WITH ALL OF THE UNINSURED.  
10 BEFORE, WE HAD A VERY DIFFERENT ARRAY OF SERVICES THAT WE WERE  
11 PROVIDING BUT, VERY FRANKLY, NOW WE ARE THE SAFETY NET FOR THE  
12 UNINSURED, WHICH IS GROWING IN NUMBER. AND IF THIS ISSUE IS  
13 GOING TO BE ADDRESSED, THAT IS, THE ISSUE OF THE UNINSURED,  
14 WHICH IS WHAT THE GOVERNOR PROPOSED, THEN WE NEED AN OUTLINE  
15 AND AN OUTLINE OF LEADERSHIP AS TO HOW WE'RE GOING TO GET THEM  
16 TO ACHIEVE THAT GOAL BECAUSE, IF HE ACHIEVE THAT GOAL, IT'S A  
17 GOOD THING. NOT ABOUT THIS IS THE IMPACT ON US AND THIS IS  
18 WHAT IT MEANS. NOW, WHAT THE GOVERNOR NEEDS TO UNDERSTAND IS  
19 THE ASPECTS AND THE RESPONSIBILITY OF ACHIEVING THAT GOAL.  
20 WHAT'S IT GOING-- WHAT DOES HE HAVE TO DO IN ORDER TO MAKE  
21 SURE THAT NONE OF THE UNINSURED SHOW UP AT OUR DOOR, RIGHT?  
22 BECAUSE THAT'S WHAT HE WANTS TO DO, THAT'S WHAT WE'D LIKE HIM  
23 TO DO BUT I DON'T THINK THAT THAT STRATEGY IS BEING THOUGHT  
24 ABOUT IN THAT RESPECT. WE'RE SORT OF IN THE MIND SET OF LET'S  
25 PROTECT WHAT WE'VE GOT AND LET'S SEE HOW THAT WORKS, INSTEAD



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1 OF LOOKING AT IT IN THE GOAL OF WHAT THEY WANT TO ACHIEVE. IF  
2 THEY WANT TO ACHIEVE HEALTHCARE RESPONSIBILITY FOR EVERYONE IN  
3 CALIFORNIA, WHICH WAS THE INITIAL PROPOSAL, WE SHOULD START  
4 WORKING FROM A POINT OF LEADERSHIP. WE KNOW THE BUSINESS WELL  
5 ENOUGH. WE KNOW EXACTLY WHAT IT'S GOING TO TAKE AND WE KNOW  
6 THE BARRIERS TO PROVIDING THAT, IN MANY RESPECTS. CERTAINLY  
7 NOT THE REVENUE ISSUES THROUGHOUT THE STATE BECAUSE WE BARELY  
8 RELY AND WE KIND OF COBBLE OUR SYSTEM WITH WHATEVER MONEY WE  
9 CAN GET IN ORDER TO MEET THE NEEDS OF THE UNINSURED. BUT WE DO  
10 KNOW ABOUT THE DELIVERY OF HEALTHCARE TO THE UNINSURED AND WE  
11 KNOW WHAT COULD WORK MORE EFFECTIVELY AND WHAT KINDS OF  
12 THINGS. SO WE NEED TO PLAY A LEADERSHIP ROLE AND WE'RE NOT  
13 DOING THAT. THE MEMO, UNFORTUNATELY, HAS A LOT OF DETAIL-- NOT  
14 A LOT OF DETAIL-- HAS DETAIL ON WHAT IT MEANS FOR US BUT NOT  
15 CLEARLY IN THE DIRECTION OF WHAT IT MEANS FOR THESE PROPOSALS,  
16 WHETHER IT BE THE GOVERNOR'S PROPOSAL, WHETHER IT BE THE  
17 SPEAKER'S PROPOSAL, WHETHER IT BE THE PRO TEM'S PROPOSAL OR  
18 SENATOR KUEHL'S PROPOSAL. WHAT WE NEED TO UNDERSTAND IS WHAT  
19 IS OUR GOAL? OUR GOAL, VERY FRANKLY, WOULD BE BETTER TO STAY  
20 OUT OF THIS BUSINESS IF WE COULD, ALL RIGHT? FOR THE MOST  
21 PART. WHY? BECAUSE OF THE ESCALATING NUMBER OF THE UNINSURED  
22 THAT WE CAN'T SUSTAIN OR MAINTAIN. IF EVERYBODY WERE TO  
23 PROVIDE COVERAGE AND IF THEY WANTED US TO MAINTAIN SOME LEVEL  
24 OF PUBLIC HOSPITALS, WE COULD DO THAT BUT AT LEAST IT WOULD  
25 HAVE A REVENUE SOURCE FOR THE UNINSURED, ACCORDING TO THOSE



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1 PROPOSALS. OUR ANALYSIS HERE DOESN'T DEMONSTRATE THAT KIND OF  
2 LEADERSHIP AND THAT'S WHAT WE SHOULD BE DOING AND WE HAVE  
3 ENOUGH OPPORTUNITY WITH OUR LEGISLATIVE DELEGATION TO REALLY  
4 CORRAL THEM AND BE A PART OF EXPLAINING HOW THESE SYSTEMS ARE  
5 GOING TO AFFECT US. THE BIGGEST MISTAKE WE CAN MAKE IS, COME  
6 MAY, JUNE, AS THEY START REALLY MOVING FORWARD ON THESE  
7 PROPOSALS, IS TO SAY, WAIT A MINUTE, THAT'S GOING TO HURT US  
8 BY 71 MILLION. UH OH, THAT'S GOING TO COST US 380 MILLION AND  
9 THEN, BEFORE YOU KNOW IT, YOU START DROPPING THESE BIG NUMBERS  
10 ON US AND IT SEEMS THAT WE ARE NAYSAYERS OR WE ARE OBSTACLES  
11 TO THE GOVERNOR ACHIEVING HIS GOALS, TO THE SPEAKER OR THE PRO  
12 TEM OR ANYONE ACHIEVING THE GOALS, WHICH THEY SAID THEY WANT  
13 TO COVER THE MASSIVE UNINSURED IN THE STATE OF CALIFORNIA.  
14 THAT'S WHY I SAID, EVEN THOUGH I'M A DIFFERENT PARTY, I  
15 APPLAUD THE GOVERNOR'S EFFORTS IF THAT IS HIS GOAL. BUT IF HIS  
16 GOAL IS ONLY, WELL, ONLY THOSE PEOPLE WHO, YOU KNOW, WORK SO  
17 MANY HOURS A DAY-- I DON'T KNOW HOW HE'S GOING TO DEFINE WHO  
18 THE UNINSURED ARE. WE KNOW WHO THE UNINSURED ARE. IT'S  
19 EVERYBODY WHO SHOWS UP IN OUR FRONT DOOR. THAT'S WHO THEY ARE,  
20 RIGHT? NOW YOU START DIVIDING IT UP AS TO WHO THEY ARE, THEN  
21 IT BECOMES A DIFFERENT ISSUE BECAUSE, AT THE END OF THE DAY,  
22 DR. CHERNOF, AS I UNDERSTAND, THEY MAY PROVIDE HEALTHCARE  
23 COVERAGE TO ALL OF THE UNINSURED AS THEY DEFINE THEM, AS THEY  
24 DEFINE THEM, AND WE END UP WITH ALL THESE PEOPLE THAT ARE,  
25 QUOTE, NOT DEFINED AS THE UNINSURED AND THEY'RE STILL AT OUR



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1 DOORSTEP WITHOUT THE REVENUE ATTACHED TO THEM. I DON'T HAVE TO  
2 MENTION THE WORD "UNDOCUMENTED" BUT THAT IS ONE GROUP, RIGHT?  
3 THAT IS ONE GROUP. AND SO WE NEED TO LOOK AT IT FROM WHO ARE  
4 WE SERVING TODAY AND WHAT ARE WE DOING TODAY? AND, UNDER THESE  
5 PROPOSALS, HOW COULD WE BASICALLY GET OUT OF THE SYSTEM  
6 BECAUSE, YOU KNOW, IF, IN FACT, THE GOALS ARE TO PROVIDE  
7 HEALTHCARE COVERAGE FOR ALL, TO PROVIDE AND ELIMINATE THE HUGE  
8 UNINSURED POPULATION, WE SHOULD APPLAUD THAT BUT THEY NEED TO  
9 KNOW WHAT IT'S GOING TO TAKE TO DO THAT. HOW DO YOU DEFINE WHO  
10 ARE THE UNINSURED AND WHAT DOES THAT MEAN TO US? AND I DON'T  
11 SEE THAT HERE AND I DON'T KNOW THAT IT'S UNDERSTOOD. NOW, I  
12 KNOW THERE'S GOING TO BE A BATTLE AND PARTICULARLY WHEN I SAY  
13 UNDOCUMENTED AS TO HOW THAT'S GOING TO GO DOWN AND I  
14 UNDERSTAND THAT BUT I THINK PEOPLE NEED TO UNDERSTAND AND  
15 RECOGNIZE THE KIND OF IMPACT THAT HAS. THEY MAY BE WORKING  
16 VERY HARD, OUR DELEGATION MAY BE IN ONE POINT WORKING VERY  
17 HARD TO RESOLVE THE UNINSURED ISSUE AND DEFINING IT AND DOING  
18 ALL OF THAT. IN THE MEANTIME-- AND TAKING CARE OF REVENUE FOR  
19 IT, IN THE MEANTIME, HERE WE ARE, WE WILL CONTINUE TO BE A  
20 SAFETY NET FOR SOME OF THOSE PEOPLE THAT THEY LEFT OUT OF THE,  
21 QUOTE, UNINSURED CATEGORY. WE NEED TO WORRY, DR. CHERNOF, AND  
22 I DON'T MEAN TO BE-- AGAIN, I UNDERSTAND AND RESPECT YOUR ROLE  
23 AS A MANAGER OF OUR HOSPITALS AND OUR HEALTHCARE SYSTEM. WHAT  
24 WE NEED HERE IS A REAL STRATEGY. AND, DAVID, I HOPE THAT YOU  
25 CAN HELP US WITH THIS IN PUTTING TOGETHER THE TEAM THAT WE



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1 USED TO HAVE BEFORE, KNOCK, KNOCK, BECAUSE THIS IS NOT-- THESE  
2 ARE NOT-- THIS IS NOT HELPFUL TO ME AND NO DIFFERENT THAN MR.  
3 YAROSLAVSKY SAID, IF WE WERE ASKED, WE COULD SAY, "UH, I DON'T  
4 KNOW" BUT I DO KNOW, UNDER THESE FIGURES, THAT IF YOU DO IT,  
5 IF YOU INSURE-- IF YOU TAKE THE UNINSURED, YOU'RE ONLY GOING  
6 TO LEAVE US WITH 15% OF THE UNINSURED. ISN'T THAT WHAT YOU  
7 JUST SAID?

8

9 **DR. BRUCE CHERNOF:** YES.

10

11 **SUP. MOLINA:** AND IT'S GOING TO COST US \$717 MILLION.

12

13 **DR. BRUCE CHERNOF:** THAT'S ONLY A PARTIAL FIGURE.

14

15 **SUP. MOLINA:** I KNOW BUT ISN'T THAT A SHOCKING FIGURE TO  
16 SOMEBODY? I MEAN, THAT'S WHAT YOUR REPORT SAYS TO ME. I MEAN,  
17 MAYBE YOU CAN EXPLAIN IT TO ME BECAUSE I'M SITTING HERE, IT  
18 SAYS THAT THE BIGGEST PRODUCTIVE CHANGE-- IS TO REDUCE THE  
19 NUMBER OF UNINSURED POPULATION FROM 71% TO 15%. HALLELUJAH.  
20 THAT IS A DAMN GOOD THING BUT HERE YOU PUT ON ATTACHMENT "E"  
21 THAT IT'S A NET LOSS TO THE COUNTY OF \$717 MILLION. SO DO I  
22 SAY THAT TO SOMEBODY? SOUNDS LIKE AN OXYMORON. I KNOW YOU CAN  
23 EXPLAIN IT. I DON'T MEAN TO BE DISRESPECTFUL BUT DO YOU  
24 UNDERSTAND WHY IT NEEDS TO BE PUT WITHIN THE CONTEXT OF THE  
25 LARGER ISSUE AND THIS DOESN'T SUFFICIENTLY DO THAT FOR US?



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1

**DR. BRUCE CHERNOF:** SUPERVISOR, I HEAR YOUR POINT CLEARLY. WE HAVE THOUGHT A LOT ABOUT THESE POLICY QUESTIONS BUT MAYBE WE HAVE BEEN TOO CAUTIOUS ABOUT BRINGING THEM FORWARD. WE HAVE TRIED TO DO A THOUGHTFUL ANALYSIS OF WHAT THIS MEANS TO ASSESS. TO YOUR POINT, SUPERVISOR MOLINA, BECAUSE IT WAS REALLY GOOD ABOUT HOW MANY UNINSUREDS-- WHAT DOES IT REALLY MEAN FOR US? WE'VE BEEN TRYING TO ENGAGE THE DATA ENOUGH TO BE ABLE TO ANSWER THOSE QUESTIONS WELL, BUT I AM COMMITTED TO WORKING WITH THE C.A.O.'S OFFICE, WE HAVE A GOOD POLICY TEAM, I LOOK FORWARD TO BUILDING OUT THAT TEAM IF MR. JANSSEN HAS SUGGESTIONS TO DO THAT AND WE WILL BRING POLICY-- THE POLICY DISCUSSION BACK TO THIS BOARD. I HEAR YOU.

14

**SUP. MOLINA:** SO, MR. JANSSEN, MAYBE YOU AND LEELA CAN BE THE A TEAM, I DON'T KNOW. WE REALLY DO NEED SOME HELP HERE.

17

**C.A.O. JANSSEN:** WELL...

19

**SUP. MOLINA:** AND I DON'T THINK WE SHOULD LEAVE IT WITH DR. CHERNOF.

22

**C.A.O. JANSSEN:** WELL, WE'RE NOT LEAVING IT TO DR. CHERNOF AND OUR LEGISLATIVE STAFF HAS BEEN ENGAGED FULLY IN THESE DISCUSSIONS AND...

25





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1

2 **SUP. MOLINA:** REALLY?

3

4 **C.A.O. JANSSEN:** YES, REALLY.

5

6 **SUP. MOLINA:** WHERE IS THEIR REPORT OR THEIR INFORMATION?

7

8 **C.A.O. JANSSEN:** THEIR REPORT IS NOT INCLUDED-- LOOK IT. IF  
9 IT'S THE BOARD POLICY THAT WE GO OUT OF BUSINESS, THAT IS  
10 GREAT. WE HAVE HONESTLY NOT APPROACHED IT FROM THAT  
11 STANDPOINT. WE HAVE NOT. WE HAVE NEVER APPROACHED IT FROM THAT  
12 STANDPOINT. WE'VE ALWAYS APPROACHED IT FROM THE COUNTY'S  
13 OBLIGATION, 17,000 OBLIGATION AS THE SAFETY NET, WE PROVIDE  
14 CARE TO PEOPLE WHO HAVE NO MONEY. SO, IF OUR PURPOSE NOW IS TO  
15 ELIMINATE 17,000, SHIFT THE RESPONSIBILITY FOR THE PEOPLE WITH  
16 NO MONEY TO THE STATE, WE CAN GIVE YOU A PLAN TO DO THAT.

17

18 **SUP. MOLINA:** THAT'S EXACTLY WHAT THE GOVERNOR ANNOUNCED.

19

20 **C.A.O. JANSSEN:** BUT, HONESTLY, WE HAVE NOT APPROACHED IT FROM  
21 THAT STANDPOINT.

22

23 **SUP. MOLINA:** DAVID, THAT'S EXACTLY WHAT THE GOVERNOR  
24 ANNOUNCED. 17,000...

25



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1   **C.A.O. JANSSEN:** WELL, HE DID NOT ANNOUNCE THAT. HE LEFT A  
2   PORTION OF PEOPLE, STARTING WITH THE UNDOCS BUT THERE WAS ALSO  
3   GOING TO BE A FRICTIONALIZED PIECE, UP TO \$5,000, PEOPLE THAT  
4   CAN'T AFFORD IT, THAT ARE STILL GOING TO COME TO OUR  
5   FACILITIES. THAT NUMBER IS UNIDENTIFIED. WE CAN COME UP WITH  
6   SOMETHING BUT HE ISN'T GOING TO PUT US OUT OF BUSINESS.

7

8   **SUP. MOLINA:** I KNOW HE'S NOT. I UNDERSTAND THAT. BUT YOU  
9   UNDERSTAND THAT, AT THE SAME TIME, WE NEED TO LOOK AT IT  
10  BECAUSE THAT IS THE PROMISE OF ALL OF THESE DISCUSSIONS AND SO  
11  WE'RE NOT SITTING THERE SAYING, OH, LOOK, WE'RE STILL GOING TO  
12  BE IN BUSINESS NO MATTER WHAT YOU DO AND WE NEED THIS MUCH  
13  MONEY. AND I THINK THAT'S WHAT MR. YAROSLAVSKY WAS SAYING. WE  
14  SHOULD START FROM THE PREMISE OF WHERE THEY'RE GOING, OR AT  
15  LEAST THINK ABOUT IT IN THAT REGARD BECAUSE THEY REALLY THINK  
16  THEY'RE SOLVING SOMETHING AND I WANT THEM TO SOLVE IT, OKAY?  
17  BUT I THINK THAT THEY DON'T KNOW SOME OF THESE ASPECTS. NOW, I  
18  DON'T KNOW WHO IS GOING TO BE IN THERE DUKING IT OUT FOR THE  
19  UNDOCUMENTED, ALL RIGHT? OR HOW THEY'RE GOING TO LOOK AT IT. I  
20  DON'T KNOW WHO THAT IS. BUT I DO THINK THAT WE NEED TO  
21  RECOGNIZE THAT IF, IN FACT, THEY DON'T DEAL WITH THIS  
22  POPULATION, AND IT'S ONLY A CERTAIN AMOUNT AND THIS 5,000 CAP  
23  IS ON THERE AND ALL THESE KINDS OF THINGS, THAT'S THE KINDS OF  
24  IMPLICATION THAT I THINK THAT OUR LEGISLATORS NEED TO KNOW AND



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1 UNDERSTAND AS THEY START GOING THROUGH ALL OF THAT. AND THIS  
2 DOESN'T TELL US AS YET.

3

4 **C.A.O. JANSSEN:** NO, IT DOES NOT, THAT'S CORRECT.

5

6 **SUP. MOLINA:** AND SO WHAT WE'RE SAYING IS WE NEED-- I MEAN,  
7 TECHNICALLY, I'M SURE THAT MR. WELLS AND DR. CHERNOF KNOW  
8 BETTER TECHNICALLY ALL THE ASPECTS OF IT BUT WE NEED A SET OF  
9 TALKING POINTS, STRATEGY IDEAS OF HOW WE'RE GOING TO APPROACH  
10 THIS BECAUSE THAT'S THE VERY BASICS OF WHAT THESE LEGISLATORS--  
11 - YOU DON'T GET A LONG TIME WITH A LEGISLATOR TO SIT THERE AND  
12 DISCUSS THE NUANCES OF EXACTLY HOW WE'RE FUNDED AND WHAT  
13 DOESN'T. YOU USUALLY GET ANYWHERE FROM 10 TO 15 MINUTES, IF  
14 YOU'RE LUCKY, WITH THE SPEAKER TO TALK ABOUT KEY ISSUES AND  
15 YOU'VE GOT TO LAY THEM ON THE TABLE QUICKLY AND MAKE YOUR  
16 POINTS AS CLEARLY AS POSSIBLE, AND I GUESS THAT'S WHAT WE'RE  
17 ASKING. WHAT IS OUR STRATEGY? HOW ARE WE GOING TO APPROACH  
18 THIS? YEAH, THE IDEAL STRATEGY IS PUT US OUT OF BUSINESS. THAT  
19 WOULD BE IDEAL. BUT WE KNOW THAT'S NOT GOING TO HAPPEN. THE  
20 WORST THING WE COULD BE DOING IS GOING THE OTHER WAY AROUND  
21 AND SAYING, IF YOU DO IT, IT'S GOING TO COST US THIS MUCH  
22 MONEY AND THAT'S-- ONE OF THE ATTACHMENTS SAYS EXACTLY THAT.

23

24 **C.A.O. JANSSEN:** THAT ATTACHMENT ACTUALLY, SUPERVISOR, IS A  
25 STATEWIDE FIGURE AND IT'S JUST TO TRY TO EXPLAIN THE WAY THE



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1 STATE'S NUMBERS, THAT THEY-- THE ONLY NUMBERS WE HAVE DON'T  
2 WORK, THEY DON'T MAKE ANY SENSE. THAT'S ALL THAT CHART IS.  
3 IT'S NOT SAYING WE'RE GOING TO BE SHORT 17 MILLION.

4

5 **SUP. MOLINA:** I UNDERSTAND. BUT IT IS, AT THE SAME TIME, A--  
6 THINK ABOUT IT. IT SAYS ON THERE THAT-- IT SAYS NET LOSS  
7 DOLLARS TO THE COUNTY, THAT-- FROM 71 TO 15%. WE'VE GOT TO  
8 FIGURE OUT HOW TO TELL THIS STORY A LITTLE DIFFERENTLY. THAT'S  
9 ALL I'M SAYING. THAT'S PART OF ANY STRATEGY, POLITICALLY OR  
10 LEGISLATIVELY. WE WANT THEM TO ACHIEVE THEIR GOALS. I APPLAUD  
11 THE GOVERNOR, AS WELL AS THE PRO TEM AND THE SPEAKER, AND, OF  
12 COURSE, SHEILA KUEHL, WHO HAS BEEN AT IT FROM THE DAY SHE GOT  
13 THERE, TO PUT THIS ON THE TABLE BUT WE NEED TO BE THE LEADERS,  
14 NOT THE PEOPLE REACTING. WE'VE BEEN DOING IT. WE HAVE BEEN  
15 MAINTAINING A SAFETY NET, PROVIDING CARE FOR MANY MORE THAN  
16 THE UNINSURED. I MEAN, WE PROVIDE QUALITY, SPECIALTY CARE FOR  
17 PEOPLE WITH INSURANCE AND WE DO IT VERY, VERY WELL, SO WE  
18 DON'T JUST PROVIDE FOR THE UNINSURED. WE ARE CAPABLE OF DOING  
19 ALL OF THESE THINGS AND SO WE KNOW THE IMPACT. WE SHOULD BE IN  
20 A LEADERSHIP ROLE OF HELPING THEM DESIGN WHAT THE IDEAL PLAN.  
21 SURE, THE IDEAL PLAN IS GOING TO BE EXPENSIVE, CONTROVERSIAL,  
22 BUT WE NEED TO BE A PART OF IT, WE NEED TO BE A PART OF THE  
23 LEADERSHIP THAT SITS FOR THE CALIFORNIA HOSPITAL ASSOCIATION  
24 AND TALKS ABOUT THE LEADERSHIP ROLE THAT WE'RE TALKING ABOUT.  
25 WE SHOULD BE A PART OF WORKING WITH CALIFORNIA MEDICAL



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1 ASSOCIATION AND TAKING A LEADERSHIP ROLE AS TO HOW TO PROPOSE  
2 THIS. WE SHOULD BE A PART OF THE LEAGUE OF CITIES. WE SHOULD  
3 BE A PART OF THE COUNTIES AND ALL OF IT. L.A. COUNTY SHOULD BE  
4 PLAYING THE LEADERSHIP ROLE, THE INTERFACE, THE ONE THAT GIVES  
5 THEM THE BRIEFING AND THE WHOLE-- BECAUSE THERE'S NO OTHER  
6 COUNTY THAT DOES IT LIKE WE DO. SAN DIEGO CAN'T TELL THEM  
7 BECAUSE THEY DON'T DO IT LIKE WE DO IT. WE PROVIDE THAT SAFETY  
8 NET. ORANGE COUNTY DOESN'T DO IT, SANTA BARBARA DOESN'T DO IT.  
9 WE DO IT. ALAMEDA COUNTY DOES SOME OF IT, PROBABLY AS MUCH AS  
10 WE DO, BUT THAT'S WHY I THINK WE HAVE AN OPPORTUNITY TO PLAY  
11 THIS ROLE AND BE ESSENTIALLY HELPFUL. AT THE END, IT MAY NOT  
12 PASS, IT MAY NOT GO ANYWHERE BUT I THINK WE NEED TO BE IN THE  
13 LEADERSHIP ROLE BECAUSE WE'VE DONE IT ALL. BUT IT DOES NEED TO  
14 TURN AROUND AND WORK ON SOME KIND OF A STRATEGY. WE NEED THAT  
15 "A TEAM" BACK LIKE WE HAD IT FOR THE WAIVER, WORKING EVERY  
16 SINGLE DAY, GETTING PEOPLE BRIEFED, GETTING THEM INFORMED. I  
17 THINK WE REALLY HAVE A KEY OPPORTUNITY TO PLAY AN UNBELIEVABLE  
18 LEADERSHIP ROLE AND WE SHOULD TAKE ADVANTAGE OF THAT BECAUSE  
19 WE KNOW THIS BUSINESS AND WE KNOW IT WELL, ITS PITFALLS AS  
20 WELL SOME OF ITS SUCCESSES. WE ALSO PROVIDE QUALITY CARE FOR  
21 PEOPLE EVERY SINGLE DAY SO WE NEED TO TAKE THAT ROLE AND I  
22 KNOW, DR. CHERNOF, I DON'T MEAN TO DISMISS YOU FROM IT BUT  
23 YOU'VE GOT ENOUGH WORK TO DO IN TRYING TO MANAGE IT AND  
24 HOPEFULLY YOU SHOULD HAVE THE "A TEAM" REPORTING TO YOU ON A  
25 REGULAR BASIS AS TO WHAT THAT STRATEGY IS. SO I THINK WE NEED



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1 TO DEVELOP THAT, DAVID. I THINK IT'S SO SERIOUS, IT'S REALLY  
2 IMPORTANT BECAUSE WE NEED TO DEVELOP THESE POSITIONS QUICKLY.  
3 THE SAME THING. I WAS ASKED ABOUT THE WHOLE JUVENILE JUSTICE  
4 ISSUE AND SAYING, "WELL, HOW ARE YOU GUYS GOING TO DO IT? DO  
5 YOU THINK YOU CAN ACCEPT ALL OF THOSE" AND I'M GOING, "WAIT,  
6 WAIT A MINUTE, WE'RE NOT THERE YET, WE'RE HAVING ENOUGH ISSUES  
7 AS IT IS BUT WE'RE GOING TO GET BACK TO YOU." THEY WANT TO  
8 KNOW WHAT'S GOING ON BECAUSE THEY'RE VERY INTERESTED IN BEING  
9 OUR ADVOCATES AND ASSISTING US IN THAT AREA AND, VERY FRANKLY,  
10 THIS IS SUCH A COMPLEX SYSTEM. I MEAN, MANY OF OUR OWN FOLKS  
11 DON'T KNOW EXACTLY HOW IT WORKS. THE BUDGET HERE IS ALWAYS AN  
12 ELUSIVE THING AND I'M IMPRESSED WITH MR. WELLS WITH NUMBERS  
13 THAT COME AND CHANGE ALL OF THE TIME BUT THAT'S BECAUSE  
14 THEY'RE ALWAYS CHANGING AND IT'S VERY TROUBLESOME. BUT, AT THE  
15 SAME TIME, WE NEED TO SIMPLIFY IT, MAKE IT UNDERSTANDABLE,  
16 READABLE, COMMON SENSE OF WHAT SOME OF THE PITFALLS ARE  
17 WITHOUT LOOKING IN, BEING-- SAYING YOU'VE GOT TO PROTECT US OR  
18 COVER US AS WE MOVE FORWARD BECAUSE, IDEALLY, WHAT WE WANT IS  
19 THE SAME GOAL THAT THE GOVERNOR EXPRESSED AND ALL THE OTHERS  
20 HAVE BEEN EXPRESSING AND THAT IS HEALTHCARE COVERAGE FOR  
21 EVERYONE, BRINGING DOWN THE NUMBER OF THE UNINSURED OR THOSE  
22 PEOPLE THAT ARE GETTING-- AND PROVIDING QUALITY CARE. HOW IT  
23 GETS DISCUSSED, HOW IT'S GOING TO BE DESIGNED, ALL OF THOSE  
24 LITTLE DETAILS, WE SHOULD BE A PART OF IT. WE SHOULD BE THERE  
25 RIGHT ON THE SPOT AND LET THEM KNOW HOW WE FEEL. THAT'S THE





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1   KIND OF MEMO I WAS SORT OF HOPING TO GET. IT'S REALLY NOT  
2   THERE YET BUT NOT IMPOSSIBLE TO GET TO. WE STILL HAVE TIME  
3   BUT, PRETTY SOON, IN THE NEXT MONTH OR TWO, IT'S GOING TO  
4   START MOVING REAL, REAL FAST AND YOU REALLY HAVE TO BE UP  
5   THERE MOVING QUICKLY. YOU'RE NOT GOING TO HAVE ENOUGH TIME TO  
6   GIVE LEGISLATORS A HALF HOUR DISCUSSION AS TO WHERE TO GO AND  
7   WHAT TO DO BECAUSE THE NUANCES ARE GOING TO BE MOVING SO VERY  
8   QUICKLY AND THE CHANGES GOING ON. SO I WANT TO SEE IF WE COULD  
9   GET MORE. AND I DON'T KNOW-- DAN-- I WAS UP THERE WITH DAN ON  
10   TUESDAY AND HE'S UNBELIEVABLY HELPFUL BUT I DON'T KNOW WHO  
11   HE'S TALKING TO IN SENATOR PERATA'S OFFICE AND WHO HE'S  
12   TALKING TO IN SPEAKING NUNEZ'S OFFICE OR WHO THE KEY PEOPLE  
13   ARE BECAUSE I KNOW I DID NOT KNOW WITH REGARD TO SOME OF THESE  
14   HEALTHCARE PROPOSALS. I THINK WE NEED THAT. HERE YOU HAVE YOUR  
15   ADVOCATES AS WELL. WE WOULD LOVE TO GO UP THERE AND BE A PART  
16   OF THAT TEAM IN TRYING TO MAKE IT HAPPEN IN THE BEST INTERESTS  
17   OF L.A. COUNTY BUT WE DON'T HAVE THAT AS YET, SO WE'VE GOT TO  
18   GET THERE.

19

20   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I WOULD JUST ADD-- MIKE,  
21   YOU'RE NEXT-- WE DO HAVE THE TEAM. THEY'VE JUST GOT TO BE  
22   USED, AND-- EXCUSE ME? YOU'RE SHAKING YOUR HEAD?

23

24   **C.A.O. JANSSEN:** YEAH, I'M SHAKING MY HEAD.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WELL, WE DO HAVE THE  
2    TEAM AND...

3

4    **C.A.O. JANSSEN:** AND THE TEAM IS BEING USED. THAT WAS MY  
5    COMMENT.

6

7    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ALL RIGHT.

8

9    **C.A.O. JANSSEN:** AND WE DO HAVE NOT PRODUCED WHAT YOU WANT AND  
10   WE UNDERSTAND THAT.

11

12   **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT, FINE. I MISREAD YOUR  
13   BODY LANGUAGE.

14

15   **C.A.O. JANSSEN:** NO, NO, NO, NO. NO, NO. THE TEAM IS BEEN USED.  
16   WE DIDN'T GIVE YOU WHAT YOU'RE LOOKING FOR. I THINK WE KNOW  
17   WHAT YOU'RE LOOKING FOR. THERE ARE SOME COMPLEXITIES TO IT  
18   THAT NEED TO BE TALKED ABOUT BUT I GOT IT.

19

20   **SUP. YAROSLAVSKY, CHAIRMAN:** NO DOUBT ABOUT IT. NO DOUBT ABOUT  
21   IT. AND I DON'T THINK ANYTHING THAT ANY OF US HAVE SAID IS  
22   LOOKING FOR THE SILVER BULLET. WE'RE LOOKING FOR THE OPTIONS  
23   AND EVEN A DISCUSSION ON 17,000, OKAY, WHICH SUPERVISOR MOLINA  
24   JUST ALLUDED TO. WHEN WE MET, WE TALKED ABOUT 17,000. AT LEAST  
25   WE OUGHT TO UNDERSTAND WHAT THE 17,000 IMPLICATIONS ARE FOR



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1 US, ONE WAY OR THE OTHER, BECAUSE WE MAY HAVE TO CONFRONT THAT  
2 ISSUE. ANYWAY, I UNDERSTAND AND I WON'T BELABOR IT. MR.  
3 ANTONOVICH.

4

5 **SUP. ANTONOVICH:** THE-- HOW DOES THIS IMPACT OUR-- LET'S SAY  
6 THE GOVERNOR'S REALIGNMENT POLICIES WITH LOCAL GOVERNMENT?

7

8 **GARY WELLS:** THE PROPOSALS TAKE A BILLION DOLLARS STATEWIDE OUT  
9 OF REALIGNMENT AND USE TO FUND COVERAGE. AND THE JUSTIFICATION  
10 FOR THAT IS THAT THE STATE BELIEVES THAT THE PATIENTS  
11 FREQUENTING PUBLIC HOSPITALS WILL DROP DRAMATICALLY AND NOT  
12 NEED THAT BILLION DOLLARS.

13

14 **SUP. ANTONOVICH:** AND WHAT ARE THE MAJOR DEFICIENCIES IN THE  
15 STATE'S SCHEDULE TO MEET-- THE SCHEDULE THAT NEEDS TO BE  
16 ADDRESSED?

17

18 **GARY WELLS:** WELL, THERE ARE SEVERAL THINGS MISSING FROM THE  
19 SCHEDULE. ONE IS IS THAT THE GOVERNOR'S PROPOSAL CONTEMPLATES  
20 A 4% CHARGE ON HOSPITALS AND A 2% CHARGE ON PHYSICIANS. WE'VE  
21 BEEN INFORMALLY TOLD BOTH OF THOSE WILL APPLY TO PUBLIC  
22 HOSPITALS, YET THE COST OF THOSE ARE NOWHERE TO BE FOUND IN  
23 THE SCHEDULE. THE OTHER THING THAT'S NOT CONTEMPLATED IN THE  
24 SCHEDULE IS, OF THOSE THAT ARE NEWLY UNINSURED, HOW MANY OF  
25 THOSE WILL CONTINUE TO FREQUENT PUBLIC HOSPITALS? BECAUSE



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1 THOSE PATIENTS WILL BRING REVENUE WITH THEM AND, UNLESS WE CAN  
2 GET SOME KIND OF GUESSTIMATE AS TO HOW MANY WILL COME FREQUENT  
3 US, TRYING TO DETERMINE THE FINANCIAL IMPACT BECOMES VERY  
4 DICEY. THE OTHER PART OF THAT IS IS IF WE ARE GOING TO  
5 DOWNSIZE IN RESPONSE TO A LOWER PATIENT LOAD, WE'RE GOING TO  
6 HAVE TO FIGURE OUT HOW MUCH MONEY WE SAVE IN THAT DOWNSIZING.  
7 THAT ALSO NEEDS TO BE INCLUDED IN THIS SCHEDULE. SO THOSE ARE  
8 BASICALLY THE HIGHLIGHTS OF THE DOCUMENT THAT WE'VE PRODUCED  
9 BEHIND THE SCHEDULE. IT'S ACTUALLY THE LAST PAGE IN THE  
10 PACKAGE, AND POSE BACK TO THE STATE REQUESTING FURTHER  
11 INFORMATION ON THEIR UNDERSTANDING OF THE PROPOSAL.

12

13 **SUP. ANTONOVICH:** WHAT ARE THE GOVERNOR'S IMPACTS ON THE  
14 COMMUNITY HEALTH PLAN?

15

16 **DR. BRUCE CHERNOF:** I THINK, AT THIS POINT, SUPERVISOR, IT'S  
17 NOT ENTIRELY CLEAR. ON THE ONE HAND, THIS IS A SPECIFIC  
18 OPPORTUNITY FOR US TO POTENTIALLY GROW OUR MEMBERSHIP UNDER  
19 CHB BECAUSE YOU WOULD HAVE NEWLY INJURED PEOPLE ENROLLED IN  
20 MEDI-CAL MANAGED CARE. IT IS UNCLEAR AT THIS POINT HOW THE  
21 GOVERNOR SEES THAT ROLLING OUT BUT, FROM WHAT WE'VE BEEN TOLD  
22 VERBALLY, THE MAJORITY OF THE NEWLY INSURED WOULD BE  
23 MANDATORILY ENROLLED IN MEDI-CAL MANAGED CARE, PROBABLY NOT  
24 AGE, BLIND, DISABLED, SOME OF THE SPECIFIC CATEGORIES BUT THE  
25 NEWLY INSURED ADULTS WOULD PROBABLY FOLLOW THE MANDATORY



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1 CATEGORY, SO THAT IS A POTENTIAL FOR US. WHETHER THOSE  
2 INDIVIDUALS COME-- HOW THOSE INDIVIDUALS COME TO US, OUR  
3 RELATIONSHIP WITH L.A. CARE WILL AFFECT THE TOTAL NUMBER OF  
4 MEMBERS WE SEE IN OUR SYSTEM, WHETHER SOME OF THOSE MEMBERS--  
5 INDIVIDUALS END UP SEEING US AS A PROVIDER AS OPPOSED TO BEING  
6 ENROLLED IN C.H.P. IS ANOTHER QUESTION. SO HOW DO THOSE  
7 PATIENTS GET TO US AS MEMBERS OR AS PATIENTS? SO IT WOULD  
8 LIKELY GROW OUR C.H.P. MEMBERSHIP BUT TO WHAT ACCIDENT IS  
9 UNCLEAR AT THIS POINT.

10

11 **SUP. ANTONOVICH:** WE'RE IN THE NEW FISCAL YEAR IN APPROXIMATELY  
12 14 WEEKS AND THE DEPARTMENT OUGHT TO HAVE A PARALLEL BUDGET  
13 THAT FULLY IMPLEMENTS SECTION 17,000 OF THE HEALTH CODE SO  
14 THAT THE COUNTY IS NOT DOING ADDITIONAL HEALTH SERVICES THAT  
15 ARE NOT PROVIDED UNDER THAT HEALTH CODE. AND FOR TOO LONG  
16 WE'VE BEEN DOING THAT AND THAT'S BEEN COSTING EXTRA DOLLARS  
17 AND HELPING ADD TO OUR DEFICIT AND THAT'S A RESPONSIBILITY  
18 THAT WE INCURRED, THIS BOARD MAJORITY INCURRED ON THEIR OWN.  
19 BUT YOU NEED TO HAVE TWO BUDGETS, ONE THAT'S GOING TO MEET THE  
20 EXPECTATIONS THAT YOU EXPECT THROUGH DISCUSSIONS WITH THE  
21 GOVERNOR'S OFFICE ON HIS HEALTH PLANS BUT ALSO ONE THAT TAKES  
22 THE WORST SCENARIO AND FULLY EXPECTS THE WORST. I KNOW THE  
23 STATE BUDGET'S DEFICIT IS LARGER AT THIS TIME THAN IT WAS WHEN  
24 GOVERNOR DAVIS WAS RECALLED AND THAT DEFICIT IS GROWING, IT'S  
25 NOT SHRINKING, AND THERE'S GOING TO HAVE TO BE SOME DRAMATIC



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1 CUTS AT THE STATE LEVEL THAT WILL IMPACT EVERY CITY AND COUNTY  
2 IN THIS STATE. SO WE HAVE TO REALIZE, YOU KNOW, THE CLOCK IS  
3 RUNNING. THERE'S 14 WEEKS AND WE'RE GOING TO BE BACK HERE IN  
4 JUST A FEW WEEKS DISCUSSING THE '07/'08 BUDGET. AND SO WE NEED  
5 TO BE PREPARED WITH ALTERNATIVE SETS OF NUMBERS AS WE HAMMER  
6 OUT THE, YOU KNOW, UP AND COMING BUDGET.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE?

9

10 **SUP. KNABE:** YEAH, MR. JANSSEN, ARE THERE ANY PRELIMINARY  
11 INDICATIONS YET ON WHAT SOME OF THE NUMBERS MAY BE COMING OUT  
12 IN THE MAY REVISE?

13

14 **C.A.O. JANSSEN:** NO, THE ANALYST HAD MORE RECENT DATA THAN THE  
15 GOVERNOR AND THEIR OUTLOOK WAS BLEAK, SO NOTHING SINCE THEN.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ANYTHING ELSE?

18

19 **SUP. MOLINA:** CAN WE EXPECT SOMETHING?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, THAT WAS WHERE I WAS HEADED  
22 TO.

23

24 **C.A.O. JANSSEN:** WELL, WE CAN PRODUCE SOMETHING IN A WEEK. IT  
25 WON'T-- I MEAN, THE CHALLENGE-- AND WE CAN WORK WITH BURT TO





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1 DO THAT, THE CHALLENGE WILL BE NOT KNOWING THE IMPACT ON OUR  
2 EXISTING SYSTEM. THAT WILL BE THAT WE COULD DO SOMETHING JUST  
3 MASSIVELY STUPID, THINKING IT'S GOOD POLICY BUT IT DESTROYS  
4 OUR SYSTEM. THAT'S THE REASON THAT ALL THE ECONOMIC WORK IS  
5 BEING DONE RIGHT NOW. SO WE WILL-- WE HAVE A MEETING THIS  
6 AFTERNOON WITH BURT AND WE'LL START WORKING ON THE POLICY  
7 ASPECTS OF THE GOVERNOR'S PLAN AND OTHER PLANS.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK YOU NEED BOTH THE POLICY  
10 AND THEN THE FINANCIAL IMPACTS. WHAT I WAS CONCERNED ABOUT AND  
11 I THINK THE REST OF US...

12

13 **C.A.O. JANSSEN:** IS THE TIMING, RIGHT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** ...IS THAT ALL WE WERE GOING TO  
16 GET WAS FINANCIAL IMPACTS ABOUT SOME-- I DON'T KNOW WHAT THE--  
17 WHAT WE WERE GOING TO ANALYZE BUT I THINK, IF YOU TAKE A  
18 PARTICULAR MENU OF POLICY POSSIBILITIES AND THEN INTEGRATE THE  
19 FINANCIAL ANALYSIS TO IT, I THINK, ONCE GARY HAS HIS FINANCIAL  
20 NUMBERS, HIS BASELINE OR WHATEVER YOU CALL IT, THAT IT'S  
21 PROBABLY-- I SHOULDN'T SAY THIS BECAUSE IT'S PROBABLY FOOLISH  
22 OF ME BUT IT'S RELATIVELY EASY TO INTEGRATE THOSE NUMBERS INTO  
23 VARIOUS POLICY ONCE YOU'VE GOT YOUR BASICS DOWN. NOW, HAVING  
24 SAID THAT, YOU WILL PROBABLY SHOOT ME BUT NOTHING IS EASY IN  
25 HIS SHOP.



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1

2 **C.A.O. JANSSEN:** RIGHT.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT I THINK WE-- I DON'T THINK WE  
5 WANT TO DO ANYTHING POLICY-WISE WITHOUT KNOWING THE FINANCIAL  
6 IMPLICATIONS BUT, AT THE SAME TIME, A FINANCIAL ANALYSIS  
7 WITHOUT-- IN A VACUUM WITHOUT A POLICY ASPECT TO IT IS ALSO  
8 NOT WHAT WE WANT, SO I THINK WE NEED TO INTEGRATE THE TWO.

9

10 **C.A.O. JANSSEN:** OKAY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SO JUST GET IT TO US...

13

14 **C.A.O. JANSSEN:** SOONER THAN LATER.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ...AS QUICKLY AS YOU CAN.

17

18 **C.A.O. JANSSEN:** BECAUSE WE UNDERSTAND, AT ANY POINT IN  
19 SACRAMENTO, THIS COULD TAKE OFF, OR NOT BUT IT COULD AND, IF  
20 IT TAKES OFF, THE NUMBERS DON'T MATTER. WE HAVE TO HAVE  
21 SOMETHING TO SAY. AND WE HAVE BEEN ACTIVELY INVOLVED IN C.H.--  
22 ALL OF THE STATEWIDE ASSOCIATIONS IN TERMS OF THIS BUT IT'S  
23 BEEN TRYING TO FIGURE OUT, AS EVERYBODY IS, HOW THIS ACTUALLY  
24 WOULD WORK AND WHAT THE PITFALLS ARE.

25



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1   **SUP. KNABE:** YEAH, PARTICULARLY SOME SURFACE RESPONSES, I MEAN,  
2   JUST, YOU KNOW, INDICATORS THAT, WHEN WE'RE ASKED BY THESE  
3   VARIOUS GROUPS OR ORGANIZATIONS OR EVEN INDIVIDUALS FROM THE  
4   GOVERNOR'S OFFICE ON DOWN, THAT WE HAVE...

5

6   **C.A.O. JANSSEN:** SOMETHING TO SAY.

7

8   **SUP. KNABE:** AND WE CAN ALWAYS DO THE CAVEAT, HOWEVER...

9

10   **C.A.O. JANSSEN:** RIGHT. AND IT DOESN'T LOOK LIKE WE'RE SIMPLY  
11   PROTECTING OUR SYSTEM.

12

13   **SUP. KNABE:** RIGHT. EXACTLY.

14

15   **SUP. MOLINA:** CAN I ALSO ADD, DAVID, WE ALSO HAVE TO LOOK AT  
16   THE OTHER DEPARTMENTS THAT ARE IMPACTED, PUBLIC HEALTH, MENTAL  
17   HEALTH, THE PSYCH HOSPITALIZATIONS AND ALL OF THOSE KINDS OF  
18   THINGS AND WE HAVE RESPONSIBILITIES IN ALL OF THESE AREAS AND  
19   SO I THINK THAT YOU ALSO HAVE TO COORDINATE IT WITH THOSE  
20   DEPARTMENTS AS WELL, RIGHT?

21

22   **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU. THAT'S ALL I  
23   HAVE-- OH, I DO HAVE ONE OTHER ADJOURNING MOTION, WELL, I  
24   WILL, ONCE MY COMPUTER STARTS WORKING AGAIN. SO LET ME TURN IT  
25   OVER TO MR. KNABE.



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1

2 **SUP. KNABE:** I HAVE A COUPLE OF ADJOURNMENTS. FIRST OF ALL,  
3 THAT WE ADJOURN IN MEMORY OF PIPER CAMERON. SHE WAS INVOLVED  
4 IN A VERY TRAGIC ACCIDENT, PASSED AWAY ON TUESDAY, FEBRUARY  
5 20TH. SHE WAS ONLY 26 YEARS OLD. SHE WAS A RESIDENT OF AVALON.  
6 SHE WILL BE SORELY MISSED BY HER FAMILY AND FRIENDS. SHE IS  
7 SURVIVED BY HER PARENTS, KURT AND SHARON, SISTER, BRYN, AND  
8 BROTHER, COOPER. KURT IS ONE OF THE MEMBERS OF THE AVALON  
9 HARBOR PATROL AND, DUKE BRANT, IT'S A REAL TRAGEDY. ALSO WE  
10 ADJOURN IN MEMORY OF EMILY SALISBURY, A NURSE FOR 45 YEARS.  
11 SHE PASSED AWAY AFTER A LONG BATTLE WITH EMPHYSEMA. SHE IS  
12 SURVIVED BY HER LOVING FAMILY, INCLUDING HER BROTHER, ROBERT  
13 STEPHANO, HER THREE SONS, MICHAEL, MARK, AND RUSSELL AND HER  
14 DAUGHTER, JOANN. THOSE ARE MY ADJOURNMENTS.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.

17

18 **SUP. KNABE:** I DON'T BELIEVE-- LET ME SEE HERE. I DON'T BELIEVE  
19 I WAS HOLDING ANYTHING.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT.

22

23 **SUP. ANTONOVICH:** I'D LIKE TO ADJOURN IN THE MEMORY OF MICHAEL  
24 FRANCHETTI, WHO SERVED AS THE DEPARTMENT OF-- DIRECTOR OF  
25 DEPARTMENT OF FINANCE UNDER GOVERNOR GEORGE DUKMACHIAN, ALSO



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1 WAS INVOLVED WITH THE DISTRICT ATTORNEY'S ASSOCIATION WHEN I  
2 SERVED IN THE STATE LEGISLATURE.

3

4 **SUP. KNABE:** I'D LIKE TO JOIN IN THAT ONE.

5

6 **SUP. ANTONOVICH:** WORKED WITH MICHAEL ON THE ADOPTION AND  
7 IMPLEMENTATION OF THE CAPITAL PUNISHMENT LAW FOR THE STATE OF  
8 CALIFORNIA. HE WAS A FRIEND AND A VERY DEDICATED PUBLIC  
9 SERVANT AND HE WAS A GRADUATE OF THE UNIVERSITY OF SAN  
10 FRANCISCO AND A VIETNAM VETERAN, WHERE HE WAS AWARDED WITH THE  
11 UNITED STATES ARMY THE BRONZE STAR. CHARLOTTE DE ARMOND, WHO  
12 DEVOTED HER LIFE TO HELPING FOSTER CHILDREN IN ADOPTIONS AND  
13 ALSO WAS A LEADER ON THE NEIGHBORHOOD LAS FELIS IMPROVEMENT  
14 ASSOCIATION, WHERE SHE WAS INVOLVED WITH HELPING WITH THE  
15 PUBLIC SAFETY ISSUES AND FIRE PROTECTION AT OUR GRIFFITH PARK.  
16 JOSEPH GALLO, WHO WAS A INDIVIDUAL. HE ESTABLISHED THE JOSEPH  
17 FARMS CHEESE PRODUCTION COMPANY, LABELED THE FIRST LEADER IN  
18 NO ARTIFICIAL HORMONES, SO HE WAS HAVING BASICALLY PURE CHEESE  
19 THAT WAS NOT CONTAMINATED WITH CHEMICALS. THROUGH HIS  
20 SUCCESSFUL FARMING MAGAZINE THAT HE ESTABLISHED IN 1995, THEY  
21 RECOGNIZED HIS FARM AS ONE OF THE LARGEST IN THE NATION.  
22 WILLIAM GLASER, WHO WORKED FOR THE LOS ANGELES COUNTY  
23 DEPARTMENT. HIS SON, MITCH, WHO WORKS FOR OUR LOS ANGELES  
24 COUNTY DEPARTMENT OF REGIONAL PLANNING. WILLIAM GLASER STUDIED  
25 BUSINESS AND FINANCE AT LOUISIANA STATE UNIVERSITY AND LATER



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1 HE WAS A BANKER AND FINANCIAL CONSULTANT. BETTY KANTOLA, WHO  
2 SERVED IN THE UNITED STATES NAVY-- EXCUSE ME, DR. BENNETT  
3 KANTOLA, SERVED IN THE UNITED STATES NAVY, SCHOOL OF AVIATION  
4 MEDICINE IN PENSACOLA, FLORIDA. HE SERVED DURING WORLD WAR II  
5 IN THE PACIFIC THEATRE AND HE HELPED LIFT THE WOUNDED SOLDIERS  
6 FROM IWO JIMA AND OKINAWA. HE HAD A FAMILY PRACTICE. JOHN C.  
7 HALL, FINANCIAL AND BUSINESS MANAGER OF THE UNITED ASSOCIATION  
8 OF PLUMBERS, LOCAL UNION 78, ACTIVE MASON AND PLUMBING  
9 INSTRUCTOR FOR APPRENTICE AND TRAINING CENTER. IN 2005, HE WAS  
10 ELECTED THE VICE CHAIRMAN OF THE CONTRACTOR STATE LICENSING  
11 BOARD IN THE CALIFORNIA STATE PIPE TRADES. HE SHOULD BE  
12 REMEMBERED FOR HIS DEDICATION TO THE PROFESSIONAL STANDARDS  
13 AND THE PROTECTION OF THE CONSUMER BUT HE WAS ALSO A BIG  
14 BROTHER FOR THE CHARITY ORGANIZATION, BIG BROTHERS OF GREATER  
15 LOS ANGELES. BETTY MCCLAIN FROM THE ANTELOPE VALLEY. SHE WAS  
16 THE FOUNDER OF THE PARENT TEACHERS AIDS EDUCATIONAL SUPPLY  
17 STORE AND SHE FINISHED HER SCHOOL AT THE SAN FERNANDO MISSION,  
18 WHERE SHE WAS PART OF THE FIRST GRADUATING CLASS AND SHE WAS A  
19 SIXTH GRADE TEACHER FOR 22 YEARS AT THE SAN FERNANDO VALLEY AT  
20 OUR LADY OF PEACE IN ST. FERDINAND'S, WHERE SHE SERVED AS VICE  
21 PRINCIPAL. SHE TOOK ON THE BUSINESS VENTURE IN 1979 THAT  
22 OPENED THE PARENT TEACHER AIDS EDUCATIONAL SUPPLY STORE.  
23 ROSALIE GAULL "RICKEY" SILBERMAN. SHE WAS THE FOUNDER OF THE  
24 INDEPENDENT WOMEN'S FORUM. SHE WAS A REAGAN APPOINTEE TO THE  
25 E.E.O.C. COMMITTEE-- COMMISSION AND WAS EXECUTIVE DIRECTOR





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1 APPOINTED BY PRESIDENT BUSH TO THE OFFICE OF CONGRESSIONAL  
2 COMPLIANCE INDEPENDENT AUTHORITY ESTABLISHED BY CONGRESS TO  
3 OVERSEE THE NEW LAWS REQUIRING CONGRESS TO FOLLOW WORKPLACE  
4 REGULATIONS. AND, IN 2001, SECRETARY RUMSFELD HAD APPOINTED  
5 HER TO THE DEFENSE DEPARTMENT ADVISORY COMMISSION ON THE  
6 STATUS OF WOMEN. AND DEPUTY SHERIFF RETIRED JIMMY KNOLLS. AND  
7 JOAN MUNS. THOSE ARE MY ADJOURNMENTS.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. THANK YOU. I HAVE  
10 ONE ADDITIONAL ADJOURNING MOTION WHICH IS JEANNETTE NICHOLS,  
11 MOTHER OF BARBARA NICHOLS, A CONSTITUENT OF MINE WHO DIED  
12 SEVERAL WEEKS AGO AND I'LL GIVE THE BOARD SECRETARY THE  
13 INFORMATION. UNANIMOUS VOTE. ALL RIGHT. SUPERVISOR MOLINA, DO  
14 YOU HAVE ANY ADJOURNING MOTIONS?

15

16 **SUP. MOLINA:** YES, I DO, I HAVE ONE ADJOURNING MOTION. I'D LIKE  
17 TO ASK THAT WE ADJOURN THIS MORNING IN THE MEMORY OF U.S. ARMY  
18 SPECIALIST LUIS AYALA OF SOUTH GATE WHO WAS KILLED WHILE  
19 SERVING OUR COUNTRY IN IRAQ. LUIS WAS A SECOND SQUADRON 8TH  
20 CALVARY REGIMENT, FIRST BRIGADE TEAM AND FIRST CALVARY  
21 DIVISION OF FORT HOOD, TEXAS. WE WANT TO EXTEND OUR DEEPEST  
22 CONDOLENCES TO HIS ENTIRE FAMILY AND CERTAINLY TO ALL OF HIS  
23 FELLOW SOLDIERS AS WELL.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.



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1

2 **SUP. MOLINA:** AND THEN I HAVE-- I HELD ITEM 39-B AND I DO HAVE  
3 A MOTION ON THAT. AND WHAT WE CAN DO IS GO AHEAD, LET ME READ  
4 THE MOTION AND HOPEFULLY WE CAN APPROVE THAT. THE SHERIFF'S  
5 DEPARTMENT HAS CREATED 285 POST POSITIONS WITHOUT BOARD  
6 AUTHORIZATION. AS A RESULT, THE SHERIFF'S DEPARTMENT MUST  
7 CURTAIL THEIR EXPENDITURES TO REMAIN WITHIN THE BOARD APPROVED  
8 BUDGET OF THE FISCAL YEAR. THE BOARD OF SUPERVISORS IS  
9 MANDATED TO PROVIDE OVERSIGHT OF THE SHERIFF'S BUDGET. IN  
10 ORDER TO DO THIS ADEQUATELY, IT IS NECESSARY FOR THE BOARD TO  
11 RECEIVE REGULAR REPORTING ON THE SHERIFF'S BUDGET. I THEREFORE  
12 MOVE THAT THE BOARD REQUEST THE SHERIFF PROVIDE THE BOARD WITH  
13 QUARTERLY EXPENDITURE REPORTS ON ALL SHERIFF'S BUDGET ITEMS  
14 AND THE C.A.O. CONFIRM THESE EXPENDITURES. THIS REPORT SHOULD  
15 INCLUDING THE NUMBER OF SWORN AND CIVILIAN POSITIONS THAT ARE  
16 FILLED, ALONG WITH ACCOUNTING OF OVERTIME EXPENDITURES. THE  
17 REPORT IS DUE 30 DAYS AFTER THE END OF EACH FISCAL QUARTER,  
18 BEGINNING WITH THE FOURTH QUARTER OF FISCAL YEAR 2006/2007.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. I'LL SECOND THAT. IS  
21 THERE ANY OBJECTION TO THAT MOTION AS AN AMENDMENT TO THE ITEM  
22 THAT'S BEFORE US? IF NOT, UNANIMOUS VOTE ON THE AMENDMENT. CAN  
23 I ASK A QUESTION OF MR. JANSSEN, SINCE THIS ITEM HAS BEEN  
24 BROUGHT FORWARD UNDER 39-B? I THINK WE NEED TO-- I WANT TO GET  
25 IT OUT ON THE RECORD BECAUSE THESE THINGS TEND TO TAKE ON A



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1 LIFE OF THEIR OWN. A YEAR FROM NOW, SOME REPORTER WILL DO A  
2 STORY ABOUT HOW THE SHERIFF ASKED FOR A BUDGET AND WE DIDN'T  
3 GIVE IT TO HIM AND THAT SORT OF THING AND I APOLOGIZE FOR  
4 AMBUSHING YOU, DAVID. IF YOU DON'T HAVE IT, YOU DON'T HAVE IT.  
5 BUT I THINK IT'S COMMITTED TO YOUR MEMORY AND THAT'S THE ISSUE  
6 OF WHAT WE APPROVED IN THE SHERIFF'S BUDGET FOR THIS FISCAL  
7 YEAR IN CUSTODY FOR PERSONNEL. DO YOU HAPPEN TO REMEMBER WHAT  
8 THAT FIGURE...? YOU'RE FIRED. [ LAUGHTER ]

9

10 **C.A.O. JANSSEN:** THERE ARE MANY THINGS THAT ARE UP THERE BUT  
11 THAT IS NOT ONE OF THEM.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** GOTCHA. [ LAUGHTER ] WELL, YOU  
14 WERE ABLE TO TELL IT TO ME ON THE PHONE THE OTHER DAY.

15

16 **C.A.O. JANSSEN:** IT'S BECAUSE-- YEAH, IT'S BECAUSE I HAD IT IN  
17 FRONT OF ME AT THE TIME JUST BY CHANCE.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. BUT I GUESS WHAT I'M  
20 DRIVING AT IS THAT WE APPROPRIATED A SIGNIFICANT SUM OF MONEY  
21 FOR, IF MY MEMORY SERVES ME CORRECTLY, SOMEWHERE BETWEEN 200  
22 AND 300 PERSONNEL, I KNOW IT WAS SEVERAL HUNDRED PERSONNEL.

23

24 **C.A.O. JANSSEN:** WELL, IT'S TENS OF MILLIONS AND HUNDREDS OF  
25 POSITIONS, ALL RELATED TO JAILS.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** IN THE JAILS.

3

4 **C.A.O. JANSSEN:** RIGHT, IN THE JAILS.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT NOT ALL OF THOSE  
7 POSITIONS-- IN FACT, A SIGNIFICANT PERCENTAGE OF THOSE  
8 POSITIONS WERE DIVERTED ELSEWHERE. DOES THAT RING A BELL?

9

10 **C.A.O. JANSSEN:** THERE'S SOME INDICATION FROM REPORTS THAT AN  
11 UNKNOWN NUMBER HAVE BEEN USED ELSEWHERE, YES.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. AND I GUESS THAT-- WHEN YOU  
14 CAN, HAVE YOUR STAFF GET ALL THE BOARD MEMBERS A MEMORANDUM ON  
15 THAT WHEN YOU'VE FERRETED THAT OUT BUT THAT'S REALLY THE  
16 PROBLEM WITH THIS SITUATION IS WE GO THROUGH A VERY RIGOROUS  
17 BUDGET PROCESS. THE BOARD GAVE THE SHERIFF'S DEPARTMENT,  
18 APPROPRIATED TO THE SHERIFF'S DEPARTMENT, WHAT WAS THE GROWTH  
19 IN THE DEPARTMENT BUDGET THIS YEAR OVER LAST YEAR OVERALL? DO  
20 YOU REMEMBER? WHAT DO YOU REMEMBER?

21

22 **C.A.O. JANSSEN:** COULD HAVE BEEN 150-- NOT THIS. IT COULD BE  
23 150 MILLION BUT IF YOU ADD SALARIES AND COSTS...

24



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** IT WAS HUGE, SALARIES, COSTS, BUT  
2    ALSO POSITIONS AND WE INVESTED HEAVILY IN THE JAILS BECAUSE WE  
3    KNEW WE HAD A PROBLEM IN THE JAILS, NOT JUST THE RUTHERFORD  
4    PIECE BUT THE OTHER ASPECTS OF JAIL SECURITY AND THE LIKE, AND  
5    WE ALSO APPROPRIATED THE FUNDS SO THAT THEY WOULD BE ABLE TO  
6    ACCELERATE THEIR HIRING AND THEY'VE DONE A PRETTY GOOD JOB OF  
7    ACCELERATING-- A VERY GOOD JOB OF ACCELERATING HIRING. BUT  
8    WHEN THE ACTION LEAVES HERE AND GOES TO THE DEPARTMENT,  
9    REGARDLESS OF WHAT THE DEPARTMENT IS AND THEN THE DEPARTMENT  
10    IGNORES THE CONSTRAINTS OR THE PURPOSES FOR WHICH THOSE MONEYS  
11    WERE APPROPRIATED, THEN, WITHOUT TELLING THE BOARD AND MAYBE  
12    NOT EVEN TELLING THEIR SUPERIORS, WELL, THAT'S AN ISSUE THAT'S  
13    NOT FREE FROM DOUBT, AT LEAST NOT TELLING THE BOARD THAT THEY  
14    ARE RUNNING AMOK ON THEIR OVERTIME ACCOUNT AND THEN COME BACK  
15    HERE AND SAY-- AND DROP A LETTER ON YOUR DESK THAT SAYS, "WE  
16    NEED MORE MONEY AND IF WE DON'T-- THAT WE NEED MORE MONEY" AND  
17    THEN PEOPLE SAY, "IF THEY DON'T GIVE THEM THE MONEY, YOU'RE  
18    NOT DOING YOUR DUTY FOR THE JAILS," THAT'S LIKE A KID KILLING  
19    HIS PARENTS AND THEN COMING TO THE COUNTY DEPARTMENT OF  
20    CHILDREN SERVICES AND COMPLAINING THAT HE'S AN ORPHAN. THIS IS  
21    MISMANAGEMENT OF A LEVEL THAT IS VERY UNSETTLING, THAT THIS  
22    COULD HAVE TAKEN PLACE WITHOUT THE KNOWLEDGE OF THE BOARD AND  
23    WITHOUT THE KNOWLEDGE, APPARENTLY, OF YOUR MESSAGE, THE COUNTY  
24    ADMINISTRATIVE OFFICERS-- OFFICE AND I DON'T KNOW HOW FAR UP  
25    THE CHAIN IN THE SHERIFF'S DEPARTMENT IT WAS KNOWN. YOU CAN'T-



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1 - THIS IS A ROGUE OPERATION. YOU SIMPLY CAN'T BE CREATING  
2 PHANTOM-- WELL, THEY WEREN'T PHANTOM, CREATING 300 POSITIONS  
3 AND PAYING FOR THEM WITH OVERTIME WITHOUT GETTING ANY  
4 AUTHORITY TO DO THAT FROM ANY AUTHORIZED PERSON OR ENTITY IN  
5 THE COUNTY GOVERNMENT, ESPECIALLY WHEN WE APPROPRIATED THE  
6 MONEY AND THEY APPARENTLY DID NOT USE THE MONEY THAT WAS  
7 APPROPRIATED FOR JAIL PERSONNEL FOR JAIL PERSONNEL. THEY  
8 DIVERTED THEM TO OTHER PURPOSES. AND ONE OF THE THINGS I'D  
9 LIKE TO KNOW IS, WHERE DID THE MONEY GO? WHERE DID THE MONEY  
10 THAT WE APPROPRIATED FOR JAIL PERSONNEL GO IF THEY WEREN'T  
11 APPROPRIATED FOR JAIL-- IF THEY WEREN'T USED FOR JAIL  
12 PERSONNEL? WHAT PROJECTS DID THEY GO TO? WHERE WERE THESE  
13 PEOPLE DEPLOYED? WERE THEY DEPLOYED? I THINK THIS IS A SHOT  
14 ACROSS EVERYBODY'S BOW. I THINK THIS IS, THIS COULD BE THE TIP  
15 OF THE ICEBERG. YOU CANNOT HAVE THIS TYPE OF MANAGEMENT  
16 BREAKDOWN AND NOT HAVE POTENTIALLY OTHER PROBLEMS, YOU KNOW,  
17 ASPECTS, OTHER ASPECTS OF THE ORGANIZATION. AND, YOU KNOW,  
18 FRANKLY, I GET TIRED OF READING THAT THE BOARD OF SUPERVISORS  
19 CUT THE SHERIFF'S BUDGET, CUT THE SHERIFF'S BUDGET THREE YEARS  
20 AGO, CUT THE SHERIFF'S BUDGET TWO YEARS AGO, CUT THE SHERIFF'S  
21 BUDGET LAST YEAR, CUT THE SHERIFF'S BUDGET THIS YEAR, WHEN  
22 WE'VE BEING DOING NOTHING BUT INCREASING THEIR BUDGET BY TENS  
23 OF MILLIONS OF DOLLARS A YEAR AND SOMETIMES MORE, SPECIFICALLY  
24 AIMED AT, IN THE LAST YEAR, THIS YEAR, WHEN WE APPROVED THE  
25 BUDGET LAST YEAR FOR THIS YEAR, WAS SPECIFICALLY AIMED AT THE





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1 JAIL SITUATION AND THEN TO FIND OUT THAT THEY DIDN'T HAVE  
2 ENOUGH RESOURCES TO DO THE JAIL SITUATION, ONLY TO FIND OUT  
3 THEN THAT THE MONEY APPROPRIATED FOR JAIL PERSONNEL WAS  
4 DIVERTED TO SOMETHING ELSE AND NEVER PUT THE PEOPLE IN THE  
5 JAIL, NEVER PUT THE DEPUTIES IN THE JAIL, THEN CREATED PHANTOM  
6 POSITIONS AND PAID THEM WITH OVERTIME MONEY TO DO WHAT SHOULD  
7 HAVE BEEN DONE WITH-- THAT HAD BEEN BUDGETED IN THE NORMAL  
8 COURSE THROUGH THE BUDGET PROCESS. THIS IS CRAZY. THIS IS  
9 ABSOLUTELY CRAZY. AND SO THE ISSUE HERE ISN'T, WAS THE  
10 SHERIFF'S DEPARTMENT SHORTCHANGED? THE ISSUE HERE IS, WHERE IS  
11 THE FISCAL MANAGEMENT IN THE SHERIFF'S DEPARTMENT? MR.  
12 ANTONOVICH?

13

14 **SUP. ANTONOVICH:** THE INCREASE IN THE SHERIFF'S BUDGET LAST  
15 YEAR ACTUALLY, IT WAS AN INCREASE, YOU WANT TO LOOK AT WHAT  
16 HAPPENED IN THE PAST DECADE. DUE TO THE FAILURES OF THIS  
17 BOARD, WE HAD A LARGE EXODUS OF SHERIFF DEPUTIES AND, THROUGH  
18 THE BUDGET THAT WAS PASSED LAST YEAR, WE WERE ABLE TO REDUCE  
19 THE NUMBER OF RETIREMENTS, WHICH WAS A COST SAVING FOR THE  
20 COUNTY BY NOT HAVING TO BRING IN INEXPERIENCED PEOPLE BUT  
21 RETAINING THOSE WHO WERE EXPERIENCED. SECONDLY, WE HAVE AN  
22 OVERCROWDING CONDITION IN THE JAIL, IT'S NOT A SECRET, AND WE  
23 HAD TO PAY ADDITIONAL OVERTIME FOR THOSE INMATES AND, IN  
24 STUDIES THAT THIS BOARD HAS COMMISSIONED, WE FOUND THAT THERE  
25 WAS LARGE AREAS OF THIS COUNTY SLOW RESPONSE TIMES FOR CRIME



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1 AND UNDERSTAFF OF POSITIONS AND THAT THE SHERIFF'S PERSONNEL  
2 WERE UNDERSTAFFED. SO THE FUNDS THAT WERE SPENT WERE SPENT IN  
3 THE ISSUE OF PROTECTING PUBLIC SAFETY AND PUBLIC SAFETY IS THE  
4 FIRST PRIMARY RESPONSIBILITY OF THIS COUNTY AND WE NEED TO  
5 SUPPORT PUBLIC SAFETY AND MAKE ADDITIONAL CUTS WHERE THEY  
6 IMPACT OUR ABILITY TO ENSURE PUBLIC SAFETY. WE STILL NEED MORE  
7 OFFICERS THAN THE THOUSAND THAT WE AUTHORIZED IN THE LAST  
8 BUDGET. WE SHOULD CONTINUE TO INCREASE THE SIZE OF THE  
9 SHERIFF'S DEPARTMENT SO THAT THEY HAVE THE TOOLS AND THE  
10 RESOURCES TO PROTECT THE PUBLIC. THAT IS OUR RESPONSIBILITY TO  
11 THE PUBLIC AND WE HAVE VAST AREAS OF UNINCORPORATED  
12 COMMUNITIES THAT HAVE LONG RESPONSE TIMES WHEN THEY CALL 9-1-  
13 1. THAT'S UNCONSCIONABLE. AND THEN THE MOTION THAT SUPERVISOR  
14 MOLINA AND I HAD AUTHORED AND SUPPORTED BY THIS BOARD, WE MADE  
15 A COMMITMENT THAT WE WERE GOING TO INCREASE THE SIZE AND  
16 PATROLS IN THOSE UNINCORPORATED AREAS. BUT THE-- HAVING BETTER  
17 UNDERSTANDING OF THE BUDGET PROCESS IS FINE. WE NEED THAT  
18 INFORMATION. WE NEED TO HAVE REGULAR REPORTS. BUT THE  
19 SHERIFF'S DEPARTMENT, AGAIN, IS STILL UNDERSTAFFED, EVEN WHEN  
20 THEY FILLED THE 1,000 VACANCIES THAT THEY HAVE AND THEY HAVE  
21 TO HAVE ADDITIONAL MANPOWER TO PROTECT OUR PUBLIC.

22  
23 **SUP. MOLINA:** MR. CHAIRMAN?

24  
25 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MOLINA?



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1

2 **SUP. MOLINA:** I THINK WE HAVE TO BE VERY CAREFUL HERE AND I'M A

3 LITTLE BIT TROUBLED, MR. ANTONOVICH. WE ALL WANT TO RESPECT

4 AND WE ALWAYS ARE DEMANDING MORE PUBLIC SAFETY DOLLARS AND

5 WE'RE ALWAYS TRYING TO FIND A WAY TO WORK WITH THE SHERIFF ON

6 STRATEGIES TO PRESERVE AND PROTECT LAW ENFORCEMENT WITHIN OUR

7 COMMUNITIES. BUT LET'S NOT GET-- LET'S NOT CONFUSE THAT WITH

8 BASIC ACCOUNTABILITY. IF THERE'S ANYTHING THAT WE HAVE A

9 RESPONSIBILITY FOR HERE IS THE ACCOUNTABILITY OF ALL OF THE

10 BUDGETS AND ALL OF THE RESPONSIBILITIES FOR THE DEPARTMENTS.

11 WE HAVE TO ALLOCATE THOSE SCARCE RESOURCES. WE DID DO OUR

12 SHARE IN OUR BUDGET LAST YEAR, AUGMENTING THE SALARY AND WE

13 EVEN HAVE THE CAPABILITY TODAY, PROBABLY BECAUSE OF HOW THIS

14 BOARD HAS MANAGED ITS DOLLARS, TO PUT IN THE ADDITIONAL

15 DOLLARS. BUT WE'RE FORTUNATE TO BE ABLE TO DO THAT IF THAT

16 WERE THE CASE. BUT I THINK WE HAVE TO BE VERY CAREFUL. YOU

17 HAVE TO UNDERSTAND THE WORD "UNAUTHORIZED". UNAUTHORIZED.

18 THAT'S SIGNIFICANT AND IMPORTANT. THE SHERIFF, EVEN THOUGH HE

19 IS THE ELECTED OFFICIAL, HE CANNOT-- HE DOES NOT CREATE HIS

20 OWN BUDGET. THAT IS OUR DUTY, THAT IS OUR RESPONSIBILITY AND

21 IT IS HIS RESPONSIBILITY TO MANAGE THOSE POSITIONS AND THAT

22 BUDGET. HE IS NOT ALLOWED TO CREATE UNAUTHORIZED POSITIONS.

23 ONLY THIS BOARD CAN DO THAT, AND SO LET'S NOT CONFUSE IT. I

24 THINK THAT I WANT TO FIND A WAY TO BRING ACCOUNTABILITY TO

25 THAT. THAT MEANS NOW THEY'RE GOING TO HAVE TO DO THIS



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1 QUARTERLY REPORT. THAT MEANS THAT NOW THEY'RE GOING TO HAVE TO  
2 TELL US AND WE'RE GOING TO HAVE A BETTER OPPORTUNITY  
3 OPPORTUNITY BUT WHAT I FIND TROUBLING, AND I HOPE WHAT MR.  
4 YAROSLAVSKY HAS RAISED IS NOT TRUE, THAT THIS MONEY WENT TO  
5 OTHER PROJECTS THAT MAY HAVE BEEN UNAUTHORIZED OR  
6 INAPPROPRIATE. I DON'T KNOW THAT AND I HOPE THAT'S NOT THE  
7 CASE. I'VE BEEN LED TO BELIEVE THAT IT WAS OVERTIME, THERE  
8 WERE POSITIONS THAT WERE UNFILLED AND SO I HOPE THAT'S THE  
9 CASE BECAUSE, IF I FIND OUT THAT THE MONEY THAT I ALLOCATED  
10 WENT TO PROJECTS THAT I DIDN'T AUTHORIZE, YOU'RE GOING TO HAVE  
11 ONE VERY, VERY ANGRY SUPERVISOR AND I THINK I'M GOING TO BE  
12 JOINED BY MY COLLEAGUES IN THAT REGARD. WE SCRUTINIZE THE  
13 BUDGET, WE GO THROUGH IT, WE TRY AND MAKE THE BEST DECISION  
14 POSSIBLE AS TO HOW TO ALLOCATE THE RESOURCES IN PARTNERSHIP  
15 WITH THE SHERIFF. THERE IS NO DOUBT THAT WE MADE THIS EFFORT  
16 AND THE RUTHERFORD DECISION AND SOME OF THE OTHER  
17 RESPONSIBILITIES HAVE ESCALATED OUR NEEDS. BUT I HOPE THAT IS  
18 NOT THE CASE AND I DON'T WANT TO BE PUT INTO A SITUATION THAT,  
19 IF I'M HOLDING THE SHERIFF ACCOUNTABLE FOR THOSE BUDGET  
20 DOLLARS, THAT DOESN'T MEAN THAT I DON'T SUPPORT PUBLIC SAFETY.  
21 THAT'S INAPPROPRIATE AND UNFAIR BECAUSE WE'RE TRYING TO FIND  
22 THOSE WAYS TO HAPPEN. BUT I AM TROUBLED WHEN I GET PEOPLE TO  
23 THE CENTER AISLE, I ASK BASIC QUESTIONS AND THEY AREN'T QUITE  
24 AS HONEST AS THEY SHOULD BE AND I APPRECIATE SOMEBODY NOT  
25 KNOWING SOMETHING AND SAYING SO. BUT I ASKED QUESTION CLEARLY,



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1 WHEN WE RECEIVED THE REPORT FROM OUR-- MERRICK BOBB ABOUT SOME  
2 OF THOSE SECURITY MEASURES AND I SAID, "DO YOU NEED MORE  
3 POSITIONS FOR THIS?" AND THEY SAID, "NO". AND, IF YOU LOOK  
4 BACK ON IT, EITHER SOMEONE WAS LYING OR SOMEBODY DID NOT KNOW  
5 AND SO WE ARE ONLY AS EFFECTIVE AS OUR ABILITY TO GET THE  
6 INFORMATION THAT YOU GIVE US AND MAKE DECISIONS FROM THAT  
7 INFORMATION. IF WE'RE MISINFORMED, THEN WE CAN'T MAKE THE BEST  
8 DECISION BASED ON THIS BUDGET. SO I HOPE THAT, AS THIS IS  
9 GOING TO BE SORTED OUT, WE'RE NOT GOING TO FIND THAT THESE  
10 DOLLARS WENT INTO PROJECTS THAT WERE UNAUTHORIZED. WE  
11 CERTAINLY KNOW THAT SOME OF THESE DOLLARS WENT INTO POSITIONS  
12 THAT WEREN'T AUTHORIZED AND THAT SHOULDN'T BE THE KIND OF WAY  
13 THAT WE'RE GOING TO WORK BECAUSE IT'S GOT TO BE A PARTNERSHIP.  
14 WE'RE INTERESTED, WE'RE AS INTERESTED AS ANYONE ELSE IN MAKING  
15 SURE THAT WE ARE FULLY FUNDING OUR RESPONSIBILITIES IN LAW  
16 ENFORCEMENT AND CERTAINLY WE UNDERSTAND THE ESCALATING  
17 PROBLEMS IN OUR JAILS AND WE'VE TRIED TO BE AS ATTENTIVE AS  
18 POSSIBLE. BUT DON'T TAKE AWAY OUR RESPONSIBILITY TO HOLD  
19 EVERYONE ACCOUNTABLE TO MEETING THE NEEDS OF THEIR BUDGET,  
20 UNDERSTANDING THEIR BUDGET AND, MORE IMPORTANTLY, MAKING SURE  
21 THAT WE'RE MEETING THOSE NEEDS WHICH WE HAVE TO BE INFORMED,  
22 SO I AM TROUBLED. I DON'T KNOW IF, AT THE CONCLUSION, WE'RE  
23 GOING TO FIND OUT THAT IT WENT TO OTHER PROJECTS BUT I'D BE  
24 VERY DISAPPOINTED. BUT I CERTAINLY DIDN'T APPRECIATE THE WAY I  
25 GOT THE INFORMATION IN A EMAIL THAT THE SHERIFF'S DEPARTMENT



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1 CAME AND UP TOLD US WE HAD \$200 MILLION OVER BUDGET. THAT WAS  
2 VERY TROUBLESOME AND IT DOESN'T HELP US IN MAKING THE KIND OF  
3 INFORMED DECISIONS THAT WE NEED TO MAKE ON ALL OF OUR ITEMS,  
4 PARTICULARLY PUBLIC SAFETY.

5

6 **SUP. ANTONOVICH:** MR. CHAIRMAN. SHERIFF, DID YOU DIVERT ANY OF  
7 THE, LET'S SAY, CUSTODY FUNDS OUT OF CUSTODY TO OTHER  
8 PROJECTS?

9

10 **SHERIFF LEE BACA:** WELL, YOU KNOW, I HEARD MR. YAROSLAVSKY SAY  
11 THAT ON THE MONITOR OUTSIDE AND, QUITE FRANKLY, I'D LIKE TO  
12 KNOW WHERE YOUR EVIDENCE IS. YOU KNOW, IS THERE SOMEBODY THAT  
13 CAME TO YOU AND SAID, "GUESS WHAT? THEY TOOK 5 MILLION, 10  
14 MILLION, 15 MILLION, 50 MILLION OUT OF CUSTODY AND PUT IT  
15 SOMEWHERE ELSE"?

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** I BELIEVE THE COUNTY  
18 ADMINISTRATOR-- THE CHIEF ADMINISTRATIVE OFFICER'S OFFICE HAS  
19 BEEN TRYING TO DO AN ANALYSIS OF WHAT HAPPENED TO THE FUNDS  
20 AND, AS MR. JANSSEN SAID, THERE'S SOME EVIDENCE AND I DON'T  
21 KNOW WHAT HIS EVIDENCE IS, I'LL LET HIM SPEAK FOR HIMSELF.  
22 THAT'S WHERE I GOT MY INFORMATION, THAT SOME OF THE FUNDS THAT  
23 WERE APPROPRIATED FOR JAIL PERSONNEL IN THIS YEAR'S BUDGET  
24 DIDN'T END UP IN JAIL PERSONNEL. NOW, THEY MAY HAVE ENDED UP  
25 IN SOMETHING ELSE, THEY MAY HAVE ENDED UP IN FIELD PATROL,





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1 THEY MAY HAVE ENDED UP IN DETECTIVE, I DON'T KNOW WHERE THEY  
2 ENDED UP. AND I WANT TO MAKE IT CLEAR I'M NOT SUGGESTING THAT  
3 IT WAS NEFARIOUS BUT THERE IS A PROCESS AND I'M NOT SURE YOU  
4 KNOW, SHERIFF, AT THIS POINT, AND I APPRECIATE YOUR-- YOU HAVE  
5 NOT BEEN A HAPPY CAMPER ABOUT THIS SITUATION THAT WE'RE  
6 TALKING ABOUT TODAY BUT I THINK WE NEED-- YOU NEED AND THIS  
7 BOARD NEEDS TO UNDERSTAND EXACTLY WHAT HAPPENED, HOW DID THIS  
8 BREAKDOWN TAKE PLACE? MR. JANSSEN, WHEN YOU WERE PREPARING THE  
9 BUDGET FOR THE BOARD LAST SPRING AND SUMMER AND WORKING WITH  
10 THE SHERIFF'S DEPARTMENT, WERE YOU AWARE THAT THERE WAS AN  
11 OVERCROWDING SITUATION AT THE JAILS?

12

13 **C.A.O. JANSSEN:** YES.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** YES. WERE YOU AWARE THAT THERE  
16 WERE RIOTS IN THE JAILS?

17

18 **C.A.O. JANSSEN:** YES.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** WERE YOU AWARE THAT THERE WAS AN  
21 A.C.L.U. LAWSUIT OR ISSUE PENDING OVER THE CONDITIONS AT MEN'S  
22 CENTRAL JAIL?

23

24 **C.A.O. JANSSEN:** WE ALL WERE.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** WE ALL WERE. WE ALL WERE. AND DID  
2    THE BUDGET INCREASES AND ALLOCATIONS, THE SIGNIFICANT  
3    INCREASES YOU MADE FOR JAILS, WERE THEY RESPONSIVE TO THE  
4    SHERIFF'S REQUESTS TO ADDRESS THOSE ISSUES OF OVERCROWDING,  
5    RIOTS, THE FLOOR SLEEPERS, ALL THE THINGS THAT THE A.C.L.U.  
6    HAD BROUGHT FORWARD?

7

8    **C.A.O. JANSSEN:** WITH THE EXCEPTION OF THE TITLE 15  
9    INSPECTIONS, WE GAVE THEM HALF OF WHAT THEY ASKED FOR, THE  
10    ANSWER IS YES. THE CHALLENGE HERE IS THE 85-- OR 285 POSITIONS  
11    THAT NOBODY KNEW ABOUT AND WE'RE NOT PREPARED TO SAY THEY  
12    WEREN'T NEEDED. WE JUST-- NOBODY KNEW ABOUT THEM. THEY WEREN'T  
13    AUTHORIZED. I DON'T THINK THE SHERIFF KNEW ABOUT IT. NOBODY  
14    KNEW. THAT'S REALLY THE ISSUE HERE IS HOW DID ALL THOSE  
15    POSITIONS AND EXPENDITURES GET OUT...

16

17    **SHERIFF LEE BACA:** I AGREE WITH THE ISSUE BUT I DISAGREE THAT  
18    THE ASSUMPTION THAT SOMEHOW MONEY OUT OF CUSTODY WAS DIVERTED  
19    INTO THIS EFFORT. I THINK THAT THIS IS...

20

21    **SUP. YAROSLAVSKY, CHAIRMAN:** MONEY OUT OF CUSTODY WAS DIVERTED  
22    INTO WHAT EFFORT?

23

24    **SHERIFF LEE BACA:** WELL, WHAT YOU SAID...

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** NO, WHAT I SAID WAS, AND I'M  
2    REPEATING WHAT MR. JANSSEN HIMSELF SAID HERE AND WHAT HE HAS  
3    SAID, WHAT I'M SAYING-- AND HE'LL SPEAK FOR HIMSELF BUT WHAT  
4    I'M SAYING IS THAT MONEY THAT WAS APPROPRIATED TO THE-- TO  
5    YOUR BUDGET FOR THE CUSTODY DIVISION, CUSTODY BUDGET...

6

7    **SHERIFF LEE BACA:** YEAH, THAT'S THE ISSUE.

8

9    **SUP. YAROSLAVSKY, CHAIRMAN:** ...FOR PERSONNEL, THAT NOT ALL THE  
10    PERSONNEL FOR WHICH THOSE MONEYS WERE APPROPRIATED ENDED UP IN  
11    CUSTODY.

12

13    **SHERIFF LEE BACA:** THAT'S ABSOLUTELY FALSE.

14

15    **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WELL, THEN, LET'S...

16

17    **SHERIFF LEE BACA:** I MEAN, AND I THINK-- WELL, BUT, YOU SEE,  
18    IT'S REAL EASY TO GET UP IN FRONT OF ALL OF US HERE AND SAY  
19    THIS IS WHAT WE THINK MAY BE HAPPENING AND THEREFORE LET'S  
20    JUST CREATE A BIG STORM OUT OF SMOKE AND MIRRORS. AND SO I'M  
21    KIND OF IN A QUANDARY AS TO WHY I EVEN HAVE TO FACE THAT KIND  
22    OF AN INQUIRY WHEN, IN FACT, IT DOESN'T EVEN HAVE EVIDENCE TO  
23    SUPPORT THAT KIND OF A COMMENTARY AND WHAT'S UNUSUAL ABOUT,  
24    IT'S UNNECESSARY TO THE WHOLE OF THE SUCCESSES OF THE COUNTY.  
25    YOU KNOW, WE ARE STILL A COUNTY THAT SUCCESSFULLY DEALS WITH



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1 THE BIGGEST CRIMINAL JUSTICE PROBLEM, THE BIGGEST HEALTHCARE  
2 PROBLEM, THE BIGGEST TRANSPORTATION PROBLEM IN THE WHOLE  
3 ENTIRE UNITED STATES AND I HAVE PRAISED THIS BOARD OVER AND  
4 OVER AND OVER AGAIN AND I DON'T SUGGEST THAT I DON'T DESERVE  
5 CRITICISM BUT NOT IN THAT RESPECT. I MEAN, I'M WILLING TO TAKE  
6 THE HEAT ON THE FACT THAT MY MANAGERS AND I KNEW THAT THE  
7 RUTHERFORD PROCESS IS COSTLY, IT FLUCTUATES THROUGHOUT THE  
8 FISCAL YEAR. YOU CAN SET A BUDGET FOR A COUNTY DEPARTMENT,  
9 MINE IN PARTICULAR, AND THAT BUDGET MAY OR MAY NOT MEET THE  
10 CONTINUING DEMANDS OF A JAIL SYSTEM THAT IS, QUITE FRANKLY, A  
11 JAIL SYSTEM THAT COLLAPSES. BUT THE ENTIRE CRIMINAL JUSTICE IS  
12 COLLAPSED IN THE COUNTY OF LOS ANGELES, SO I THINK OUR  
13 POSITIVENESS FOR ONE ANOTHER'S PROBLEMS IS IMPORTANT AND I  
14 DON'T MIND CRITICISM BUT I CERTAINLY DON'T WANT TO BE ACCUSED  
15 OF DOING SOMETHING I DIDN'T DO.

16  
17 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. JANSSEN, PERHAPS YOU WANT TO  
18 CLARIFY THIS.

19  
20 **C.A.O. JANSSEN:** AGAIN, WELL, THERE'S AN INTERNAL AUDIT THAT  
21 THE SHERIFF'S OWN PEOPLE DID. THEY DID THE RIGHT THING. THEY  
22 TRIED TO FIND OUT WHAT WAS GOING ON, WHY OVERTIME WAS GOING UP  
23 SO HIGH AND THAT'S HOW THAT 285 POSITIONS OR THEREABOUTS WAS  
24 IDENTIFIED AND THE SHERIFF TOOK ACTION TO DO SOMETHING ABOUT  
25 THEM. THERE IS SIMPLY ONE LINE IN THAT AUDIT REPORT THAT SAYS,



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1 "THIS SITUATION IS EXACERBATED BY THE CUSTODY FACILITIES  
2 EXPERIENCING A LARGE NUMBER OF UNAVAILABLE PERSONNEL DUE TO  
3 LOANS TO OTHER UNITS, EMPLOYEE INJURIES AND A MYRIAD OF OTHER  
4 FACTORS." THAT'S ALL IT SAYS.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** WHOSE AUDIT IS THAT?

7

8 **C.A.O. JANSSEN:** IT'S THE SHERIFF'S AUDIT. THEY WERE FINDING  
9 OUT WHAT WAS GOING ON AND THEY DID THE RIGHT THING IN FINDING  
10 THAT OUT. I DON'T KNOW WHAT THAT MEANS, I DON'T KNOW HOW MANY  
11 THERE ARE, BUT THE BIG ISSUE IS THE 285 POSITIONS, THE \$31  
12 MILLION. NOW, IF THAT NUMBER HAPPENS TO BE 20 OR 30 OR 40, I  
13 WOULD BE CONCERNED, I DON'T KNOW THAT IT IS, BUT THAT'S WHERE  
14 THE STATEMENT CAME FROM.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

17

18 **SHERIFF LEE BACA:** OKAY. YES. THANK YOU. GOOD DISCUSSION. [  
19 LAUGHTER ]

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANY OTHER DISCUSSION?  
22 WE'RE GOING TO TAKE THIS-- THERE'S SOME CLOSED SESSION ASPECTS  
23 TO THIS, RUTHERFORD RELATED.

24

25 **SUP. MOLINA:** THE MOTION WAS PASSED?



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** YOURS WAS ALREADY PASSED.

3

4 **CLERK SACHI HAMAI:** SUPERVISOR, I ACTUALLY THINK YOU'RE GOING  
5 TO PASS THE MOTION AND THE RUTHERFORD IS ON AS CS-3 AS A  
6 SEPARATE CLOSED SESSION ITEM, SO THIS ITEM WILL BE APPROVED IN  
7 OPEN...

8

9 **SUP. MOLINA:** [ INAUDIBLE ]

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THAT'S ITEM 39...

12

13 **C.A.O. JANSSEN:** WELL, THE-- NO. THE ITEM BEFORE YOU IS 39-B,  
14 AND THE-- I WOULD-- IT'S CERTAINLY UP TO YOU BUT, BASED ON THE  
15 SHERIFF'S LETTER OF THIS MORNING, I DON'T BELIEVE THAT THIS  
16 PARTICULAR-- THE MAIN ITEM IS NECESSARY ANY MORE. I THINK  
17 SUPERVISOR MOLINA'S ITEM IS. BUT IT'S, AS I SAID, IT'S YOUR  
18 DECISION.

19

20 **SUP. MOLINA:** THEN I CAN JUST HANDLE IT AS A...

21

22 **SUP. ANTONOVICH:** HAVE THIS REPORT BACK.

23

24 **SUP. MOLINA:** ...SUBSTITUTE, RIGHT?

25





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1    **SUP. YAROSLAVSKY, CHAIRMAN:** YES, YOU COULD.

2

3    **SUP. ANTONOVICH:** WE'RE ASKING FOR YOU TO ALSO GIVE THAT REPORT  
4    BACK.

5

6    **SUP. YAROSLAVSKY, CHAIRMAN:** WHICH REPORT BACK? THE ONE THAT'S  
7    IN YOUR MOTION?

8

9    **SUP. ANTONOVICH:** YES.

10

11    **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I THINK THE WAY YOUR MOTION  
12    IS WRITTEN...

13

14    **SUP. KNABE:** WELL, THERE'S A WAY TO BRING THEM TOGETHER, I  
15    THINK, THE TWO MOTIONS.

16

17    **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T THINK THAT-- I MEAN, THE  
18    MOTION IS-- YOUR MOTION IS ACCUSATORY AGAIN, AS YOU FREQUENTLY  
19    DO, OF THE BOARD AND YOU'RE ENTITLED TO YOUR OPINION. I DON'T  
20    SUBSCRIBE TO THAT OPINION. THIS IS NOT AN ISSUE OF THE BOARD  
21    CUTTING 285 POSITIONS OR THE SHERIFF BEING FORCED TO CUT 285  
22    POSITIONS. THIS STARTED WITH AN UNAUTHORIZED 285 POSITIONS,  
23    WHICH I DON'T BELIEVE HE KNEW ABOUT AND HE'S DOING SOMETHING  
24    ABOUT IT NOW AND I APPRECIATE THAT AND, YOU KNOW, WE'RE ALMOST  
25    IN MARCH.



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1

2 **SUP. KNABE:** WELL, BASED ON THE LETTER THAT WE JUST GOT FROM  
3 THE SHERIFF, I DON'T THINK WE NEED 39-B. WE CAN JUST DEAL  
4 WITH...

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S WHY I THINK MS. MOLINA'S  
7 SUGGESTION...

8

9 **SUP. MOLINA:** THAT'S WHY WE SAID TO MAKE IT A SUBSTITUTE.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** MAKE HER AMENDMENT A SUBSTITUTE  
12 INSTEAD OF AN AMENDMENT. I WOULD SECOND THAT AS A SUBSTITUTE.  
13 CALL THE ROLL.

14

15 **CLERK SACHI HAMAI:** THERE'S A SPEAKER.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, I'M SORRY. YOU'RE RIGHT. MR.  
18 WALTER L. JOHNSON. YOU WERE A HELL OF A PITCHER YOUR DAY, MR.  
19 JOHNSON.

20

21 **C.A.O. JANSSEN:** I WOULD NOTE, SUPERVISOR ANTONOVICH, THAT WE  
22 ARE ADDRESSING THESE POSITIONS FOR NEXT YEAR IN THE BUDGET, IN  
23 CONSIDERATION OF THE BUDGET.

24



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1    **SUP. ANTONOVICH:** HAVING THAT INFORMATION, REPORT BACK NEXT  
2    WEEK AS THE MOTION REQUESTS WOULD BE HELPFUL.

3

4    **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, WE'LL GET THAT INFORMATION  
5    BUT I THINK WHAT WE HAVE BEFORE US IS A SUBSTITUTE MOTION FOR  
6    YOUR MOTION.

7

8    **SUP. ANTONOVICH:** NO. I THINK IT'S AN AMENDMENT TO THE MOTION.  
9    I HAVE NO PROBLEM WITH THE AMENDMENT.

10

11    **SUP. YAROSLAVSKY, CHAIRMAN:** BUT IT'S NOW BEEN MADE AS A  
12    SUBSTITUTE AND WE'LL VOTE ON IT WHEN WE'RE DONE WITH THE  
13    PUBLIC HEARING. MR. JOHNSON?

14

15    **WALTER L. JOHNSON:** GOOD MORNING, MR. CHAIRMAN, SUPERVISORS, I  
16    HAD PREPARED COMMENTS SUPPORTING THE NEED FOR MORE JAIL GUARDS  
17    BUT IT APPEARS THAT'S NOT EXACTLY THE ISSUE, SO I'D JUST LIKE  
18    TO SHORTEN MY COMMENTS AND SAY THAT I WOULD LIKE TO URGE THESE  
19    BOARD OF SUPERVISORS AND THE SHERIFF TO DEVELOP BETTER  
20    COMMUNICATIONS. THANK YOU.

21

22    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU.

23



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1 **WALTER L. JOHNSON:** BETWEEN EACH OTHER. YOU GUYS NEED TO BE  
2 LESS OF A DYSFUNCTIONAL FAMILY AND MORE OF A COMMUNICATING  
3 FAMILY. THANK YOU.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, WE'RE LESS DYSFUNCTIONAL THAN  
6 WE APPEAR TO BE. [ LAUGHTER ]

7

8 **C.A.O. JANSSEN:** WE ARE, BELIEVE IT OR NOT.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT WE DO A POOR JOB OF  
11 COMMUNICATING THAT SOMETIMES. ALL RIGHT. MS. MOLINA HAS A  
12 SUBSTITUTE MOTION. CALL THE ROLL.

13

14 **CLERK SACHI HAMAI:** OKAY, I'M CALLING THE ROLL ON THE  
15 SUBSTITUTE MOTION. SUPERVISOR MOLINA?

16

17 **SUP. MOLINA, CHAIR:** AYE.

18

19 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

20

21 **SUP. KNABE:** AYE.

22

23 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

24

25 **SUP. ANTONOVICH:** NO.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON. YOUR MIKE IS OFF. IT'S  
3 BEEN A BAD DAY FOR THE ELECTRICIAN. OKAY, MR. ANTONOVICH VOTES  
4 "NO," MR. KNABE VOTES AYE, MS. MOLINA VOTES AYE, I'LL VOTE  
5 AYE, THE SUBSTITUTE MOTION IS APPROVED. NEXT ITEM. WE'RE DONE?

6

7 **SUP. MOLINA:** OH, MR. CHAIRMAN, I HAVE ONE MORE ADJOURNING  
8 MOTION. THIS WAS A VERY TROUBLING ADJOURNMENT. I'M ASKING THAT  
9 WE ADJOURN IN THE MEMORY OF BRANDI RENEE GUERECA OF  
10 MONTEBELLO. SHE TRAGICALLY PASSED AWAY AT THE AGE OF 18.  
11 BRANDI WAS A RECENT GRADUATE OF ST. PAUL HIGH SCHOOL, WAS  
12 ACTIVE IN THE MONTEBELLO SOCCER LEAGUE. WE WANT TO EXTEND OUR  
13 DEEPEST CONDOLENCES TO BRANDI'S MOTHER AND HER SISTERS AS WELL  
14 AS THE ENTIRE FAMILY.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.

17

18 **CLERK SACHI HAMAI:** OKAY, WE NEED TO GO BACK TO THE PUBLIC  
19 HEARINGS, ITEMS 1 AND 2. MR. CHAIRMAN, MEMBERS OF THE BOARD,  
20 AFTER TABULATING THE BALLOTS, A DETERMINATION HAS BEEN MADE  
21 THAT NO MAJORITY PROTEST EXISTS AGAINST THE PROPOSED  
22 ANNEXATION AND LEVYING OF ASSESSMENTS FOR THE APPROVED  
23 TENTATIVE SUBDIVISION TERRITORIES TRACT NUMBER 53618 TO COUNTY  
24 LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING  
25 DISTRICT LLA-1 UNINCORPORATED ZONE CHARTER OAK AREA. AS A



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1     RESULT, IT WOULD BE APPROPRIATE FOR THE BOARD TO ADOPT THE  
2     RESOLUTION TO LEVY ASSESSMENTS.

3

4     **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I WILL SO MOVE. SECONDED BY  
5     MR. ANTONOVICH. WITHOUT OBJECTION, UNANIMOUS VOTE.

6

7     **CLERK SACHI HAMAI:** OKAY. ON ITEM NUMBER 2, AFTER TABULATING  
8     THE BALLOTS, A DETERMINATION HAS BEEN MADE THAT NO MAJORITY  
9     PROTEST EXISTS AGAINST THE PROPOSED ANNEXATION AND LEVYING OF  
10    ASSESSMENTS FOR THE APPROVED TENTATIVE SUBDIVISION TERRITORIES  
11    TRACT NUMBER 48086 AND PARCEL NUMBER 60272 TO THE COUNTY  
12    LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING  
13    DISTRICT LLA-1, UNINCORPORATED ZONE, SAN CLARITA AND SAN  
14    GABRIEL AREAS. AS A RESULT, IT WOULD BE APPROPRIATE FOR THE  
15    BOARD TO ADOPT THE RESOLUTION TO LEVY ASSESSMENTS.

16

17    **SUP. YAROSLAVSKY, CHAIRMAN:** I WILL SO MOVE. SECONDED BY MR.  
18    ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

19

20    **CLERK SACHI HAMAI:** THAT COMPLETES THE PUBLIC HEARING ITEM.

21

22    **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY PUBLIC COMMENT? OKAY.  
23    I'M GOING TO ASK THAT WE LIMIT THE PUBLIC COMMENT TO TWO  
24    MINUTES, BECAUSE WE HAVE QUITE A FEW PEOPLE. EACH PERSON WILL  
25    HAVE TWO MINUTES. KING CHEUNG-- I'M GOING TO CALL THREE OR





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1 FOUR PEOPLE-- FOUR PEOPLE DOWN TOGETHER. KING CHEUNG, BURKE  
2 CHRISTIAN, NA'AMA BAIFUS AND ZEEV GOLDREICH. MR. CHEUNG?

3

4 **KING CHEUNG:** OKAY. GOOD MORNING.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** GOOD MORNING.

7

8 **KING CHEUNG:** MY NAME IS KING CHEUNG. I'M A PARENT OF A STUDENT  
9 WHO IS A SENIOR AT THE LOS ANGELES COUNTY SCHOOL OF ARTS AND  
10 FOR THE LAST 2-1/2 YEARS IN THE THEATRE AND DANCE DEPARTMENT.  
11 WE TRY TO RESOLVE THE SCHOOL AND BOARD OF EDUCATION. SO FAR WE  
12 GET NOWHERE. THEREFORE WE'RE HERE TO ASK FOR YOUR HELP. WE  
13 KNOW YOU'RE POWERFUL PEOPLE AND YOU ARE BOARD MEMBERS AND  
14 HOPEFULLY SOMETHING CAN BE DONE. AND WHAT I WANT TO TALK ABOUT  
15 IS DEALING WITH THE QUALITY OF THE ARTS EDUCATION. SINCE  
16 SEPTEMBER OF LAST YEAR, A LOT OF TEACHERS HAVE BEEN LEFT FOR  
17 ONE REASON OR ANOTHER AND SOME LESS EXPERIENCED HAVE BEEN  
18 HIRED TO REPLACE THEM AND WE HAVE SO MANY TEACHERS BEING  
19 REPLACED IN EDUCATION. ALSO, LACK OF MANAGEMENT. GET S.B.A.  
20 DANCE. GET INTO DANCE. TEACHER IS NOT QUALIFIED TO TEACH THE  
21 SUBJECT. AND ALSO, ONE OF THE BIG PROBLEMS IS DEALING WITH THE  
22 CURRICULUM. WE FELT THAT THERE'S A MOVE TO A MORE COMMERCIAL  
23 DANCING AND I PERSONALLY THINK IT'S SHOULD BE GROUNDS FOR KIDS  
24 TO GET INTO COLLEGE AND CONSERVATORY AND I HAVEN'T SEEN  
25 ANYBODY ASKING KIDS WHO DANCE HIP-HOP FOR THEIR AUDITIONS. AND



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1 WHAT I'D LIKE TO DO IS ASK THE BOARD TO HELP US OUT, MAYBE  
2 APPOINT SOMEBODY TO MEDIATE FOR US AND AS THE SCHOOL AND THE  
3 PRINCIPAL TO TALK TO US. WE TALKED TO THEM AND THERE'S NO  
4 RESPECT. THANK YOU VERY MUCH.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. BERT CHRISTIAN AND LET  
7 ME JUST CALL AUDREY SHIDIE-- IS IT SHIDIE? ALL RIGHT. COME ON  
8 DOWN. MR. CHRISTIAN. YOU CAN MOVE THAT OVER.

9

10 **SPEAKER:** IF I MAY, I'M SCHEDULED-- WE HAVE PUT THIS TOGETHER  
11 AND I WOULD LIKE TO SPEAK LAST.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THAT'S FINE. JUST IDENTIFY  
14 YOURSELVES. YOUR NA'AMA?

15

16 **NA'AMA BAIFUS:** HELLO. GOOD AFTERNOON. I'M NA'AMA BAIFUS. I'M  
17 ALSO A PARENT AT THE LOS ANGELES COUNTY HIGH SCHOOL FOR THE  
18 ARTS AND I'M HERE TO RAISE CONCERNS THAT WERE RAISED BEFORE  
19 AND FOR QUITE SOME TIME. MY MAIN CONCERN THAT I'M PRESENTING  
20 HERE IS VIOLATION OF THE FIRST AMENDMENT. THE STYLE OF  
21 MANAGEMENT THAT PROHIBITING PARENTS TO BE ACTIVE, TO RAISE  
22 CONCERNS, THE LATEST OF WHICH WAS COMPLETELY REMOVING THE  
23 PARENTS ORGANIZATION FROM ANY ACTION OR GATHERING ON CAMPUS.  
24 WE WERE ORDERED BY L.A.C.O.E., WHICH IS A BOARD, TO AVOID ANY  
25 GATHERING IN ANY PARENT BODY MEETING ON CAMPUS. WE ARE



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1 PROHIBITED FROM POSTING OUR MINUTES FROM THE PREVIOUS MEETINGS  
2 ON THE WEB SITE OF THE SCHOOL AND WE BASICALLY SHUT DOWN AND  
3 THAT'S INCLUDING NOT JUST THE PARENTS, THE PARENTS ARE THE  
4 LATEST ACT BUT BEFORE THAT, KIDS RAISED CONCERNS AND WERE  
5 IGNORED OR DISREGARDED. ME AS A PARENT, I WROTE LETTERS AND  
6 DID NOT RECEIVE EVEN A RESPONSE SO MUCH AS RECEIVED YOUR  
7 LETTER, NOTHING, NO RESPONSE AT ALL AND LOOKING BACK, I FOUND  
8 THAT THERE'S MORE THAN ONE DEPARTMENT THAT IS LIKE THAT AND  
9 THE CONCERNS WERE RAISED FROM LONGER THAN TWO YEARS NOW  
10 WITHOUT A PROPER RESPONSE AND SINCE WE TOOK ALL AVENUE,  
11 BECAUSE I THOUGHT THE PRINCIPALS WOULD HANDLE IT AND THEN WE  
12 THOUGHT L.A.C.O.E. WOULD HANDLE IT AND NOW WE ARE AT A POINT  
13 THAT WE'VE BASICALLY SHOVED OFF AND WE WANT ACTION AND WE HAVE  
14 PROPOSALS AND WE REALLY NEED TO RESOLVE THE ISSUES. THESE ARE  
15 NOT TREMENDOUSLY OVERLY TOUGH ISSUES, THESE ARE REASONABLE  
16 REQUESTS THAT WE HAVE AND NEED TO BE HEARD. THANK YOU VERY  
17 MUCH.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** FIRST OF ALL, HAVE YOU NOT, AS WE  
20 SIT HERE TODAY, NOT HAD A RESPONSE FROM L.A.C.O.E.

21

22 **AUDREY SHIDIE :** YES, WE JUST RECENTLY HAD-- WE JUST RECENTLY--

23

24 **SPEAKER:** I'M GOING TO READ IT TO YOU.

25



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** YOU DON'T HAVE TO READ IT, BECAUSE  
2   I THINK WE'VE ALL RECEIVED IT AND I THINK MY OWN STAFF HAS  
3   BEEN IN TOUCH WITH ONE OR MORE OF YOU OVER THE COURSE OF THE  
4   LAST SEVERAL WEEKS AND HAS ALSO BEEN WORKING WITH L.A.C.O.E.  
5   TO TRY TO ADDRESS THIS ISSUE, SO I'M NOT GOING TO DEFEND  
6   L.A.C.O.E. BUT I CERTAINLY WILL SEE THAT WHEN OUR CONSTITUENTS  
7   CALLED OR CONSTITUENT AND BROUGHT THIS TO OUR ATTENTION, THAT  
8   THERE WAS SOME FOLLOW-UP WITH THE SUPERINTENDENT DIRECTLY.  
9   NOW, THAT'S A DIFFERENT STORY THAN-- I DON'T KNOW WHAT YOU'RE  
10   REFERRING TO ABOUT, YOU KNOW, PARENTS DO NOT HAVE A RIGHT TO  
11   WALK ONTO A CAMPUS WHENEVER THEY FEEL LIKE IT.

12

13   **AUDREY SHIDIE:** NO, WE HAVE-- I HAVE A LETTER HERE FROM MR.  
14   FLORENCE PROHIBITING OUR PARENT BODY FROM MEETING ON CAMPUS,  
15   FROM POSTING MINUTES ON--

16

17   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ALL RIGHT. I DIDN'T  
18   UNDERSTAND THAT.

19

20   **ZEEV GOLDREICH:** WE RAISED OVER \$100,000 THIS YEAR FOR THE  
21   SCHOOL. WE ARE PROHIBITED TO GIVE THIS MONEY TO THE SCHOOL. WE  
22   HAVE THE MONEY IN OUR BANK ACCOUNT. MUSIC DEPARTMENT IS GOING  
23   FOR A COMPETITION AND THEY CAN'T USE THE MONEY THAT WE RAISED  
24   FOR THAT COMPETITION BECAUSE WE ARE NOT ALLOWED TO DISBURSE



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1 THE MONEY. WE HAVE \$100,000 FOR THE SCHOOL. IT'S NOT A SMALL  
2 CHUNK OF MONEY.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO REFUSED TO TAKE YOUR \$100,000?

5

6 **ZEEV GOLDREICH:** WE HAVE INSTRUCTIONS IN LETTER FROM DAVID  
7 FLORES, NOT TO GIVE THAT MONEY TO SCHOOL.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO IS DAVID FLORES?

10

11 **ZEEV GOLDREICH:** HE IS--

12

13 **SPEAKER:** ASSISTANT--

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** ASSISTANT SUPERINTENDENT?

16

17 **SPEAKER:**-- SUPERINTENDENT IN L.A.C.O.E. YESTERDAY, FEW DAYS  
18 AGO, DAN-- THE HEAD OF THE MUSIC DEPARTMENT REQUESTED THE  
19 MONEY...

20

21 **SUP. MOLINA:** BUT THEY TOLD YOU WHY. WHY DID THEY TELL YOU?

22

23 **ZEEV GOLDREICH:** AND HE WAS-- HE WAS REFERRED TO PRINCIPAL, THE  
24 PRINCIPAL TOLD HIM TO GO TO THE FOUNDATION, THE FOUNDATION  
25 TOLD HIM, WE CAN'T DISBURSE THAT MONEY BECAUSE IT'S NOT IN OUR



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1 BUDGET, GO BACK TO SQUARE ONE. THE MONEY IS IN OUR POSSESSION.  
2 THEY WOULDN'T TAKE IT.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY WOULDN'T THEY TAKE YOUR MONEY?

5

6 **ZEEV GOLDREICH:** YOU HAVE TO ASK DAVID FLORES. I CAN'T ANSWER  
7 FOR HIM.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THEY GAVE YOU NO REASON?

10

11 **ZEEV GOLDREICH:** PART OF SHUTTING US OFF IS NOT TAKING OUR  
12 MONEY.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. GO AHEAD.

15

16 **ZEEV GOLDREICH:** MY NAME IS ZEEV GOLDREICH AND I'M HERE TO  
17 RAISE CONCERNS ABOUT THE ISSUES OF SAFETY. IN THE YEAR  
18 2005/2006, THERE WERE THREE INCIDENTS THAT WE KNOW OF SCHOOL  
19 BUSES LEAVING THE SCHOOL GROUNDS, TAKING TO REHEARSALS IN  
20 THEATERS WITHOUT TEACHER SUPERVISION ON BOARD. ONLY ADULT ON  
21 THE BUS WAS THE DRIVER. BUS LEFT SCHOOL ON MAY 24, 2006, WITH  
22 NO SUPERVISION, SUPERVISING ADULT ON BOARD. DEPARTMENT CHAIR  
23 TOLD 11 GRADE STUDENT TO BE IN CHARGE OF THE BUS AND THEN SHE-  
24 - AND THAT THE DEPARTMENT CHAIR WILL FOLLOW THE BUS, WHICH IT  
25 DIDN'T DO. THE BUS GOT LOST DRIVING FROM CAMPUS OF THE SCHOOL,





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1 WHICH IS CASA DEL LAY TO THE ALEX THEATRE, WHICH IS 10 MILES  
2 AWAY, ENDED UP BEING IN ALTADENA, WHICH IS 20 MILES AWAY FROM  
3 THE ALEX THEATRE. PARENTS WHO WAITED FOR THE BUS AT THE  
4 THEATRE WERE TOLD THAT THE BUS IS DELAYED. THE BUS ARRIVED  
5 2:00 P.M., AN HOUR LATER AND THE WHOLE STORY WAS SHUSHED AND  
6 THE PARENTS FOUND OUT ABOUT IT THIS YEAR ONLY IN SEPTEMBER BY  
7 MISTAKE. ON MAY 4 AND MAY 5, 2006, TWO BUSES LEFT SCHOOL FOR  
8 THE FIRST YEAR REHEARSAL DEPARTMENT AT PASADENA CITY COLLEGE.  
9 AGAIN, NO SUPERVISING ADULT ON THE BUS. IN BOTH CASES, THE  
10 BUSES GOT SAFELY TO PCC AND, AGAIN, PARENTS WERE NOT INFORMED  
11 ABOUT THE FACT THAT THE BUSES WENT BY THEMSELVES. THIS YEAR,  
12 AFTER WE HAD A MEETING, L.A.C.O.E. BOARD INFORMED ABOUT THOSE  
13 PROBLEMS THIS YEAR, NOVEMBER-- STATES HERE-- ANOTHER BUS WENT  
14 TO-- TO REHEARSAL IN PASADENA COLLEGE WITH DANCE STUDENTS AND  
15 WITHOUT-- WITH THE SECRETARY ON BOARD AND THE SECOND BUS HAD  
16 NO PERSON ON BOARD. LUCKILY FOR US, EVERYBODY FIT INTO ONE  
17 BUS. WE DIDN'T HAVE FIRST AID KITS IN THE SCHOOL UNTIL ONE OF  
18 THE PARENTS DONATED THEM. IN NOVEMBER 7TH, SCHOOLS STARTED IN  
19 SEPTEMBER. FOR OVER TWO MONTHS, WE DIDN'T HAVE FIRST AID KITS  
20 AND WE DIDN'T HAVE ICE PACKS FOR THE DANCERS, WHICH ARRIVED  
21 TOWARDS THE ENDS OF NOVEMBER AFTER PARENTS WERE COMPLAINING.  
22 THERE ARE SAFETY ISSUES THAT THE SCHOOL SHOULDN'T START THE  
23 YEAR WITHOUT THOSE IN THE SCHOOL. THE FIRST AID KIT OF THE  
24 SCHOOL IS STILL EMPTY. THE ONLY FIRST AID KIT THEY HAVE AT THE  
25 DANCE DEPARTMENT IS THE ONE DONATED BY THE PARENTS.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. WHO'S NEXT?

3

4 **BERT CHRISTIAN:** I'M NEXT. I'M BERT CHRISTIAN AND WE HAVE MADE  
5 SOME RECOMMENDATIONS, SAFETY RECOMMENDATIONS THAT WE WOULD  
6 LIKE TO SEE IMPLEMENTED, AND I JUST WANTED TO SAY THAT I'M A  
7 NEW PARENT. MY DAUGHTER JUST STARTED IN SEPTEMBER AND SO IT'S  
8 QUITE SURPRISING TO SEE THAT THE RESPONSE OR THE LACK OF  
9 RESPONSE THAT WE GET IN TERMS OF JUST DEALING WITH THIS, THAT  
10 WE HAVE TO-- WE'RE RELUCTANT THAT WE HAVE TO COME TO THIS  
11 STAGE IN ORDER TO SEEMINGLY GET A HEARING FROM THE  
12 ADMINISTRATION BUT AT ANY RATE, JUST QUICKLY, SOME OF THE  
13 SUGGESTIONS THAT WE HAVE IS THAT WE FORM A SAFETY PROTOCOL  
14 COMMITTEE CONSISTING OF AT LEAST ONE RISK MANAGEMENT  
15 PROFESSIONAL STUDENT REPRESENTATIVE FROM EACH ART DEPARTMENT  
16 AND AT LEAST ONE PARENT FROM EACH ART DEPARTMENT AND A FACULTY  
17 MEMBER TO REVIEW THE CURRENT SAFETY POLICIES AND PROCEDURES  
18 AND TO ENSURE THAT SAFETY PROTOCOLS ARE CLEAR, CONSISTENT AND  
19 FULLY INCLUSIVE OF ALL ASPECTS OF THE DEPARTMENTS. THIS  
20 COMMITTEE WOULD MAKE RECOMMENDATIONS REGARDING FACULTY  
21 TRAINING AND AWARENESS OF SAFETY PROTOCOLS. PROVIDE ON CAMPUS  
22 ACCESS TO CLINICAL PSYCHOLOGIST ONE MONTH TO ACCEPTANCE OF OUR  
23 RECOMMENDATIONS TO ADDRESS THE STUDENT AND FACULTY EMOTIONAL  
24 IMPACT THESE PAST SEVERAL MONTHS HAVE HAD ON THEM AND THE  
25 IMPACT THAT HAS OCCURRED OVER THE PAST SEVERAL YEARS IN THE



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1 THEATRE DEPARTMENT. RESUME IMMEDIATELY THE ONE SCHOOL, ONE  
2 BUDGET PROCESS WITH THE CONTINUED FOCUS ON BEST PRACTICES IN  
3 THE AREA OF BUDGETING AND ACCOUNTING. IN THE INTEREST OF  
4 SALVAGING THE SCHOOL YEAR FOR THE SENIORS IN THE DANCE  
5 DEPARTMENT, RESTORE THE DEPARTMENT AS MUCH AS POSSIBLE TO ITS  
6 STATUS AS OF AUGUST 2006, INVITING ANY TEACHERS WILLING TO  
7 RETURN TO THEIR FORMER ROLES TO DO SO, AND PLACE THE DANCE  
8 DEPARTMENT IN THE CARE OF THE L.A.H.S.A. PRINCIPAL AND THE  
9 ACTING CHAIR. TO MAINTAIN THE CURRENT THEATRE FACULTY UNTIL  
10 SUCH TIMES AS THE FINDINGS FROM THE SCHOLASTIC ART INTEGRITY  
11 COMMITTEE ARE RECEIVED AND THE ART-- WE'RE RECOMMENDING THAT  
12 THE PERFORMING OF A SCHOLASTIC ART INTEGRITY FOR ALL ART  
13 DEPARTMENTS BEGINNING WITH THE THEATRE AND PROCEEDING TO DANCE  
14 AND OTHER DEPARTMENTS TO CONDUCT AN AUDIT OF THE CONTENT AND  
15 IMPLEMENTATION OF THE THROUGH LINE OF THE CURRICULA. THIS  
16 COMMITTEE COULD BE CO-SHARED BY SHEILA BERGMAN, THE EXECUTIVE  
17 DIRECTOR OF THE FOUNDATION AND OBJECTIVE EDUCATION ART  
18 SPECIALIST AGREED UPON BY L.A.C.O.E., THE L.A.H.S.A.  
19 FOUNDATION AND THE BOARD. THIS COMMITTEE WOULD TAKE INTO  
20 CONSIDERATION THE STRATEGIC VISION OF THE FOUNDER, CAROLINE  
21 AMESON, LOST ACCREDITATION REQUIREMENTS CONSISTENT WITH THE  
22 REQUIREMENTS FOR COLLEGE REQUIREMENTS CONSISTENT WITH SILLY  
23 BUS TO ENSURE STUDENTS GET INTO TOP CONSERVATORIES AND  
24 UNIVERSITIES AND IMMEDIATELY IMPLEMENT WEEKLY STAFF MEETINGS  
25 WITH THE THEATRE AND DANCE DEPARTMENTS THAT INCLUDE ALL



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1 FACULTY AND EXECUTIVE DIRECTORS OF THE FOUNDATION. THESE  
2 MEETINGS START TO PROVIDE AN OPEN AND SAFE FORUM FOR FACULTY  
3 COMMUNICATION REGARDING ISSUES OF SCHOLARSHIP CONSERVATORY  
4 METHODOLOGY, ADHERENCE TO SYLLABI AND FINALLY TO ESTABLISH A  
5 WORKING RELATIONSHIP WITH FRIENDS OF ARTS D THAT WAS DISC  
6 EARLIER SO THAT THEY CAN RESUME ACTIVITIES ON THE CAMPUS,  
7 INCLUDING BUT NOT LIMITED TO PARENT MEETINGS, PRODUCING  
8 GRADUATION, PROVIDING SUPPORT FOR STUDENTS, VOLUNTEERS AND  
9 FACULTY FOR AUDITIONS AND PERFORMANCES AND SUPPORTING THE  
10 L.A.H.S.A. ART DEPARTMENTS WHERE APPROPRIATE, BUDGET TO  
11 ACTUALS HAVE BEEN DEMONSTRATED AND PARTICIPATION IN SCHOOL  
12 COMMITTEES.

13  
14 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. MY SUGGESTION IS  
15 YOU CONTINUE TO WORK WITH-- ALL OF YOU WHO HAVE BEEN WORKING  
16 WITH MY OFFICE, TALK WITH OUR OFFICE, BUT IT'S NOT MY OFFICE'S  
17 PROBLEM EXCLUSIVELY, IT'S ALL FIVE DISTRICTS THAT ARE IN THIS  
18 PROGRAM AND IN THE DANCE PROGRAM, TOO AND IT'S INCUMBENT UPON  
19 L.A.C.O.E. AND YOU FOLKS TO COMMUNICATE WITH ONE ANOTHER. I AM  
20 NOT PREPARED, AS WE SIT HERE TODAY AND BASED ON WHAT I KNOW  
21 AND I ACTUALLY HAVE LOOKED INTO THIS BASED ON THE LETTERS THAT  
22 I'VE GOTTEN FROM SEVERAL PEOPLE, YOU KNOW, I USED TO BE A  
23 TEACHER A LONG TIME AGO AND MY PARENTS WERE BOTH TEACHERS AND  
24 THERE'S A FINE LINE WHEN A PARENT INTERVENES. SOMETIMES THE  
25 PARENTS ARE JUSTIFIED AND SOMETIMES THE TEACHERS-- OR THE



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1 SCHOOL IS JUSTIFIED. I DON'T KNOW ENOUGH TO KNOW WHICH IS  
2 WHICH, SPEAKING FOR MYSELF. OTHERS MAY BE MORE INFORMED ABOUT  
3 THIS THAN I AM BUT IT'S SOMETHING THAT NEEDS TO GET RESOLVED  
4 AND THERE CAN'T BE THIS KIND OF ONGOING ANTAGONISM BECAUSE  
5 IT'S COMING AT THE EXPENSE OF THE KIDS, I'M SURE THAT THE KIDS  
6 ARE THE ONES THAT ARE PAYING THE PRICE FOR IT. NOT YOU AND NOT  
7 THE SUPERINTENDENT AND SO GET TO THE BOTTOM OF THIS AND IT MAY  
8 NOT BE ALL TO YOUR SATISFACTION AT THE END OF THE DAY BUT THE  
9 L.A. COUNTY HIGH SCHOOL FOR THE ARTS IS AN OUTSTANDING SCHOOL.  
10 IT HAS A TREMENDOUS REPUTATION, IT PRODUCES GREAT-- IT TRAINS  
11 AND PRODUCES GREAT TALENT OF THE KIDS WHO COME THERE AND  
12 VIRTUALLY EVERY STUDENT THAT GOES THERE HAS A VERY POSITIVE  
13 EXPERIENCE AND I DON'T THINK IT'S-- WHATEVER THE ISSUES ARE  
14 HERE IS NOT SOMETHING THAT SHOULD TAINT THE ENTIRE-- THE  
15 ENTIRE SCHOOL. JUDGING FROM THE NUMBER OF PEOPLE IN MY-- IN MY  
16 DISTRICT ALONE WHO ARE ANXIOUS TO HAVE THEIR CHILDREN ATTEND  
17 THIS SCHOOL, IF THIS WAS SUCH A TERRIBLE PLACE, I DON'T THINK  
18 THERE WOULD BE A LONG LINE OF PEOPLE TRYING TO GET IN BUT  
19 THAT'S NOT TO SAY THAT YOU MAY NOT HAVE ISSUES THAT NEED TO BE  
20 ADDRESSED. I THINK THE SCHOOL OFFICE OF EDUCATION, L.A.C.O.E.,  
21 IS BEGINNING TO ENGAGE AND I HOPE THAT THAT WILL-- THAT  
22 PROCESS WILL COME TO A SATISFACTORY RESOLUTION. MY OFFICE IS  
23 PREPARED TO HELP, MY STAFF HAS WORKED WITH SOME OF YOU, I  
24 THINK AND SO LET ME JUST LEAVE IT AT THAT. THANK YOU. I DON'T



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1 KNOW IF ANYBODY ELSE WILL SAY ANYTHING BUT IF NOT, THANK YOU  
2 FOR COMING.

3

4 **KING CHEUNG:** MAY I JUST SAY ONE COMMENT?

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** YES.

7

8 **KING CHEUNG:** ALL WE'RE ASKING, IS THAT WE WANT TO TALK TO THE  
9 SCHOOL, THE PRINCIPAL, SUPERINTENDENT, ASSISTANT  
10 SUPERINTENDENT BUT THEY REFUSE TO TALK TO US, WITH THE PARENTS  
11 THAT BROUGHT THE PROBLEM TO THEM.

12

13 **SUP. MOLINA:** WHAT HAPPENED WHEN YOU MET WITH THE FACILITATOR?

14

15 **ZEEV GOLDREICH:** WE WERE KICKED OUT OF THE MEETING.

16

17 **SUP. MOLINA:** YOU WERE KICKED OUT OF THE MEETING. WHY WERE YOU  
18 KICKED OUT OF THE MEETING?

19

20 **ZEEV GOLDREICH:** BECAUSE THE FACILITATOR SAID IT'S A MEETING  
21 FOR HIM AND THE SCHOOL BOARD AND HE DOESN'T WANT ONLY ONE SITE  
22 TO BE THERE. I DIDN'T KNOW THAT WE HAD SITES. ALL OF US HAVE  
23 ONE SIDE, THE STUDENTS' SIDE AND HE SAID, WELL, ONLY ONE SIDE  
24 IS REPRESENTED HERE.

25





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1    **SUP. MOLINA:** I THINK WHAT WE'RE ALL TRYING TO DO HERE IS  
2    CREATE A-- CREATE A COOPERATIVE ATMOSPHERE AND I THINK YOU  
3    NEED TO BE SOMEWHAT COOPERATIVE. IT'S MY UNDERSTANDING THEY'RE  
4    TRYING TO ADDRESS THOSE ISSUES AND THEY'VE CREATED A MECHANISM  
5    FOR THAT. I THINK THE LETTER COVERS IT, FOR THE MOST PART. I  
6    KNOW IT'S-- ONE OF THE THINGS IS THAT WE'RE NOT ALWAYS GOING  
7    TO GET AN ANSWER TO EVERY SINGLE THING WE WANT OUR WAY, SO  
8    HOPEFULLY WE CAN HAVE A COOPERATIVE ATMOSPHERE. I THINK  
9    THEY'VE MADE SOME EFFORT TO CORRECT SOME OF THESE ISSUES AND  
10   ADDRESS THEM TO THE EXTENT THAT THEY CAN AND IT ISN'T AS  
11   CLEARLY AS YOU'RE POINTING OUT, HAVING-- KNOWING A LITTLE BIT  
12   OF WHAT'S GOING ON.

13

14   **ZEEV GOLDREICH:** I DON'T THINK A SAFETY ISSUE IS SOMETHING  
15   THAT'S NOT--

16

17   **SUP. MOLINA:** THE SAFETY ISSUE, YOU'RE MAKING IT SOUND AS IF  
18   THERE WAS NOT A PARENT ON THE BUS AND THAT TEACHER WAS  
19   REPRIMANDED FOR THAT ISSUE. YOU'RE MAKING IT SOUND MUCH MORE  
20   THAN IT IS.

21

22   **ZEEV GOLDREICH:** THERE WAS NO TEACHER AND THERE WAS NO--

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** I DON'T MEAN TO BE DISRESPECTFUL BUT WE'RE TRYING  
2   TO BE RESPECTFUL, WE'RE TRYING TO OPERATE AN ENTIRE SCHOOL IN  
3   THOSE STANDARDS AND WE DID CORRECT THAT.

4

5   **ZEEV GOLDREICH:** NO, IT WASN'T CORRECTED, BECAUSE AFTER THAT  
6   HAPPENED, A BUS WENT WITH ONLY A SECRETARY ON BOARD AND THE  
7   SECOND BUS WENT WITH NO ADULT ON BOARD EXCEPT FOR THE DRIVER,  
8   SO THE PROBLEM WAS NOT CORRECTED. AFTER WE INFORMED EVERYBODY  
9   AND AFTER WE COMPLAINED ABOUT IT--

10

11   **SUP. MOLINA:** AGAIN AND ON THAT LETTER, IT SAYS IF YOU HAVE  
12   THOSE ISSUES, TO PLEASE RAISE THEM.

13

14   **ZEEV GOLDREICH:** WE RAISED THEM.

15

16   **SUP. MOLINA:** THERE'S AN EXPECT-- SIR, I DON'T THINK WE HAVE A  
17   COOPERATIVE RELATIONSHIP HERE. WE'RE TRYING TO DO ALL THAT WE  
18   CAN. THIS IS A SCHOOL THAT IS SO ESSENTIAL AND THERE ARE A LOT  
19   OF STUDENTS, I TALKED TO SOME OF THE PARENTS MYSELF THAT ARE  
20   VERY HAPPY WITH SOME OF THE THINGS THAT ARE GOING ON AND WE  
21   UNDERSTAND YOUR CONCERNS AND IT DOESN'T MEAN WE'RE TRYING TO  
22   DISMISS THEM, WE'RE TRYING TO CREATE AN ENVIRONMENT IN WHICH  
23   ALL OF IT CAN BE ADDRESSED AND I APOLOGIZE IF, IN FACT, THEY  
24   DIDN'T DO IT THE SECOND TIME, AND WE WILL TAKE CARE OF THAT  
25   FOR YOU.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. WE WILL CONTINUE TO WORK  
3 WITH YOU. DORN?

4

5 **SUP. KNABE:** THIS IS LIKE A BAD P.T.A. FIGHT, FOUNDATION,  
6 PARENTS, BOTH SIDES AND THE PARENTS ARE TRYING TO PUT THIS  
7 BOARD IN THE MIDDLE OF THIS FIGHT AND, YOU KNOW, OUR GOAL IS  
8 TO MAKE SURE THAT THE KIDS ARE PROVIDED WITH THE ACADEMIC  
9 EDUCATION AND THEATRE, YOU KNOW, EVERYTHING ELSE OUT THERE TO  
10 MAKE SURE IT HAPPENS AND HOPEFULLY THERE WILL BE A LITTLE  
11 BALANCE TO THIS PROCESS BECAUSE WE OBVIOUSLY HAVE HEARD FROM  
12 PARENTS ON THE OTHER SIDE, TOO, SO...

13

14 **AUDREY SHIDIE:** I HAVE JUST ONE REQUEST, THAT I NOTICED THAT  
15 THE KIDS, THE STUDENTS ARE NOT THE FOCAL POINT WHEN I CAME TO  
16 DISCUSS IT WITH THE PRINCIPAL AND WITH L.A.C.O.E., FOR SOME  
17 REASON, THEY COME BACK TO ME WITH PERSONNEL AND I'M NOT  
18 INVOLVED IN PERSONNEL. NO, I DON'T WANT TO BE INVOLVED IN  
19 PERSONNEL. I WANT THEM TO THINK WHAT'S BEST FOR MY CHILD.  
20 THAT'S ALL I ASK. KIDS ARE INTIMIDATED...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, BUT YOU ARE INVOLVED IN  
23 PERSONNEL AND YOU'VE INVOLVED YOURSELF IN PERSONNEL. YOU KNOW  
24 IT AND I KNOW IT, SO IT'S DISINGENUOUS TO SAY YOU DON'T WANT  
25 TO BE INVOLVED IN PERSONNEL. IT'S A DIFFICULT SITUATION. I



**The Meeting Transcript of  
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1 THINK YOU NEED TO UNDERSTAND THAT. I KNOW IT'S DIFFICULT WHEN  
2 IT'S YOUR OWN CHILD. I'VE BEEN IN THAT SITUATION MYSELF BUT  
3 THE-- THERE IS A PROCESS THAT NEEDS TO BE RESPECTED AND YOU  
4 SHOULD HAVE A PROCESS THAT IS OPEN TO YOU TO MAKE YOUR VIEWS  
5 HEARD. IF THEY HAVEN'T BEEN HEARD ADEQUATELY AT L.A.C.O.E., WE  
6 ALL APOLOGIZE FOR THAT BUT THERE ARE OTHER WAYS THAT YOU COULD  
7 GET HEARD. YOU GOT HEARD THROUGH OUR OFFICE, YOU GOT HEARD  
8 THROUGH THE OTHER OFFICES, YOU CAN COME HERE. THERE HAS BEEN  
9 SOME RESPONSE FROM L.A.C.O.E. AND IT MAY NOT BE ADEQUATE BUT  
10 THERE ARE SOME THINGS YOU'VE ASKED FOR THAT MAY NOT HAPPEN AND  
11 MAYBE SHOULD NOT HAPPEN, AND MAYBE YOUR OPINION IS JUST  
12 INCORRECT ABOUT CERTAIN PERSONNEL THAT YOU DON'T CARE FOR. I  
13 DON'T KNOW. I'M NOT THERE BUT I'VE BEEN IN ENOUGH CLASSROOMS  
14 IN MY LIFETIME TO KNOW THAT THE VIEWS OF PEOPLE WHO ARE NOT IN  
15 THE CLASSROOM CAN SOMETIMES-- YOU DON'T-- SOMETIMES YOU'RE AT  
16 A DISADVANTAGE, YOU ONLY SEE IT THROUGH ONE PRISM, THE SCHOOL  
17 WILL SEE IT THROUGH ANOTHER PRISM, AND SOMETIMES THE SCHOOL  
18 ONLY SEES IT THROUGH THEIR PRISM. AND OUR PROBLEM IS, OUR  
19 CHALLENGE IS AND YOURS IS AND I HOPE YOU WILL TAKE THIS IN THE  
20 SPIRIT IN WHICH IT IS GIVEN IS TO SYNTHESIZE BOTH YOUR GROUP,  
21 THE PARENTS' GROUP AND THE SCHOOL ADMINISTRATION. THIS SHOULD  
22 NOT HAVE COME TO THIS AND IT SHOULD-- BUT I DON'T THINK IT'S  
23 JUST ONE SIDE'S FAULT OR JUST ANOTHER SIDE'S FAULT. I THINK WE  
24 PROBABLY, JUDGING FROM EXPERIENCE, LIFE EXPERIENCE, WE ALL,  
25 BOTH SIDES CONTRIBUTED TO THE SITUATION. WE NEED TO JUST



**The Meeting Transcript of  
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1 EXTRICATE OURSELVES IN THE INTEREST OF THE KIDS. I APPRECIATE-  
2 - WE ALL APPRECIATE THE-- YOU TOOK TIME OUT OF YOUR DAY AND  
3 YOUR WORK TO BE HERE AND IT'S NOT EASY TO DO THAT AND THAT IN  
4 ITSELF IS A STATEMENT AND WE WILL CONTINUE TO WORK WITH YOU  
5 AND TRY TO RESOLVE IT. WE DON'T WANT TO BE PUT IN THE MIDDLE  
6 OF IT BUT WE'RE IN THE MIDDLE OF IT.

7

8 **KING CHEUNG:** YOU KNOW WHAT THE PROBLEM IS THAT THE SCHOOL...

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I'M SORRY, MR. CHEUNG. WE'VE  
11 HAD MORE OF A CONVERSATION THAN WE NORMALLY EVER DO IN PUBLIC  
12 COMMENT.

13

14 **ZEEV GOLDREICH:** THANK YOU.

15

16 **NA'AMA BAIFUS:** THANK YOU.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE WELCOME. THANK YOU FOR  
19 COMING. WE HAVE OTHER PEOPLE. AUDREY SHIDIE, LYNDIA MORAN AND  
20 BRENDA WILSON. MISS SHIDIE?

21

22 **AUDREY SHIDIE:** YES. HI. MY NAME IS AUDREY SHIDIE AND I'VE BEEN  
23 COMING DOWN HERE TALKING TO GLORIA MOLINA, YVONNE BURKE ABOUT  
24 A ISSUE. THEY SUPPOSED TO BE CALLING ME BACK BUT THEY NEVER  
25 DID. BE SHE CAN SAY SHE CAN TALK TO OTHER PARENTS BUT WHAT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ABOUT ME, I'M A PARENT, TOO, WHEN IT COME DOWN TO MY KIDS. I  
2 ASKED HER ABOUT TWO LETTERS I BROUGHT TO THEM AND GAVE THEM A  
3 COPY OF. ONCE WAS WHEN MY PARENTAL RIGHTS WERE TERMINATED AND  
4 THE OTHER ONE SAYING THAT MY PARENTAL RIGHTS WEREN'T  
5 TERMINATED, SO I ASKED HER AND YVONNE BURKE TO LOOK INTO THE  
6 MATTER. SHE CLAIMED SHE WAS, SHE CLAIMED SHE WAS GOING TO GET  
7 BACK TO ME, GLORIA MOLINA, YVONNE BURKE. NO ONE CALLED ME AND  
8 I WAS ASKING HER AND I'M COMING BACK AGAIN WITH THE SAME  
9 ISSUE. HOW MANY TIMES DO I HAVE TO COME AND ASK ABOUT THIS  
10 SAME ISSUE? IF SHE CAN CALL PARENTS ABOUT A SCHOOL PROBLEM,  
11 WHY CAN'T SHE CALL ME ABOUT A COURT PROBLEM? AND ALL I WANT TO  
12 KNOW IS, WHAT'S GOING ON WITH THE CASE, ARE ANYBODY LOOKING  
13 INTO IT? I DON'T THINK SO, BECAUSE IF THEY WAS, SHE GOT MY  
14 NUMBER. I LEFT MY NUMBER 50 TIMES WITH HER SECRETARY AND I'D  
15 LIKE TO KNOW, GLORIA MOLINA, WHY HAVEN'T YOU CALLED ME BACK?

16

17 **SUP. MOLINA:** WHEN YOU LEFT YOUR NUMBER WITH MY SECRETARY,  
18 WHICH SECRETARY DID YOU TALK TO?

19

20 **AUDREY SHIDIE:** THE ONLY ONE.

21

22 **SUP. MOLINA:** WHICH ONE?

23

24 **AUDREY SHIDIE:** I DON'T KNOW HER NAME.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1     **SUP. MOLINA:** YOU DON'T KNOW HER NAME.

2

3     **AUDREY SHIDIE:** NO, BUT SHE SAID SHE GAVE YOU THE MESSAGE.

4

5     **SUP. MOLINA:** NO, YOU DID NOT CALL MY OFFICE, MA'AM.

6

7     **AUDREY SHIDIE:** OH, YES, I DID. I CALLED YOUR OFFICE, TALKED TO  
8     YOUR SECRETARY. I SAID IS GLORIA MOLINA AVAILABLE? SHE SAID,  
9     WHAT'S YOUR NAME? I SAID AUDREY SHIDIE, TAKE MY NUMBER DOWN  
10    AND MY NAME, GIVE HER THE MESSAGE.

11

12    **SUP. MOLINA:** MA'AM, AGAIN, THE ISSUE HERE AND I DON'T KNOW TO  
13    WHAT EXTENT AND I'LL SAY IT AGAIN AND WE'RE GOING TO-- WE HAVE  
14    BEEN LOOKING FOR YOUR INFORMATION, WE DON'T HAVE IT, WHICH  
15    MEANS THAT MORE THAN LIKELY YOU DIDN'T CALL OUR OFFICE, BUT  
16    JUST SO THAT YOU KNOW, THESE ARE ISSUES THAT ARE UNDER  
17    CHILDREN'S SERVICES AND UNDER THE COURTS THAT WE ARE NOT  
18    AUTHORIZED TO BE INVOLVED IN. WHEN YOUR PARENTAL RIGHTS ARE  
19    TERMINATED, THOSE ARE NOT OUR DETERMINATIONS, THOSE ARE...

20

21    **AUDREY SHIDIE:** BUT THEN AGAIN, I GAVE YOU ANOTHER LETTER  
22    SAYING THAT THEY WASN'T TERMINATED AND YOU SAID, YOU, YOURSELF  
23    AND YVONNE BURKE, SAID, "OH, WE'RE GOING TO LOOK INTO THAT,"  
24    BUT YOU NEVER DID, YOU NEVER DID GET BACK IN TOUCH WITH ME.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** ...FOLLOW UP AND CONTACT OUR OFFICE, MA'AM. WE  
2   CAN'T MAKE THIS UP BY OURSELVES, SO...

3

4   **AUDREY SHIDIE:** WELL, YOU TOOK RESPONSIBILITY FOR IT.

5

6   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I THINK SHE'S-- I THINK  
7   SHE'S MADE HERSELF CLEAR. WE CANNOT INTERVENE IN A MATTER THAT  
8   IS PENDING BEFORE A COURT OR THAT HAS BEEN ADJUDICATED BY A  
9   COURT. I DON'T KNOW WHAT YOU THOUGH YOU HEARD FROM ANY MEMBER  
10  OF THIS BOARD BUT THIS IS STANDARD OPERATING PROCEDURE.

11

12  **AUDREY SHIDIE:** BUT THEY ALSO SAID THAT...

13

14  **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I APOLOGIZE.

15

16  **SUP. MOLINA:** MS. SHIDIE, YOU HAVE GIVEN US THREE DIFFERENT  
17  ADDRESSES. 8511 SOUTH MAIN, 707 EAST 8TH 84TH, 311-1/2 WEST  
18  33RD...

19

20  **AUDREY SHIDIE:** THAT'S MY RESIDENCE-- THAT'S WHERE I MOVED TO  
21  NOW.

22

23  **SUP. MOLINA:** WELL, WE RESPOND TO YOU ON THE ADDRESSES THAT WE  
24  HAVE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **AUDREY SHIDIE:** OKAY. THEN I CALLED RECENTLY AND GAVE YOU THE  
2   ADDRESS THAT I MOVED TO, 311-1/2 WEST 33RD STREET.

3

4   **SUP. MOLINA:** WE'LL SEND THE LETTERS TO THAT NEW ADDRESS.

5

6   **AUDREY SHIDIE:** THANK YOU.

7

8   **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MS. SHIDIE. LYNDIA  
9   MORAN, BRENDA WILSON AND JAMES EBERT.

10

11   **BRENDA WILSON:** GOOD AFTERNOON.

12

13   **SUP. YAROSLAVSKY, CHAIRMAN:** GOOD AFTERNOON.

14

15   **BRENDA WILSON:** GOOD AFTERNOON, CHAIRMAN, SUPERVISORS MOLINA,  
16   KNABE, MS. BURKE, ANTONOVICH. WE COME BEFORE YOU TODAY WITH  
17   SOME CONCERNS. I KNOW OUR FACES ARE PROBABLY KIND OF FAMILIAR  
18   NOW. I'M BRENDA WILSON, PRESIDENT OF NEW IMAGE EMERGENCY  
19   SHELTER, LINDA MORAN, DEPUTY DIRECTOR AND JIM EBERT, PROGRAM  
20   ADMINISTRATOR BUT WE COME BEFORE YOU THIS MORNING WITH A MAJOR  
21   CONCERN. NOW, YOU KNOW A FEW WEEKS AGO WE BROUGHT THE WOMEN  
22   HERE FOR A PROJECT THAT WAS APPROVED BY SUPERVISOR BURKE'S  
23   OFFICE FOR TRANSITIONAL HOUSING FOR HOMELESS WOMEN. AND WE  
24   WROTE THAT BECAUSE WE WERE SEEING A CONTRACT, 100, WELL OVER  
25   200 WOMEN AND YOU'VE COME TO OUR HEED AND SOLVED THAT AND WE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SAY THANK YOU. WE HAVE A PENDING GRANT WITH SUPERVISOR KNABE'S  
2 OFFICE WE'RE WAITING ON AS WELL BUT TODAY'S ISSUE IS VERY,  
3 VERY MAJOR. YOU KNOW, I LOOK BACK OVER THE LAST 18 YEARS THAT  
4 WE PROVIDED EMERGENCY SHELTER SERVICES IN THE COUNTY OF LOS  
5 ANGELES AND WHAT COMES TO MIND THE MOST FOR THE THREE OF US IS  
6 THIS LAST WINTER SHELTER PROGRAM THAT ENDED MARCH THE 15TH WAS  
7 OUR WORST OF 18 YEARS IN OPERATION. I SAY THAT BECAUSE WE  
8 SERVED, AFTER THE PROGRAM ENDED ON MARCH THE 15TH, THE 16TH,  
9 WE-- THE CONTRACT WAS FOR 400. WE TOOK IN AN AVERAGE OF ABOUT  
10 155. WE TURNED AWAY UPWARDS OF 200. WE HAD TO SOLICIT THE  
11 ASSISTANCE OF TWO OF THE POLICE DEPARTMENTS OF CENTRAL  
12 DIVISION AND THE NEWTON DIVISION TO HELP US BECAUSE IT WAS  
13 JUST OVERWHELMING. WE'RE GOING TO BE FACED WITH THAT PROBLEM,  
14 IF NOT MAJOR AGAIN THIS YEAR. WE HAVE TWO WEEKS LEFT IN THE  
15 WINTER SHELTER PROGRAM, MOLINA AND YAROSLAVSKY, PLEASE, THIS  
16 IS VERY IMPORTANT.

17  
18 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M LISTENING. GO AHEAD.

19  
20 **LYNDA MORAN:** THANK YOU.

21  
22 **BRENDA WILSON:** THANK YOU. IT'S A MAJOR CRISIS. I MEAN, WE ARE  
23 SEEING, BELIEVE IT OR NOT, AN AVERAGE OF...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL GIVE YOU AN EXTRA MINUTE.

2    WE'LL GIVE YOU AN EXTRA MINUTE. GO AHEAD.

3

4    **BRENDA WILSON:** WE'RE SEEING AN AVERAGE OF 25 MORE NEW CLIENTS  
5    A NIGHT. NOW, WE'VE MAINSTREAMED WELL OVER 3,800 LAST YEAR  
6    ALONE BUT WE'VE TAKEN IN 4,000 NEW, SO, I MEAN, THE CYCLE  
7    CONTINUES AND IT CONTINUES. WE NEED HELP. I HAVE SOME STATS  
8    HERE I'D LIKE TO SHARE WITH YOU AND THE FIRST IS, JUST FROM  
9    MARCH THE 16TH WHEN THE WINTER SHELTER ENDED AND THE YEAR  
10    ROUND BEGAN, FOR A THREE-MONTH PERIOD, WE SERVED 35,794  
11    CLIENTS. WE TURNED AWAY 11,353. THAT'S A LOT OF FOLKS THAT WE  
12    COULDN'T SERVE. AND, OF THAT, THE TOTAL THAT WE DID SERVE WAS  
13    47,147. THAT'S A LOT OF PEOPLE. AND I GUARANTEE YOU, IT SCARES  
14    US EVERY TIME WE THINK ABOUT THIS. THE 15TH, IN TWO WEEKS,  
15    HERE WE COME BACK AGAIN TO THIS ISSUE. WE'VE EVEN HAVE HAD TO  
16    PUT SECURITY OFFICERS ALONG THE FENCE TO KEEP THE CLIENTS FROM  
17    CLIMBING OVER THE FENCE TO TRY TO GET IN AND WE'RE STILL  
18    TAKING IN OVER 150 AND THE SITUATION HAS GOTTEN WORSE IN L.A.  
19    COUNTY, AND WE'RE NOT JUST SERVING THE CLIENTS IN SUPERVISOR  
20    BURKE'S OFFICE-- DISTRICT. THEY COME FROM ALL OVER, ALL OVER  
21    SEEKING SERVICES. SO WHAT WE'D LIKE TO ASK OF YOU TODAY IS...

22

23    **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU WANT TO TURN IT OVER TO  
24    HER? IS THAT MISS WILSON.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **BRENDA WILSON:** YEAH. SHE'S GOING TO TURN HERS OVER TO ME. SO  
2   WE'RE COMING BEFORE YOU TODAY TO SAY WE NEED HELP. WE NEED  
3   HELP. AND THIS WINTER SHELTER PROGRAM, I HAVE A TENT ATTACHED  
4   TO THE 400 BEDS. OUR PARKING LOT IS A STRUCTURED TENT NOW,  
5   WHICH SERVES 200. IF WE COULD GET THE FUNDS TO AT LEAST  
6   OPERATE UNTIL JULY THE 1ST, IN THE TENT, WHICH WOULD COVER 200  
7   BEDS AND, THEN, WITH THE 400, WE FEEL CONFIDENT THAT WE CAN  
8   SERVE 600-- WELL, WE KNOW WE CAN SERVE 600 BUT IT WON'T BE--  
9   THE IMPACT WILL NOT BE AS GREAT.

10

11   **LYNDA MORAN:** I THINK ONE IMPORTANT ISSUE THAT PERHAPS MS.  
12   WILSON FORGOT TO STATE IS THAT RIGHT NOW THERE ARE 18 WINTER  
13   SHELTER PROGRAMS IN EXISTENCE. AS OF MARCH THE 15TH, THOSE 18  
14   PROGRAMS WILL NO LONGER-- WELL, THEY WILL CLOSE UNTIL, OF  
15   COURSE, DECEMBER 1, WHEN THE WINTER SHELTER PROGRAM BEGINS AND  
16   ONCE IT, YOU KNOW, STARTS AGAIN. SO IT SERVES 2,100 HOMELESS,  
17   SO, AT THE END OF THE MARCH 15TH WHEN THEY ALL CLOSE, THE  
18   PROBLEM IS WE HAVE CLOSE TO WELL-- WELL OVER 400 OR MORE  
19   CLIENTS THAT ATTEMPT TO GET INTO OUR YEAR-ROUND SHELTER  
20   PROGRAM, WHICH MAX IS 400 AND IT'S JUST BEEN DEVASTATING.  
21   THANKS TO THE NEWTON POLICE DEPARTMENT AND CENTRAL DIVISION...

22

23   **SUP. YAROSLAVSKY, CHAIRMAN:** WHERE IS YOUR SHELTER?

24

25   **BRENDA WILSON:** 3804 BROADWAY PLACE.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU DISCUSSED THIS-- THIS IS  
3 SUPERVISOR BURKE'S DISTRICT, CORRECT?

4

5 **BRENDA WILSON:** YES, YOU KNOW, THEY'RE HOMELESS. THEY COME FROM  
6 ALL OVER.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU DISCUSSED THIS WITH  
9 SUPERVISOR BURKE'S OFFICE AT ALL?

10

11 **BRENDA WILSON:** NO. WELL, WE WERE HOPING SHE'D BE HERE TODAY  
12 BUT, AGAIN, ISN'T THE HOMELESS OF THE COUNTY EVERYONE'S ISSUE,  
13 ALL YOUR ISSUE? I MEAN, IT'S NOT LIKE THEY HAVE HOMES. THEY  
14 COME FROM ALL OVER.

15

16 **SUP. MOLINA:** WE DON'T HANDLE THEM THIS WAY, MA'AM. I MEAN, YOU  
17 KNOW THAT. YOU COULD HAVE COME INTO OUR OFFICE, YOU COULD HAVE  
18 SAT DOWN WITH SOME OF OUR FOLKS. I MEAN, WHAT DO YOU WANT US  
19 TO DO RIGHT NOW? HAND YOU A BUNCH OF DOLLARS? WHAT DO YOU  
20 WANT?

21

22 **LYNDA MORAN:** OH, NO.

23

24 **SUP. MOLINA:** SO THE ISSUE IS WE HAVE THREE PEOPLE IN THE  
25 C.A.O.'S OFFICE WHO ARE HANDLING HOMELESS SERVICES, WE HAVE





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 L.A.H.S.A. THAT DOES IT, WE HAVE PEOPLE IN OUR OWN OFFICES. I  
2 REALLY THINK...

3

4 **LYNDA MORAN:** WELL, WE WANTED TO SHARE THIS INFORMATION FROM  
5 YOU.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE ENTITLED TO DO THAT.

8

9 **SUP. MOLINA:** WE'RE TRYING TO UNDERSTAND FOR A MECHANISM TO GET  
10 SOME RESOLUTION. JUST SHARING IT AND DROPPING IT IN A BUCKET  
11 IS NOT AN ANSWER.

12

13 **BRENDA WILSON:** WELL, HAVE WE EDUCATED YOU TO WHAT'S GOING ON?

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME CUT THIS OFF. WHAT I'M  
16 GOING TO ASK IS, DAVID, IF YOU COULD HAVE-- GET THEIR CONTACT  
17 NUMBERS AND HAVE YOUR HOMELESS COORDINATORS CONTACT THEM WHEN  
18 IT'S POSSIBLE AND SEE...

19

20 **SUP. KNABE:** WE WORK WITH THEM ON THE LONG BEACH AREA ON A  
21 NUMBER OF OCCASIONS AND THEY DO GREAT WORK AND WE'RE TRYING TO  
22 WORK WITH YOU ON THE L.A.H.S.A. THING, TOO, SO HOPEFULLY...

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE ARE A NUMBER OF AGENCIES IN  
25 THIS SAME SITUATION WHO GET WINTER SHELTER FUNDS AND THEN,



**The Meeting Transcript of  
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1 COME SUMMERTIME, IT'S A DIFFERENT BALL GAME AND I APPRECIATE  
2 THE OPPORTUNITY WE HAVE BUT IT'S NOT JUST IN THIS PARTICULAR  
3 CASE, SO THAT MAY BE THE MORE GLOBAL ISSUE BUT WE'LL PUT YOU  
4 TOGETHER WITH THE RIGHT DEPARTMENT. THAT'S ALL WE HAVE. WE  
5 HAVE CLOSED SESSION.

6

7 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
8 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
9 CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-1, CS-2 AND CS-3,  
10 CONFERENCES WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION,  
11 ITEM CS-4, CONFERENCE WITH LEGAL COUNSEL REGARDING SIGNIFICANT  
12 EXPOSURE TO LITIGATION, ONE CASE, AND ITEM CS-5, INTERVIEW AND  
13 CONSIDER CANDIDATES FOR APPOINTMENT TO THE POSITION OF  
14 DIRECTOR OF CHILD SUPPORT SERVICES AND CONFERENCE WITH LABOR  
15 NEGOTIATOR, MICHAEL J. HENRY, DIRECTOR OF PERSONNEL, AS  
16 INDICATED ON THE POST AGENDA AND SUPPLEMENTAL AGENDA. THANK  
17 YOU.

18

19

20

21

22

23

24

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **REPORT OF ACTION TAKEN IN CLOSED SESSION ON FEBRUARY 27, 2007**

2

3

4

5    CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
6    (Subdivision (a) of Government Code Section 54956.9) Alice  
7    Mitchell, et al. v. County of Los Angeles, et al., U.S.  
8    District Court Case CV 03-08421

9

10   This is a lawsuit seeking damages for alleged violation of  
11   civil rights and wrongful death against the County and  
12   Sheriff's Deputies.

13

14   ACTION TAKEN: The Board authorized its legal counsel to file  
15   an appeal from the judgment of the United States District  
16   Court in the aforementioned case.

17

18   The vote of the Board was unanimous with Supervisor Burke  
19   being absent.

20

21   CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
22   (Subdivision (a) of Government Code Section 54956.9) Deborah  
23   A. Ricketts v. Conny B. McCormack, et al., Los Angeles  
24   Superior Court Case No. BC 318044

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 This litigation involves the issue of whether the County  
2 Recorder failed to timely record and index reconveyances of  
3 deeds of trust. No reportable action was taken.

4

5 CS-3. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
6 (Subdivision (a) of Government code Section 54956.9) Dennis  
7 Rutherford et al. v. Sherman Block, et al., United States  
8 District Court for the Central District of California, Case  
9 No.CV 75 04111-DDP

10

11 This is a continuing class action lawsuit concerning  
12 conditions of confinement in the County jails. No reportable  
13 action was taken.

14

15 CS-4. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION  
16 (Subdivision (b) of Government Code Section 54956.9)  
17 Significant exposure to litigation (one case)

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19 No reportable action was taken.

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21 CS-5. PUBLIC EMPLOYMENT (Government Code Section 54957)  
22 Interview and consider candidates for appointment to the  
23 position of Director of Child Support Services CONFERENCE WITH  
24 LABOR NEGOTIATORS (Government Code Section 54957.6) Agency  
25 Representative: Michael J. Henry, Director of Personnel;



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1 Unrepresented Employees: Candidates for position of Director  
2 of Child Support Services.

3

4 ACTION TAKEN: The Board pursuant to County Code Section  
5 2.06.010B, waived the provisions of 2.06.010A and 2.06.020  
6 through 2.06.030, and appointed Steven J. Golightly to the  
7 position of Director of Child Support Services, effective  
8 April 1, 2007; and instructed the Director of Personnel to  
9 negotiate an annual salary and execute an at-will employment  
10 contract which is approved as to form by the County Counsel  
11 subsequent to approval of an annual salary for Steven J.  
12 Golightly by the Board of Supervisors.

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14 The vote of the Board was unanimous with Supervisor Burke  
15 being absent.

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**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the  
5 Los Angeles County Board of Supervisors February 27, 2007,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as  
9 archived in the office of the reporter and which  
10 have been provided to the Los Angeles County Board of  
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 1st  
16 day of March 2007 for the County records to be used only for  
17 authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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